

CITY OF PARRAMATTA

Community Space Network

**Multipurpose
community centres,
meeting rooms, halls
and hubs**

Flexible, multipurpose community spaces act as gateways to connect people with each other, to services that can provide support and activities that provide fulfilment.

Flexible community spaces are 'third spaces'* that respond to the needs of local communities and offer safe places for people to gather together. They are spaces that promote positive health and well-being, as well as community connectedness and cohesion.

As flexible spaces, they provide formal and informal opportunities for community use and can be used by individuals as well as groups or organisations for a variety of different purposes.

Given that City of Parramatta is home to an increasingly diverse community, our flexible community spaces also play an important role as soft entry points, welcoming new members of our community.

Regional community spaces

Serve whole cities, metropolitan districts or one or more local government areas.

District community spaces

Serve a catchment of multiple suburbs and multiple communities, of less than one local government area.

Local community spaces

Serve a neighbourhood, located within residential areas.

**'Third Spaces' are places where people go to spend time other than when at home or work. They are spaces where people can come together, share experiences and ideas and connect with community.*

Defining our community space network

There are different types and scales of community space, as follows:

Community meeting room:

Typically a single room that people can hire to meet their needs.

Community centre

A place where people from within a local neighbourhood can come together for social events, educational classes, recreational activities or for drop-in support.

Community hall

Multipurpose buildings managed by Council for the community. They provide space and facilities for a range of local activities and community services.

Community hub

A larger facility offering a range of spaces suitable for various activities, programs, services and events which address the social, physical and emotional wellbeing needs of the local community.

It can be a school, a neighbourhood centre or another public space that offers co-located or integrated services such as education, health care and social services. Each hub is as unique as the community it serves.

COMMUNITY SPACE NETWORK

Current situation



1
Community hub

24
Facilities offering
community centres,
halls and meeting rooms

KEY: ● Community hub ● Community centres, halls and meeting rooms

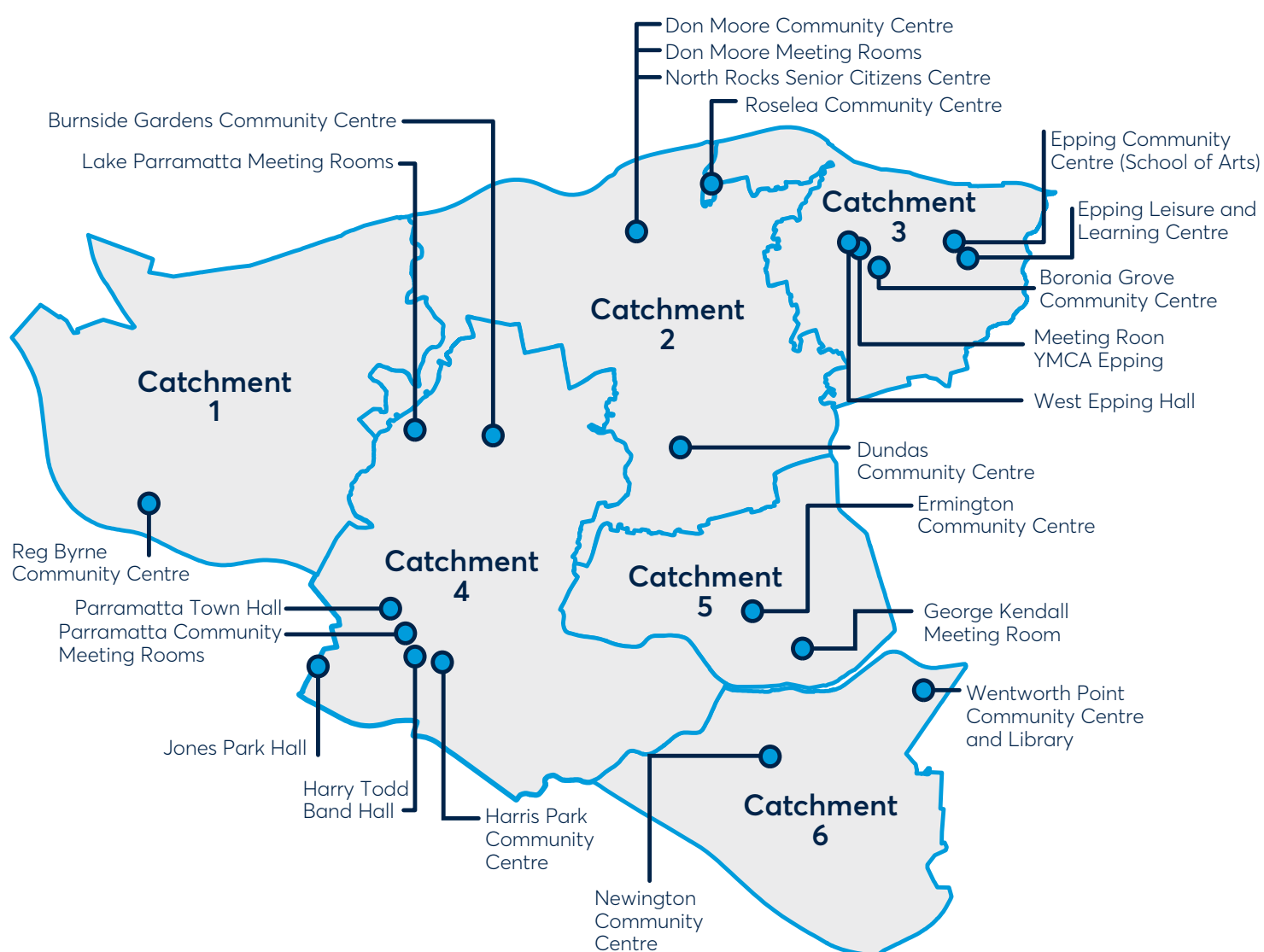
City of Parramatta Council (Council) plays a significant role in the provision of community centres, halls, hubs and meeting rooms. Council has 24 community centres and halls throughout the LGA. There is currently one community hub within the LGA, located at Wentworth Point.

The majority of Council facilities are 400m² or less in size. Only 12 facilities can accommodate a function of 100+ people.

There are approximately 34 public schools in City of Parramatta that have halls with variable access for residents to use.



2019 City of Parramatta Council Community Space Network



Council's community space network

CATCHMENT 1	STRENGTHS	WEAKNESSES
Reg Byrne Community Centre <i>Fyall Avenue, Wentworthville</i> Size: 513m ² Type: Hall and meeting room Facility level: Local	• Access to open space • Adequate parking • Visual prominence and good signage • Universal access • Building condition • Small but flexible, multipurpose spaces • Well-utilised, particularly by adjoining community service	• Lack of public transport access • Outdated decor
John Curtin Reserve Meeting Room <i>21 Huxley Drive, Winston Hills</i> Size: 80m ² Type: Meeting room Facility level: District	• Access to open space • Accessible by public transport • Universal accessibility • Building condition	• Poor visual prominence
CATCHMENT 2	STRENGTHS	WEAKNESSES
Don Moore Community Centre <i>North Rocks Road and Farnell Avenue, Carlingford</i> Size: 1,600m ² Type: Hall, meeting rooms and OOSH space Facility level: District	• Flexible, multipurpose design • Suitability • Accessible by public transport • Quality outdoor space • Co-located with other services • Intergenerational facility – children's services, over 55s services • Adequate parking	• Outdated decor • Poor building condition
North Rocks Senior Citizens Centre <i>North Rocks Road and Farnell Avenue, Carlingford</i> Size: 601m ² Type: Hall Facility level: Local	• Access to open space • Suitability, e.g. storage, suitable for a variety for different groups • Accessible by public transport • Co-located with other services • Adequate parking • Universal access • Regular hirers but few hirers	• Poor visual prominence • Poor building condition

Don Moore Reserve Meeting Room <i>Tiernan Avenue, North Rocks</i> Size: 168m ² Type: Meeting room Facility level: Local	• Access to open space and recreation facilities • Suitability • Adequate parking • Accessible by public transport	• No universal access • Poor visual prominence • Poor signposting/direction • Current use is limited to a few regular users
Roselea Community Centre <i>645-671 Pennant Hills Road, Beecroft</i> Size: 1,100m ² Type: Hall and meeting room Facility level: District	• Relatively new • Flexible, multipurpose spaces for hire • Quality outdoor space • Building condition • Universal access • Visual prominence • Adequate parking • Pedestrian and bicycle access	• Poor integration with other services • Not staffed • Larger hall is underutilised
Dundas Community Centre <i>21 Sturt Street, Telopea</i> Size: Approx. 1,500m ² Type: Hall, neighbourhood centre and meeting room Facility level: District	• Visual prominence • Integrated with other services • Accessible by public transport • Flexible, multipurpose • Suitability • Staffed on weekdays, with anchor tenant • Universal access	• Inadequate parking • Poor building condition
CATCHMENT 3	STRENGTHS	WEAKNESSES
Epping Leisure and Learning Centre <i>Chambers Court, Epping</i> Size: 752m ² Type: Hall Facility level: Local	• Integrated with other services (library) • Public transport access	• Poor visual prominence • Poor building condition • Lack of pedestrian, cycling and universal access • Inadequate parking • Topography of the site – steep slope • Limited utilisation

CATCHMENT 3 cont...	STRENGTHS	WEAKNESSES
Epping Community Centre (School of the Arts) 9 Oxford Street, Epping Size: 1,200m ² Type: Hall Facility level: Local	• Visual prominence • Flexible multipurpose spaces • Public and active transport accessibility • Universal access	• Inadequate parking • Restricted community use after hours due to commercial operators
Meeting Room YMCA Epping 15 Ward Street, Epping Size: 42m ² (total area of YMCA is 3,500m ²) Type: Hall and recreation space Facility level: Local	• Purpose built sports and recreation facility that includes a meeting room • Visual prominence • Suitability • Building condition • Integrated with other services, sports and recreation facilities, crèche and meeting room	• Lack of public transport accessibility
West Epping Hall Corner Dent and Downing Streets, West Epping Park Size: 530m ² Type: Hall Facility level: Local	• Well utilised • Suitability • Flexible multipurpose space • Integration with other services	• Poor visual prominence
Epping Creative Centre (Bookings not managed by Council) 26 Stanley Road, Epping Size: 346m ² Type: Meeting rooms and studio spaces Facility level: Local	• Well utilised • Suitability e.g. storage, suitable for a variety of different groups • Adequate parking	• Poor building condition • Poor visual prominence • Lack of public transport accessibility
Boronia Grove Community Centre 49 Rawson Street, Epping Size: 854m ² Type: Hall Facility level: Local	• Well-located in town centre • Public transport access • Poor building condition	• Current configuration of building • Accessibility requirements • Not yet available for community use

CATCHMENT 4	STRENGTHS	WEAKNESSES
Lake Parramatta Meeting Rooms <i>North Parramatta</i> <i>Size: 145m²</i> <i>Type: Meeting rooms</i> <i>Facility level: Local</i>	• Open space access • Storage space	• Very small • Poor building condition, not currently in operation • No universal accessibility • Lack of public transport access • Lack of pedestrian and cyclist access • Poor visual prominence/signage • Underutilised
Burnside Gardens Community Centre <i>3 Blackwood Place, Oatlands</i> <i>Size: 160m²</i> <i>Type: Hall</i> <i>Facility level: Local</i>	• Flexible, multipurpose space • Adequate parking • Universal access	• Relatively low occupancy • Poor public transport access • Poor visual prominence • Facility subject to a long term lease inherited from Hills Shire Council • Very small
Parramatta Town Hall <i>Centenary Square, Parramatta</i> <i>Size: 1,170m²</i> <i>Type: Hall and meeting room</i> <i>Facility level: Regional</i>	• Building condition • Visual prominence and 'sense of place', civic identity • Access to open space (at Centenary Square) • Public and active transport access • Safety (located in well activated public space)	• Not universally accessible • Lack of flexible, multipurpose space
Jones Park Hall <i>151 Burnett Street, Mays Hill</i> <i>Size: 420m²</i> <i>Type: Hall and meeting room</i> <i>Facility level: Local</i>	• Open space access • Access to parking • Pedestrian access	• Poor building condition • Poor visual prominence, appears unfriendly • Lack of access to enclosed open space
Parramatta Community Meeting Rooms <i>1-3 Fitzwilliam Street, Parramatta</i> <i>Size: 375m²</i> <i>Type: Meeting rooms</i> <i>Facility level: District</i>	• Building condition • Co-location and integration • Universally accessible • Public transport access • Suitability	• Limited availability for community use due to programming

CATCHMENT 4 cont...	STRENGTHS	WEAKNESSES
Harry Todd Band Hall 10 Jubilee Lane, Parramatta Size: 192m ² Type: Hall Facility level: Local	• Open space access (Jubilee Park) • Adequate parking • Accessibility (close to train station, Parramatta CBD, bus routes) • Co-located with childcare centre and playground	• Low visual prominence • No signage/wayfinding • Low utilisation • Very small facility
Harris Park Community Centre (Bookings not managed by Council) 11 Albion Street, Harris Park Size: 120m ² Type: Neighbourhood centre Facility level: Local	• Proximity to other services • Building condition • Suitability for use by variety of groups e.g. yoga, cultural groups, morning teas • Flexible, multipurpose space • Universally accessible • Staffed by NGO • Located close to train station and CBD • Well utilised • Adequate parking • Access to open space (though open space is of poor quality)	• Poor visual prominence • Too small for community needs • Poor perceptions of safety at night
CATCHMENT 5	STRENGTHS	WEAKNESSES
Ermington Community Centre 8 River Road, Ermington Size: 700m ² Type: Hall and meeting room Facility level: District	• Integration with other services, including Ermington Library and close to Ermington shops • Adequate parking • Flexible, multipurpose space for a range of activities • Universal access • Suitability • Flexible multipurpose space • Pedestrian and cycling access	• Poor visual prominence • Poor integration with other services • Poor building condition • Underutilised
George Kendall Meeting Room Murdoch Street, Ermington Size: 105m ² Type: Meeting room Facility level: Local	• Access to open space • Suitability • Flexible multipurpose space • Pedestrian and cycling access	• Poor visual prominence • Poor integration with other services • Poor building condition • Underutilised • Very small

CATCHMENT 6	STRENGTHS	WEAKNESSES
Newington Community Centre <i>Corner of Avenue of Europe and Avenue of Asia, Newington</i> <i>Size: 485m²</i> <i>Type: Hall and meeting room</i> <i>Facility level: Local</i>	• Building condition • Integrated with other services • Universal accessibility • Public transport, pedestrian and cycling access • Flexible, multipurpose space • Well utilised	• Maintenance costs associated with the 'Rage Cage' • Limited library service • Poor visual prominence • Air conditioner needs upgrading
Wentworth Point Community Centre and Library <i>2 Waterways Street, Wentworth Point (operational December 2019)</i> <i>Size: 1,000m²</i> <i>Type: Hall, meeting rooms and shared work space</i> <i>Facility level: District</i>	• New facility • Co-located with library service • Multiple, flexible community meeting rooms • Art exhibition/studio space and music practice rooms • Co-working space	

Rates of provision

City of Parramatta: 2019 community space provision (m²) against benchmark

City of Parramatta’s current provision of community space available to the general public is lacking.

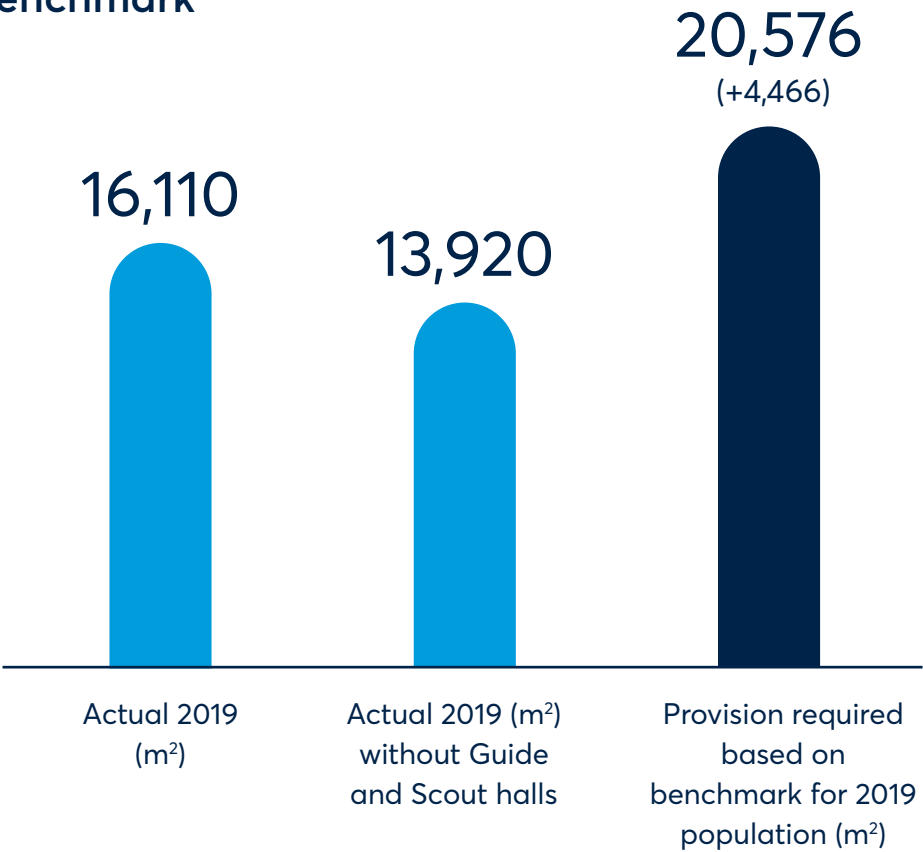
There is 16,110m² of community space across City of Parramatta. This amounts to a provision rate of 61m² per 1,000 people across the LGA in 2019.

If Scout and Guide halls are excluded from this calculation (as they are not generally readily available for community hire), the amount of community space falls to 13,920m², or 52m² per 1,000 people in 2019.

For a population of 266,000, benchmarking indicates that 20,576m² of community space is required, which is approximately 4,466m² above current provision.

City of Parramatta’s provision of community space is relatively low compared with similar local government areas.

Analysis of provision by catchment shows significant gaps in catchments one, four, five and six.



**Benchmark based on Elton’s ‘Parramatta Community Facilities Audit and Needs Study Report 2017’ commissioned by City of Parramatta*

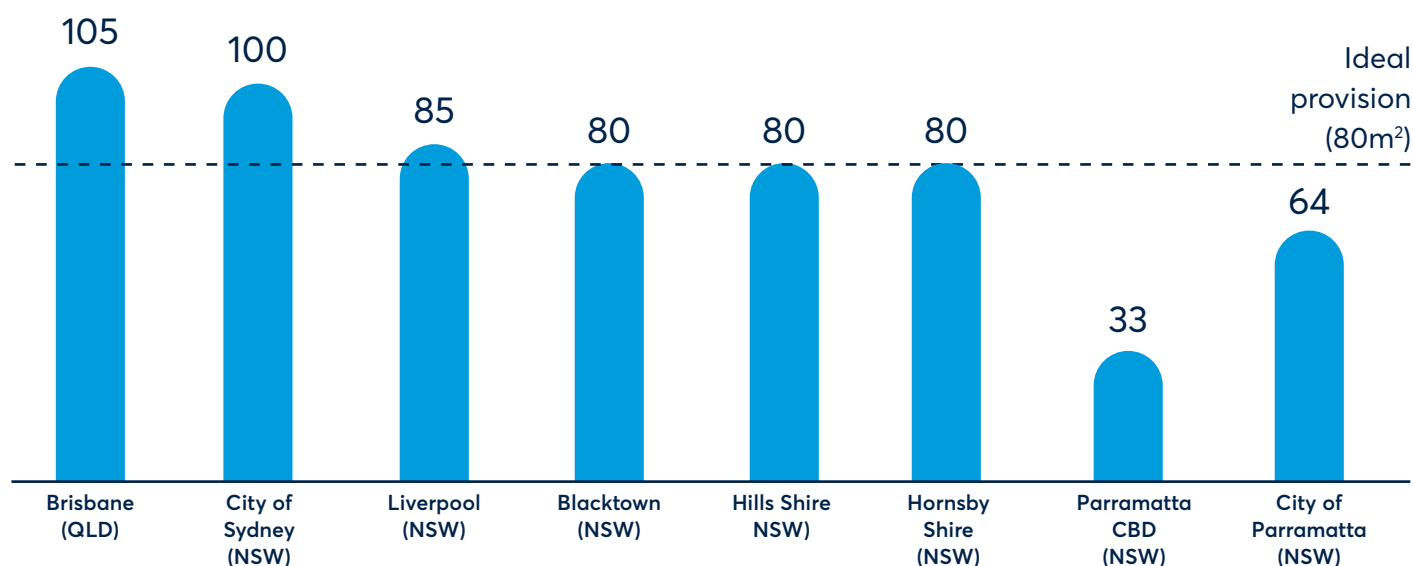
Community space benchmarks

Councils comparable to City of Parramatta aim for between 80m² and 100m² per 1,000 people*.

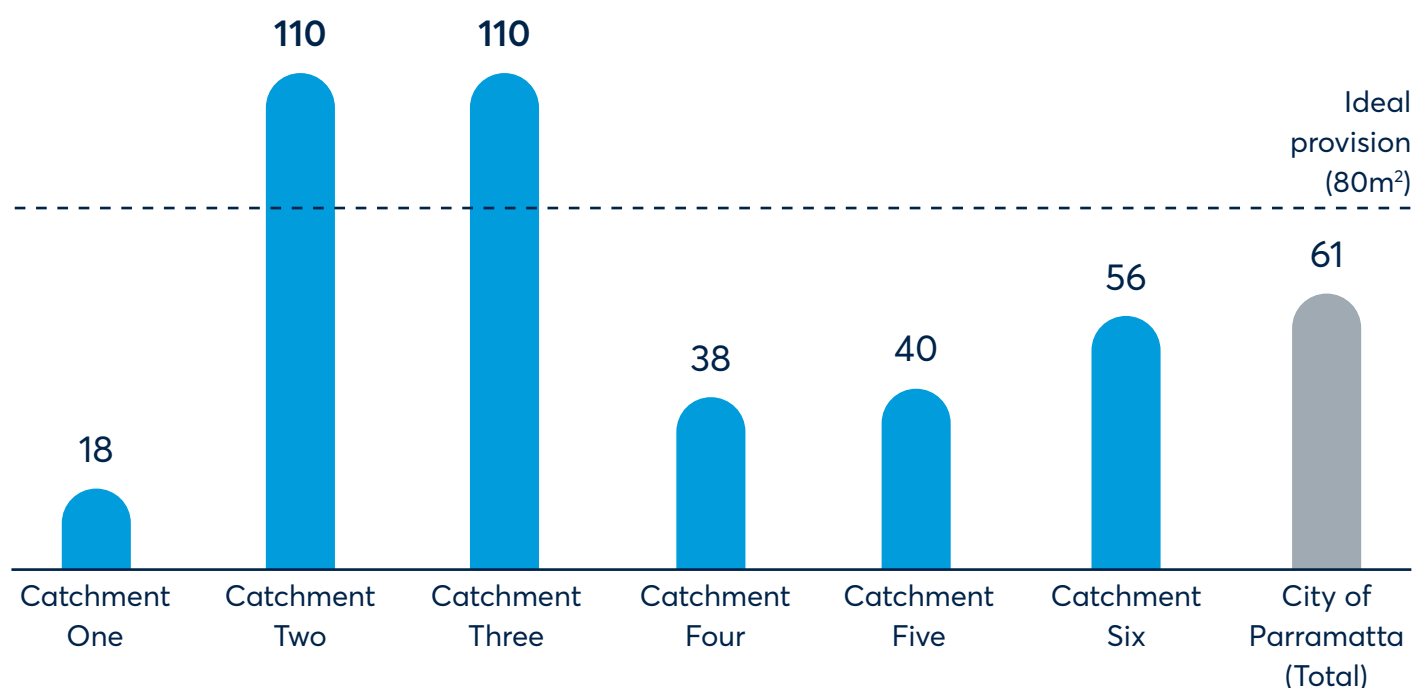
For more information on the application of benchmarks and their strengths, weaknesses and considerations, refer to the ‘Table of benchmarks’ pages 60-61.

Note: This Strategy does not include arts and cultural infrastructure. This will be addressed as part of the implementation of City of Parramatta’s Culture and Our City: A Cultural Plan for Parramatta’s CBD 2017-2022.

Local Government's community space provision (m² per 1,000 people) at 2016



City of Parramatta by Catchment 2019: rate of provision of community space (m² per 1,000 people)



Current usage

There are a number of factors which relate to the level of usage of a community space. Understanding the impact of these factors informs the way we manage our community space network.

VARIABILITY

The majority of Council's community spaces are operating at or above capacity. However, levels of usage are variable, with some facilities underutilised and some over-utilised.

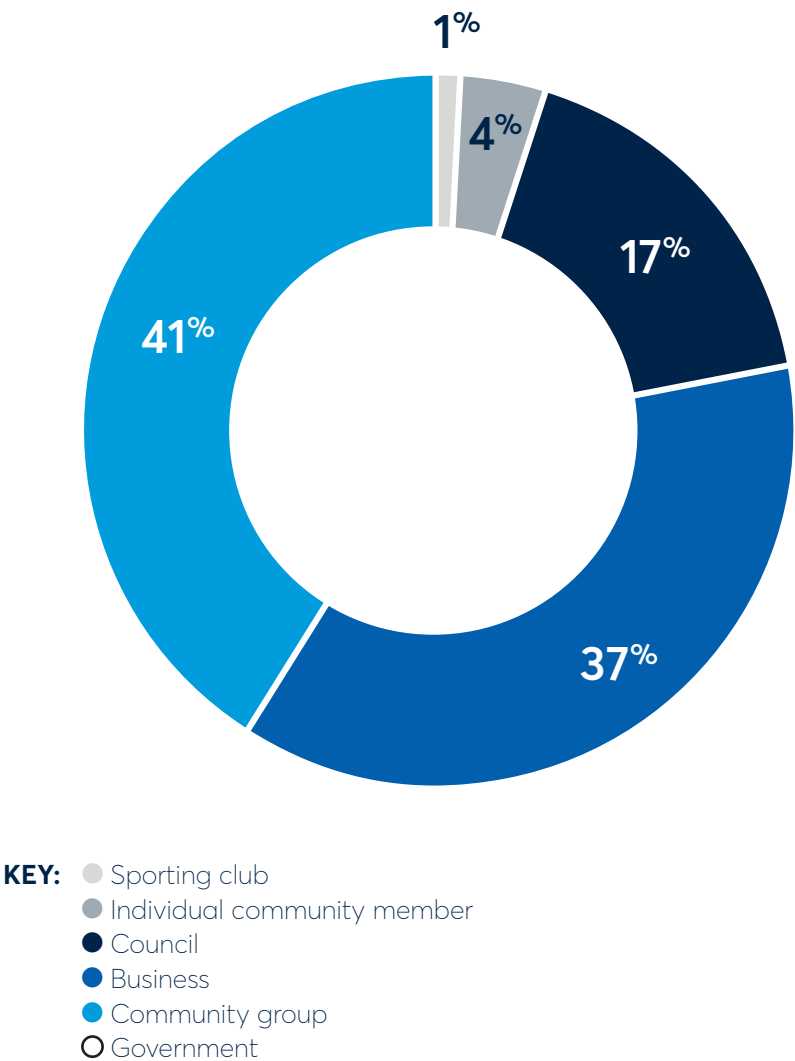
BOOKING TYPE

Council's community spaces are used by a variety of groups for a broad range of purposes. Some of these bookings may be permanent, while others are temporary or casual. For example, in any given week, a single hall might be used by a local knitting group, a dance troupe and an individual community member hosting their child's birthday party.

HIRE (FEES AND CHARGES)

We know that in our community, there are some people who need additional support. Council's fees and charges employ a sliding scale which considers the nature of the service, recognises community service obligations as well as wider policy objectives such as equity and social justice considerations. This is to ensure that access to our flexible community spaces is equitable and accessible for all members of our community.

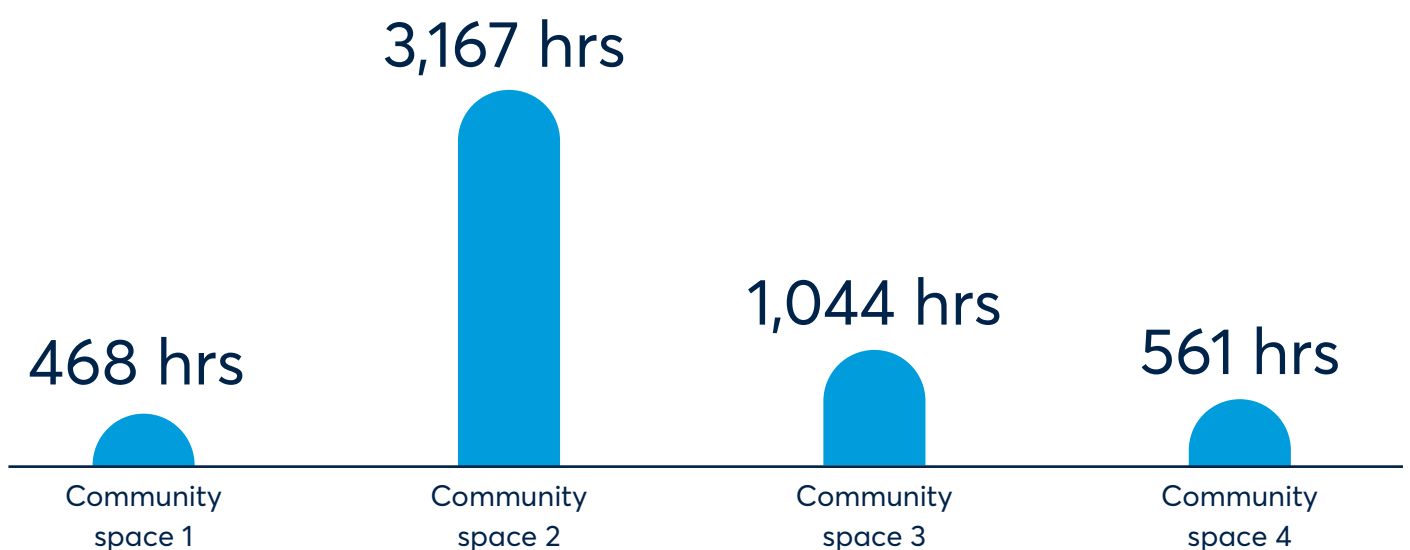
City of Parramatta 2017-2018:
community space bookings by user type



Between July 2017 and June 2018, Council's community spaces had approximately 16,400 unique bookings. Community group bookings were the largest user groups of these facilities and comprised 41% of bookings throughout the year.

Demand for use of Council's community space is increasing and this demand impacts asset renewal and maintenance as well as the overall availability of the spaces.

City of Parramatta: comparison of annual usage (2016-17) of four community spaces (total hours)



A sample taken of four of Council's community spaces demonstrates the extreme variability in the hours of use of these facilities in a year.

Community space 2 is used by the community on average 63hrs per week, whereas community space 4 is used by the community for only 11hrs per week.

How well positioned is our current community space network?

The strengths of our community space network include:

- Community space is located in each catchment, although levels of provision vary widely between catchments
- Variety of community spaces. Size, purpose and facilities vary
- New community hub at Wentworth Point.

Despite some strengths, our community space network has weaknesses:

- The network of facilities requires reinvestment to improve it's quality and capacity
- There is a significant shortfall of facilities overall, including in the Parramatta CBD. Parramatta Town Hall is currently unavailable as Parramatta Square is redeveloped
- Only one of the 25 facilities fit the definition of a community hub in terms of capacity, multi-use space and operational management models
- Many of the community centres are small (approximately 100-200m²) and there is a deficit of facilities to cater for larger 100+ gatherings
- The current 25 facilities are not planned and managed as a network of complementary spaces and the booking system is inefficient
- There are no set of agreed principles to determine who gets priority access to facilities
- Some facilities are underutilised, and at others long term users occupy the spaces during key times which restricts broader access
- There is a lack of awareness amongst the community regarding the availability of Council's community spaces for use and hire
- There are some inconsistencies with regard to lease and license arrangements across our community space network.

Facts at a glance

In City of Parramatta in 2019, we have:



24

**Council-owned
community
spaces**



1

**Council-owned
community hub**



16,352

**Bookings for
Council's community
spaces**

(July 2017-June 2018)



170+

**Community groups
that use Council's
community
spaces**

Ultimo Community Centre



Combined library, community space, childcare and indoor recreation

The Ultimo Community Centre is located at 40 William Henry Street, Cnr Bulwarra Rd, Ultimo, NSW and is owned by City of Sydney.

Built in 1996, this centre combines a library, community space, child care and indoor recreation in a multipurpose centre that caters for the local community including children, workers, older people, and a culturally diverse population.

The facility includes:

- Community space and services:
 - 680m² library
 - Large community room (80-120 people) and two small seminar rooms (20 people each)
 - Art and craft room for painting, pottery (20 people)
- Childcare (45 places) and OSHC (60 places), and
- Senior's services and activities.

Community hall (100 people capacity) suitable for seminars, activities and events. The hall can be set up for:

- $\frac{3}{4}$ court basketball
- one volleyball court
- one badminton court, or
- one futsal court.

There are two multipurpose rooftop outdoor courts which can be set up for:

- two futsal courts
- two basketball courts
- two tennis courts, and
- one netball court

Table tennis tables are available, as well as equipment such as basketballs and badminton racquets.

**Information and image sourced from City of Sydney*





Emerging trends

Worldwide, the way in which community space is provided is evolving.

In urban environments the increasing pressure on land places upward pressure on land costs and invites competition for its uses. In the face of this reality, community service providers, together with those that plan for and govern the growth and development of our cities and neighbourhoods, are grappling with how we can continue to enable accessible, affordable community facilities, services, programs and supports.

Council considers the following trends as critical to the future of our community centres, meeting rooms, halls and hubs network:

Community hub model.

Leading practice in community space planning and provision has seen many local governments move away from the provision of small and dispersed neighbourhood facilities towards multipurpose, co-located facilities as a more sustainable model of provision. Some key principles of the community hub model include:

- Centrally located facilities
- Clustered/co-located facilities
- Flexible and multipurpose spaces
- Adaptable facilities
- Financially and environmentally sustainable facilities
- Facilities delivered through partnership
- Co-located with open space.

Active management.

Case study research of community and cultural facilities shows that successful, highly utilised facilities that generate high levels of community benefit tend to be those that are actively managed. Active management refers to a high level of involvement of the facility manager in the programming of a facility – determining the right mix of activities, programs, events and services to be provided from the facility to meet community needs. These facilities typically have an on-site staff presence – either Council management staff or staff from an organisation that manages the facility on behalf of Council (e.g. an anchor tenant).



Size and scale.

The provision of fewer, larger facilities, can provide a higher quality and wider range of spaces, services and activities than standalone community buildings. The advantages of providing fewer, larger community hubs are reduced management and maintenance costs, increasing usability, better security and staffing efficiencies.

Non-programmed space.

Informal community meeting spaces, such as a foyer area or 'community lounges' or 'community living rooms' are reported to be the most popular spaces in contemporary community facilities. These spaces which typically include couches, chairs, tables and reading material (and typically an adjoining café) encourage people to linger and gather, to meet and socialise. They can become important community focal points that bring people together and promote social connection and integration.

Multipurpose art spaces.

There is a trend towards the provision of multipurpose spaces that can accommodate arts and creative activities within community centres. However, there are a number of fit out and furnishing requirements to enable spaces to be suitable for this use and these spaces also require a caretaker onsite to manage changes to layout. The majority of successful community facilities include one or more spaces with floor finishes to allow for 'messy' activities and industrial sinks for washing materials. Portable stages and fold-away seating have also been provided in multipurpose halls to enable the space to be used as a performance venue when required, but do not limit other types of uses at other times (as fixed seating and stages can).

These multipurpose spaces are suitable for local community-based performances and creative arts activities. However, it is acknowledged that in any region or subregion, access to specialised performance and creative arts facilities will also be required.

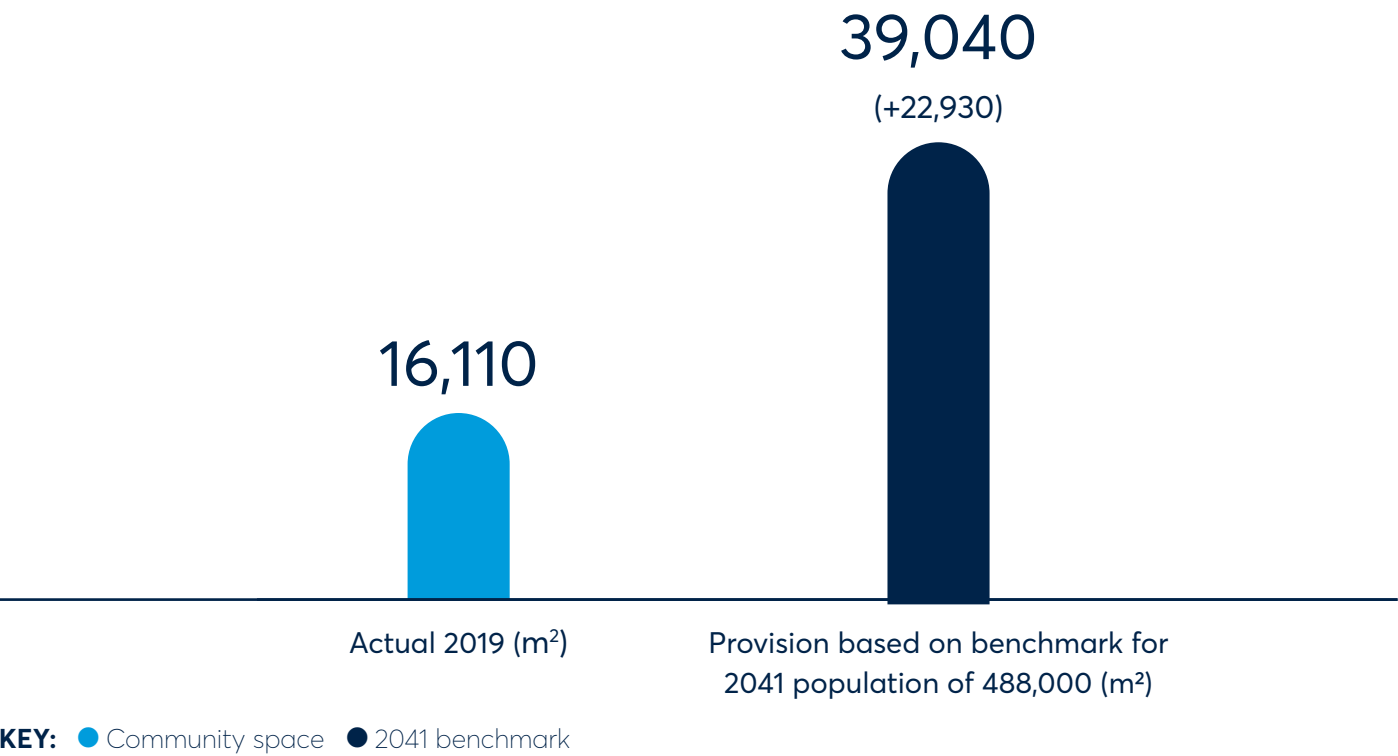
**What
does future
best practice
look like?**

COMMUNITY SPACE NETWORK

Future needs



City of Parramatta: 2041 community space provision (m²) against benchmark



Benchmark analysis

City of Parramatta’s current provision of community space available to the general public is lacking. The future population is estimated to grow to more than 488,000 people by 2041. Population benchmarking indicates the need for approximately 39,040m² of community space by 2041, which is approximately 22,930m² more than current provision.

What our community has told us...

The first version of this Strategy was publicly exhibited between August and October 2017, and the updated draft Strategy was publicly exhibited between September and November 2019.

These engagement opportunities allowed Council to better understand the needs and expectations of our community. This information has been useful for strengthening this document. Through the consultation process we heard that:

Our community values:

- Public spaces to celebrate cultural, community and other events
- Public spaces to socialise with people from diverse backgrounds
- Accessible community spaces.

Our community would like to see:

- The number of current community spaces within City of Parramatta increased
- Family, youth and children focused spaces and services both within the CBD and throughout the LGA
- Community spaces that are co-located with green spaces
- Increased communication from Council promoting and alerting the community to the opportunities available at community spaces
- More integration between user groups.

"...There is a need to maintain and if at all possible increase the community space."

- Resident, public submission

"...There is a need to increase the community centres within the CBD and include Neighbourhood centres, youth drop in and aged community centres."

- Resident, public submission

"...Equitable access to public community spaces is essential, particularly adequate provisioning to meet the needs of the growing population."

- Resident, public submission

The Cheese and Grain

CASE STUDY

Combined library, community space, childcare and indoor recreation

The Cheese and Grain in Frome, Somerset, England was formed in 1997 when the Frome Parish Council took over a derelict agricultural market hall with the aim of transforming it into a music venue.

In addition to being a music venue, The Cheese and Grain also hires out the site for markets, weddings and festivals. It has an onsite café and bar and the building has a number of rooms to hire for local businesses as well as a recording studio.

The hub has around 18 full-time employees and 50-part time employees who operate with the support of 15 volunteers.

The Cheese and Grain (C&G) is now a not-for-profit, member owned social enterprise and registered charity. Members are all local people, which is a condition of their membership, and although they pay no fees or receive any direct benefits, they have worked with the C&G management team to generate a million pounds of investment for the venue.

C&G's main aim is to enhance the social, cultural and economic environment for the community of Frome.

**information and image sourced from www.sixthstreetcenter.org*

Image credit: Frome Town Council





The strategic challenges we face together

As City of Parramatta continues to undergo transformational change, our community space network will enable access to services, programs and supports for our residents and foster broader community wellbeing, through access to formal and informal opportunities and social connection.

We will need to plan and use our resources to find solutions to the following critical strategic challenges:

Q. How can we increase and maximise the capacity of our existing community spaces to meet the needs of our growing and changing communities?

Q. How can we ensure our community space network remains flexible and responsive to accommodate the changing needs and preferences of our community in a growing and more high density urbanised environment?

Q. How can we position our community spaces to promote connections to supporting infrastructure close by to facilities?

Q. How can we ensure our community spaces are accessible to all members of the community?

Q. What partnerships and collaborations will assist us to expand the network of community spaces and other alternative spaces across our LGA that our community can access?

Q. What operational and management strategies will be most successful for delivering and maintaining community spaces that are sustainable, well-utilised and provide a range of offerings?

Q. What funding strategies will be most successful for delivering best practice community spaces in both the short and long term?



COMMUNITY SPACE NETWORK

Future directions



Strategic directions

To meet the needs of City of Parramatta's growing and increasingly diverse community, Council will seek to realise adequate community space in the right locations in each catchment. This will enable residents' access to facilities and programs to support community wellbeing, through access to formal and informal opportunities and space for social connection.

It is appropriate for Council to continue to work in this area, as this provision is often not met by the private market.

To do this, City of Parramatta Council will focus on the following strategic directions:

Regional facilities.

- Deliver a network of community hubs within the Parramatta CBD to meet the need for regional community space.

District facilities.

- Deliver district level community hubs in each Catchment to service communities throughout the LGA – including Westmead, Parramatta CBD, Epping, Telopea, Carlingford, Rydalmere-Ermington-Melrose Park Corridor, Wentworth Point, and Camellia.

Local facilities.

- Deliver neighbourhood level community spaces to service local communities
- Seek to increase access to non-Council community space for the general public through shared and joint use arrangements and agreements that support equitable fees and charges
- Explore options to increase community space provision throughout the LGA by promoting access to non-traditional sites (e.g. sportsground amenities buildings).

City of Parramatta Council community space network: 20 YEAR PROVISION TARGETS

Through collaboration, partnerships and the resources of many, we seek to achieve the following targets for our community:



2019 current supply



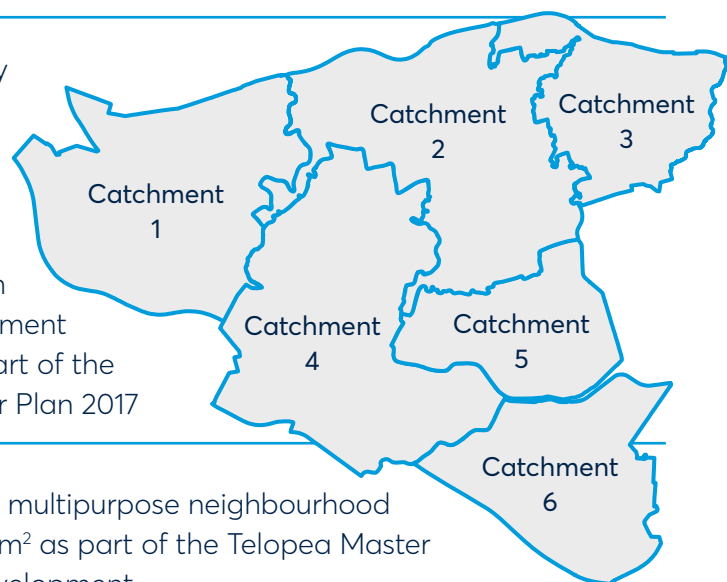
** This figure includes current community floor space and additional floor space intended to be generated via the following recommendations.*

Key recommendations

CATCHMENT 1	RECOMMENDATION
Constitution Hill Library <i>Constitution Hill</i>	• Deliver additional meeting and activity space for the community through redevelopment of Constitution Hill Library
Reg Byrne Community Centre <i>Wentworthville</i>	• Improve quality and promote availability
John Curtin Reserve Meeting Room <i>Winston Hills</i>	• Improve quality and promote availability
NEW <i>Westmead</i>	• Develop a new community hub of a minimum of 3,000m² at Westmead as part of the Westmead Master Plan 2018
CATCHMENT 2	RECOMMENDATION
Don Moore Meeting Room <i>North Rocks</i>	• Improve quality and promote availability
Don Moore Community Centre <i>Carlingford</i>	• Redevelop flexible community space at Don Moore Community Centre as part of a new community hub in North Rocks, consistent with North Rocks Reserve Master Plan 2018
North Rocks Senior Citizen's Centre <i>Carlingford</i>	• Redevelop flexible community space at North Rocks Senior Citizen's Centre as part of a new community hub in North Rocks, consistent with North Rocks Reserve Master Plan 2018
Roselea Community Centre <i>Carlingford</i>	• Improve quality and promote availability
NEW <i>Carlingford</i>	• Develop community space of 800m² as part of a new community hub (of approximately 3,200m²), within the Carlingford Town Centre close to light rail

Dundas Community Centre*Teloepa*

- Improve quality and promote availability
- Support continuity of service through any redevelopment occurring as part of the Teloepa Master Plan 2017

**NEW***Teloepa*

- Develop a new multipurpose neighbourhood centre of 1,900m² as part of the Teloepa Master Plan 2017 redevelopment

CATCHMENT 3**RECOMMENDATION****NEW***Epping*

- Develop community space of 1,000m² as part of a new community hub (of 3,250m² total) in Epping town centre.

NEW*Epping*

- Develop community space of 260m² as part of a new community hub to complement the new Epping Library and Community Hub

Epping Creative Centre*Epping*

- Enhance flexible community space at Epping Creative Centre

**Epping Community Centre
(School of Arts)***Epping*

- Improve quality and promote availability

Epping Leisure & Learning*Epping*

- Short Term – Maintain quality and promote availability
- Long Term – Support relocation to new shared activity space within a new community hub

Meeting Room, YMCA Epping*West Epping*

- Maintain quality

Boronia Grove Community Centre*Epping*

- Prepare the centre (previously the Masonic Lodge) as community space for community use and improve connections between Boronia Park and Rawson Street

West Epping Hall*West Epping*

- Improve quality and promote availability

CATCHMENT 4	RECOMMENDATION
NEW <i>North Parramatta</i>	Develop community space of 1,000m², ideally as part of a larger community hub at North Parramatta
Lake Parramatta Meeting Rooms <i>North Parramatta</i>	Upgrade and embellish community space to support flexible use and co-location of supporting facilities (e.g. café)
NEW <i>Parramatta CBD</i>	Develop a new neighbourhood centre community hub in the south of the CBD on the Marion Street Council carpark site of approximately 3,000m², including community space, subsidised space and flexible meeting rooms.
NEW <i>Parramatta CBD</i>	Develop a new community services and recreation activity hub in the north of the CBD of approximately 3,000 - 5,000m², including multipurpose community space, subsidised space, and a minimum 4 court indoor recreation facility
Parramatta Town Hall (PS7) <i>Parramatta Square CBD</i>	Maintain quality and promote availability, post construction and upgrade of PS7 and PS5
NEW <i>Parramatta Square 5</i>	Deliver approximately 1,000m² of multipurpose community space as part of the new Parramatta Square 5 building
Parramatta Community Meeting Rooms <i>Parramatta CBD</i>	Maintain quality and promote availability in line with lease commitments and the delivery of new CBD infrastructure
Harry Todd Band Hall <i>Parramatta CBD</i>	- In the short term, improve quality and promote availability - In the medium to long term, assess potential to consolidate site with Jubilee ECEC to deliver a new child and family hub including an 80 place long day care centre, subsidised space for targeted service provision and flexible multipurpose space
Burnside Gardens Community Centre <i>Oatlands</i>	Maintain quality and promote availability
Jones Park Hall <i>Mays Hill</i>	Upgrade and embellish community space to support flexible use
Harris Park Community Centre <i>Harris Park</i>	- In the short term: upgrade and embellish community space and co-located open space to support flexible use - In the medium term: investigate potential for a new neighbourhood centre within a Community Hub

NEW*Camellia*

- Develop community space of 1,700m² as part of a new community hub and library of approximately 3,500m² total, within the Camellia Town Centre (as part of the Camellia Town Centre Master Plan)
- Deliver a new Community Function Centre of approximately 500m² (in addition to the provision of Community Hub Space). Ideally, this space would include 1-2 smaller, flexible meeting spaces for community use

NEW*Granville*

- Deliver approximately 2,000m² of multipurpose community space in Granville by 2041.

CATCHMENT 5**RECOMMENDATION****Ermington Community Centre***Ermington*

- In the short term: upgrade and embellish community space to support flexible use and increase integration with library

NEW*Ermington*

- Develop community space of 2,000m² as part of a new community hub (of 5,000m² total), to be co-located with library space and replace current Ermington Community Centre

George Kendall Meeting Room*Ermington*

- Upgrade and embellish community space to support flexible use

NEW*Melrose Park*

- Develop approximately 1,500m² of flexible community space to meet the demands of a growing high density neighbourhood, preferably within a town centre location

CATCHMENT 6**RECOMMENDATION****NEW***Carter Street*

- Develop community space of 1,000m², ideally as part of a larger community hub at Carter Street

NEW*Sydney Olympic Park*

- Advocate and engage with Sydney Olympic Park Authority (SOPA) to deliver community space of 1,200m² as part of a new community hub of (3,500m² total), to be co-located with library space.

Newington Community Centre*Newington*

- Improve quality and promote availability

Wentworth Point Community Centre and Library*Wentworth Point*

- Implement operational model for new centre and promote availability

Criteria to guide decision making for new community space

The following criteria complement City of Parramatta's stated principles for community infrastructure planning found on pages 63-65.

These criteria will be used to guide decision making and discussion with stakeholders and partners in relation to new community space opportunities.

For all scenarios, will the additional floor space/facility:

Contribute to meeting the district level facility directions for the catchment and complement the existing network of district and regional community floorspace?

Be financially sustainable and give consideration to ongoing staffing, operational and maintenance costs?

Deliver a 'warm shell' fit out (i.e. walls lined with plasterboard, appropriate flooring and services connected)?

Be physically accessible and employ universal design principles?

For neighbourhood level community space, will the additional floor space/facility:

Support neighbourhood-level community space in a high density urban renewal area?

Ideally, be located within a town/site centre?

Be located within close proximity to regular public transport services?

For community meeting rooms, be no less than 200m²?

For community halls, be delivered as part of a community hub, and be no less than 500m²?

Be located to ensure visibility within the site?

Be designed to maximise flexibility in use?

Include meeting rooms, a kitchen and accessible toilets?

For district level space, will the additional floor space/facility:

Be no less than 1,500m² in the case of district-level facilities?

For regional level space, will the additional floor space/facility:

Be concentrated in a key centre?

Contribute to a network of spaces to serve the needs of the wider Western Sydney region?

For more information:

This Community Infrastructure Strategy draws on the knowledge and experience of many staff from across Council who have a passion for enabling socially sustainable communities. Together with feedback from our community, and our key stakeholders, this document has been a shared effort.

For further information on City of Parramatta's community space network, or Council's key strategic directions, the following resources are available:

- "Sharing the Opportunities of Growth for All – Socially Sustainable Parramatta Framework": <https://www.cityofparramatta.nsw.gov.au/sites/council/files/2018-09/socially-sustainable-parramatta-framework.pdf>
- City of Parramatta Council's website: www.cityofparramatta.nsw.gov.au
- City of Parramatta Customer Contact Centre: 9806 5050
- For access to demographic data: <http://profile.id.com.au/parramatta>