

# FINANCIAL REPORT

## Quarterly Review – December 2019



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# FINANCIAL OVERVIEW

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## QUARTERLY REVIEW HEADLINES

A review of Councils year to date financial position and full year forecasts has been undertaken during the December quarter. This has resulted in a number of changes made to the full year forecasts for both Operating and Capital related items.

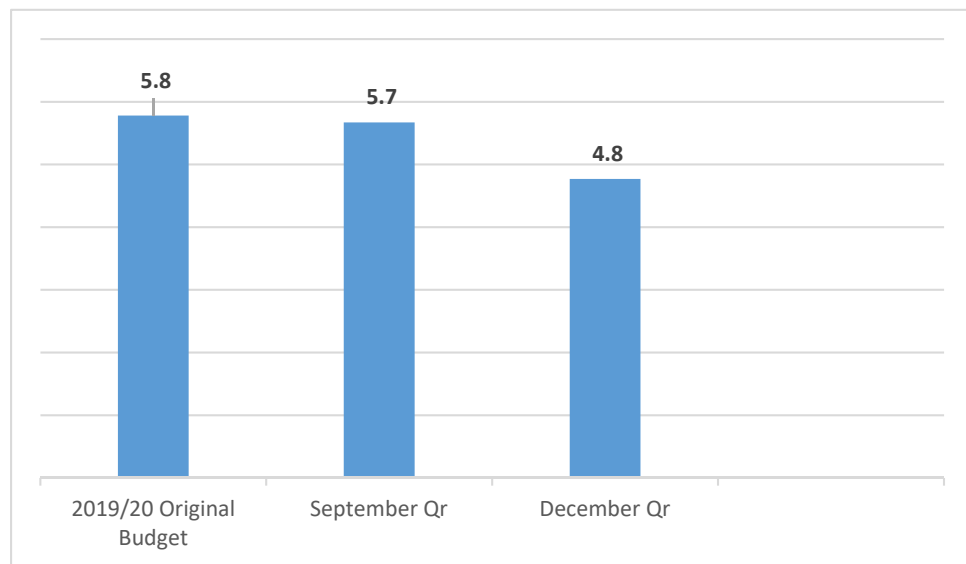
**Council is forecasting a surplus of \$4.8m, a reduction of \$0.9m from September Forecast.**

Operating Revenues have increased by \$0.9m; Operating Expenses have increased by \$1.9m; Extraordinary Items relating to SCF have increased by \$0.1m.

Capital Revenues have increased by \$2.9m; Capital Expenditures have decreased by \$26.0m.

The following chart shows the forecast movement from the original budget over the first quarter of the financial year.

## OPERATING RESULT HISTORY (\$m)



## CAPITAL WORKS

The September forecast Capital Works Program full year forecast was \$190.3m. A review of all projects during the December quarter, focusing on time and the availability resources, has resulted in a decrease of spend for the balance of the year. The full year Capital works expenditure has reduced to a full year spend of \$164.3m, a decrease of \$26m.

A summary of the major variances to the full year forecast is contained in this document.

# FINANCIAL POSITION AND FULL YEAR OUTLOOK

The City of Parramatta's financial position is reflected in the following pages of the 2019-20 December Quarterly Review.

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
Rates & Annual Charges	188.6	186.0	2.6	188.6	189.2	189.4	0.2
User Charges & Fees	22.2	21.9	0.3	40.7	41.3	41.2	-0.1
Other Revenue	7.1	7.4	-0.3	16.3	15.5	15.2	-0.3
Interest	7.0	5.1	1.9	13.5	10.8	12.2	1.4
Operating Grants	5.1	5.8	-0.7	15.3	17.2	17.0	-0.2
Operating Contributions & Donations	1.3	1.6	-0.3	2.5	2.8	2.7	-0.1
Gain in Share in Joint Venture	0.0	0.0	0.0	0.8	0.8	0.8	0.0
<b>Total Operating Revenue</b>	<b>231.3</b>	<b>227.8</b>	<b>3.5</b>	<b>277.7</b>	<b>277.6</b>	<b>278.5</b>	<b>0.9</b>
Employee Costs	60.1	59.3	-0.8	120.4	123.0	123.3	-0.3
Borrowing Costs	1.3	1.3	0.0	1.8	2.5	2.5	0.0
Materials & Contracts	25.9	27.4	1.5	60.8	59.5	60.6	-1.1
Depreciation & Amortisation	22.1	22.2	0.1	43.8	44.2	44.5	-0.3
Other Operating Expenses	21.6	22.1	0.5	44.5	42.8	43.0	-0.2
<b>Total Operating Expenses</b>	<b>131.0</b>	<b>132.3</b>	<b>1.3</b>	<b>271.3</b>	<b>272.0</b>	<b>273.9</b>	<b>-1.9</b>
<b>Operating Surplus/Deficit</b>	<b>100.3</b>	<b>95.5</b>	<b>4.8</b>	<b>6.4</b>	<b>5.6</b>	<b>4.6</b>	<b>-1.0</b>
Profit/Loss on Asset Sales	-10.9	-15.1	4.2	-2.5	-16.6	-13.6	3.0
<b>Adjusted Operating Surplus/Deficit</b>	<b>89.4</b>	<b>80.4</b>	<b>8.9</b>	<b>3.9</b>	<b>-11.0</b>	<b>-9.0</b>	<b>2.0</b>
Add: Extraordinary Item SCF	1.0	0.9	0.1	0.2	0.9	1.0	0.1
Add: Gain in Share in Joint Venture	0.0	0.0	0.0	-0.8	-0.8	-0.8	0.0
Add: Extraordinary Loss on Asset Sales	10.9	15.1	-4.2	2.5	16.6	13.6	-3.0
<b>Net Operating Result</b>	<b>101.3</b>	<b>96.4</b>	<b>4.9</b>	<b>5.8</b>	<b>5.7</b>	<b>4.8</b>	<b>-0.9</b>

## SECOND QUARTER YEAR TO DATE RESULT

The net operating result before capital revenue is \$4.9m higher than forecast of \$96.4m after the second quarter. This is principally due to the higher rates & annual charges due to timing, higher interest due to interest income received from maturing investments has been higher than the average interest rate forecasted and underspends in operating expenses due to timing of projects.

## FULL YEAR OUTLOOK

The net surplus is forecast to decrease by \$0.9m against the September Forecast. Revenue is forecasted to increase by \$0.9m, predominately due to interest earned on the joint venture agreement with State Government for the Riverside Business Case. The expense forecast increase of \$1.9m from the September forecast is mainly due to the launch of the City of Parramatta branding project and the re-classification from capital to operating projects. Extraordinary items forecast increase of \$0.4m from September forecast is due to the loss on disposal of asset.

## Current Revenue Position and Outlook

Table 1.2: Operating Revenue (\$m) summarises the key movements by revenue category.

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
Rates & Annual Charges	188.6	186.0	2.6	188.6	189.2	189.4	0.2
User Charges & Fees	22.2	21.9	0.3	40.7	41.3	41.2	-0.1
Other Revenue	7.1	7.4	-0.3	16.3	15.5	15.2	-0.3
Interest	7.0	5.1	1.9	13.5	10.8	12.2	1.4
Operating Grants	5.1	5.8	-0.7	15.3	17.2	17.0	-0.2
Operating Contributions & Donations	1.3	1.6	-0.3	2.5	2.8	2.7	-0.1
Gain on Share in Joint Venture	0.0	0.0	0.0	0.8	0.8	0.8	0.0
<b>Total Operating Revenue</b>	<b>231.3</b>	<b>227.8</b>	<b>3.5</b>	<b>277.7</b>	<b>277.6</b>	<b>278.5</b>	<b>0.9</b>

## SECOND QUARTER YEAR TO DATE RESULT

The year to date total revenue is \$3.5m higher than forecast of \$227.8m. Rates and annual charges are \$2.6m higher than forecast due to the timing of receiving the supplementary levy for business and residential rates as well as greater than expected waste income due to the commencement of high-rise residential development. User Charges and fees were \$0.3m higher than forecast due to increased usage in City Centre and Parramatta Station multi-level car parks due to surrounding building works. Other revenue is \$0.3m lower than forecast, predominantly driven to lower parking infringements in the last quarter. Interest is \$1.9m higher than forecast due interest income received from maturing investments has been higher than the average interest rate forecasted. Operating Grants are \$0.7m lower than forecast mainly due to the timing of receiving the NSW library council grant.

## FULL YEAR OUTLOOK

The full-year forecast for total revenue is \$0.9m higher than September forecast of \$276.8m. Rates and annual charges have increased by \$0.2m to reflect greater than anticipated waste rate income due to the commencement of services for new high-rise residential development. Other Revenues decreased by \$0.3m to reflect the lower parking infringements issued for the first half of the financial year. Interest has increased by \$1.4m due to interest earned on the joint venture agreement with State Government for the Riverside Business Case.

Table 1.3: User Charges and Fees (\$m), reflects the year to date December result and the full year forecast by major category.

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
Aquatic Centres	0.4	0.3	0.1	0.6	0.7	0.7	0.0
Community Facilities	0.8	0.8	0.0	1.1	1.1	1.1	0.0
Childcare	2.8	2.9	-0.1	5.4	5.5	5.6	0.1
Parking	9.8	9.5	0.3	18.3	17.8	17.8	0.0
Other User Charges	0.2	0.2	0.0	0.4	0.5	0.4	-0.1
Riverside Theatres	1.9	1.7	0.2	3.7	3.2	3.2	0.0
Regulatory/Statutory Fees	2.3	2.4	-0.1	4.8	4.8	4.8	-0.0
Discretionary Fees	4.0	4.1	-0.1	6.4	7.7	7.6	-0.1
<b>Total User Charges &amp; Fees</b>	<b>22.2</b>	<b>21.9</b>	<b>0.3</b>	<b>40.7</b>	<b>41.3</b>	<b>41.2</b>	<b>-0.1</b>

## SECOND QUARTER YEAR TO DATE RESULT

The year to date user charges and fees revenue is \$0.3m higher than forecast of \$21.9m. Parking is higher than forecast by \$0.3m, due to higher utilisation of the City Centre and Parramatta Station multi-level car park mainly driven by surrounding building works. Riverside theatres is higher than forecast by \$0.2m mainly due to the white pearl production.

## FULL YEAR OUTLOOK

The full-year forecast for user charges and fees is \$0.1m lower than September forecast of \$41.2m.



## Current Expenses Position and Outlook

Table 1.4: Expenses by category (\$m) summarises the key movements in expenses.

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
Employee Costs	60.1	59.3	-0.8	120.4	123.0	123.3	-0.3
Borrowing Costs	1.3	1.3	0.0	1.8	2.5	2.5	0.0
Materials & Contracts	25.9	27.4	1.5	60.8	59.5	60.6	-1.1
Depreciation & Amortisation	22.1	22.2	0.1	43.8	44.2	44.5	-0.3
Other Operating Expenses	21.6	22.1	0.5	44.5	42.8	43.0	-0.2
<b>Total Operating Expenses</b>	<b>131.0</b>	<b>132.3</b>	<b>1.3</b>	<b>271.3</b>	<b>272.0</b>	<b>273.9</b>	<b>-1.9</b>

### SECOND QUARTER YEAR TO DATE RESULT

The year to date operating expense is \$1.3m is lower than September forecast of \$132.3m. Employee cost is \$0.8m higher due to less employee costs being charged to projects. The phasing of capitalisation of staff time has been amended. Materials & contracts are lower than forecast by \$1.5m predominantly due to phasing of operating projects and delay of project expenditure. Other operating expenses is lower than forecast by \$0.5m due to timing of payments for motor vehicle registration and phasing of street lighting.

### FULL YEAR OUTLOOK

The full year forecast for operating expenses is \$1.9m higher than September forecast \$272.0. Employee costs increase of \$0.3m is mainly due to savings from vacancies being offset by additional learning and development cost, and less costs being charged to projects. Materials and Contracts increased by \$1.0m mainly due to the commencement of the City of Parramatta branding project. Depreciation & Amortisation is \$0.3m above September forecast to reflect current written down values of council assets. Other Operating Expenses increase of \$0.2m is predominantly from the anticipated increase in utility expenses due to the opening of Wentworth Point library in December 2019 and the reallocation of budget from materials and contracts to works relating to artists in the mall.

Table 1.5: Materials and Contracts (\$m) details the YTD result and the full year forecast.

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
Materials	3.1	3.8	0.7	6.2	7.1	7.4	-0.3
Contracts	21.0	22.1	1.1	45.5	49.3	49.9	-0.6
Audit Fees	0.2	0.1	-0.1	0.5	0.4	0.4	0.0
Legal Expenses	1.4	1.1	-0.3	2.6	2.0	2.1	-0.1
Operating Lease Rentals	0.2	0.3	0.1	6.0	0.7	0.7	0.0
<b>Total Materials &amp; Contracts</b>	<b>25.9</b>	<b>27.4</b>	<b>1.5</b>	<b>60.8</b>	<b>59.5</b>	<b>60.6</b>	<b>-1.1</b>

## SECOND QUARTER YEAR TO DATE RESULT

The year to date materials and contracts expense is \$1.5m below forecast of \$27.4m. Materials is \$0.7m lower than forecast due to timing of various projects. Contracts is \$1.1m lower than forecast due to timing of expenses of Parramatta Light Rail, Melrose Park and MAAS/Riverside Business Case. Legal Expenses is \$0.3 higher than September Forecast due to the timing of court proceedings relating to Lennox Bridge Carpark Development, Parramatta Square and 189 Macquarie Street.

## FULL YEAR OUTLOOK

The full year forecast for Materials and Contracts expense is \$1.1m higher than the September forecast of \$59.5m. Materials increased by \$0.3m due to the re-allocation of contracts budget. Contracts increased by \$0.6m due to the commencement of the City of Parramatta branding project and the re-classification of various projects from capital to operating.



Table 1.6: Other Operating expenses (\$m) details the YTD and full year position for the other expense categories.

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
Tipping Fees	7.9	7.8	-0.1	16.1	15.9	15.8	0.1
Computer Expenses	0.7	0.7	0.0	3.5	1.5	1.4	0.1
Advertising & Promotions	1.4	1.8	0.4	2.8	2.9	2.5	0.4
Street Lighting	1.4	1.6	0.2	3.1	3.1	3.1	0.0
Insurance	1.9	2.0	0.1	2.4	2.3	2.4	-0.1
Light Power & Heating	0.5	0.6	0.1	1.4	1.4	1.6	-0.2
Telephone & Communications	0.3	0.3	0.0	0.6	0.6	0.6	0.0
Parking Space Levy	0.9	0.9	0.0	1.8	1.9	1.8	0.1
Other Operating Expenses	6.6	6.4	-0.2	12.8	13.2	13.8	-0.6
<b>Total Other Operating Expenses</b>	<b>21.6</b>	<b>22.1</b>	<b>0.5</b>	<b>44.5</b>	<b>42.8</b>	<b>43.0</b>	<b>-0.2</b>

## SECOND QUARTER YEAR TO DATE RESULT

The year to date other operating expenses is \$0.5m below forecast of \$22.1m. Advertising & Promotions is \$0.4m below forecast due to the phasing of budget relating to Sydney Festival budget, which should have been classified under donations & contributions. Street lighting is \$0.2 below forecast due to phasing of expenditure as costs incurred during daylight savings is lower than non-daylight savings.

## FULL YEAR OUTLOOK

The full year forecast for other operating expense is \$0.2m above September forecast of \$42.8m. Advertising & Promotions decreased by \$0.4m due to the re-allocation of budget to donations & contributions relating to Sydney Festival. Light Power & Heating increased by \$0.2m due to the expected increase in utility expenses resulting from the opening of Wentworth Point Library in December 2019. Other operating expenses has increased by \$0.6m due to allocation of budget to Donations & Contributions relating to Sydney Festival and the reallocation of budget from materials and contracts to works relating to artists in the mall.

## Current Capital Position and Outlook

Table 1.7: Capital Revenue and Expenses (\$m).

	December YTD Actual	December YTD Forecast	YTD Variance	2019/20 Original Budget	September QR	December QR	Full Year Variance
State Capital Grants	1.9	13.8	-11.9	32.9	38.1	35.3	-2.8
Federal Capital Grants	0.9	1.1	-0.2	0.5	1.7	5.1	3.4
Section 94	32.1	9.4	22.7	41.7	49.3	51.4	2.1
Other	0.1	0.0	0.1	0.0	0.0	0.2	0.2
<b>Total Capital Revenue</b>	<b>35.0</b>	<b>24.3</b>	<b>10.7</b>	<b>75.1</b>	<b>89.1</b>	<b>92.0</b>	<b>2.9</b>
Corporate Services	2.5	2.6	0.1	5.1	5.5	5.0	0.5
City Engagement and Experience	0.0	0.1	0.1	0.2	0.3	0.3	0.0
Executive Office	0.0	0.4	0.4	0.2	0.4	0.6	-0.2
Property Development Group	5.4	11.6	6.2	80.3	72.4	54.9	17.5
City Assets and Operations	18.7	24.5	5.8	83.4	88.6	79.6	9.0
Community Services	3.5	5.0	1.5	6.8	7.1	6.9	0.2
City Strategy and Development	2.5	3.5	1.0	15.3	16.0	17.0	-1.0
<b>Total Capital Expenditure</b>	<b>32.6</b>	<b>47.7</b>	<b>15.1</b>	<b>191.3</b>	<b>190.3</b>	<b>164.3</b>	<b>26.0</b>

## SECOND QUARTER YEAR TO DATE RESULT

The year to date capital revenue is \$10.7m higher than forecast of \$24.3m. State capital grants is \$11.9m lower than forecast due to timing of receipt of state grant payments relating to Parramatta Urban Amenity Improvement Program PRUAIP due to delay in receiving funding. Funding is expected to be received at the end of this financial year. Federal capital grants is \$0.2m below than forecast due to actual expenditure for traffic works being lower than expected resulting in lower recovery costs. Section 94 contributions is \$22.7m higher than forecast mainly due to the early contribution payments relating to Parramatta Square Public Domain and other city centre contributions. The year to date capital expenditure is \$15.1m lower than forecast of \$47.7m. A full review of capital projects has been undertaken during the December quarter with major variances resulting from phasing of capital projects.

## FULL YEAR OUTLOOK

The full year forecast for capital revenue is \$2.9m higher than September forecast of \$89.1m. State capital grants decreased by \$2.8m due to the timing of the grants to be received for the Escarpment Boardwalk and other City River works to flow into 2020/21. Federal capital grants increased by \$3.4m higher due to grant contributions expected this financial year relating to Cowper/Parkes Street Traffic Works and Hassall Street & Arthur Street intersection works. Increase in section 94 contributions of \$2.1m due to expected payments of CBD contributions relating to Parramatta Square Public Domain. Capital expenditure decreased by \$26m due to re-phasing of capital projects to 2020/21 for Parramatta Square Developments, North Rocks Road and Alkira Road Traffic Improvements, Phillip Street Smart Street and Lyndelle place drainage construction works.

## Capital Project Movements

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2019/20 Original Budget	September QR	December QR	Full Year Variance	Comments
ICT Applications, Infrastructure & Upgrades	0.0	1,803.0	1,553.0	250.0	Project Re-Phased to 2020/21
Rewards and Recognition System	250.0	250.0	100.0	150.0	Project Re-Phased to 2020/21
Organisation Restructure - Office Fit Out	200.0	400.0	560.0	-160.0	Increase in budget due to increased scope
Parramatta Square Public Domain Development	19,540.0	21,950.0	14,130.0	7,820.0	Project Re-Phased to 2020/21
5 Parramatta Square Development - New Council Facilities	55,470.0	38,290.0	27,621.4	10,668.6	Project Re-Phased to 2020/21
Upgrade of the Town Hall	0.0	0.0	966.1	-966.1	New Project and Budget
External Signage Upgrade	400.0	400.0	150.0	250.0	Savings and completion of project
Newington Reserve Upgrade	1,300.0	1,300.0	300.0	1,000.0	Project Re-Phased to 2020/21
Asbestos Remediation Works Program	2,000.0	2,782.3	2,282.3	500.0	Project Re-Phased to 2020/21
Boronia Park Building Amenities Upgrade	598.5	598.5	215.0	383.5	Project Re-Phased to 2020/21
SCF Sporting Amenity Building at West Epping Park	1,648.5	971.7	1,100.0	-128.3	Increase in costs funded by grants
Waterways Restoration	570.0	570.0	274.0	296.0	Reallocation to Operating Project
Restoration of Natural Areas	730.0	730.0	0.0	730.0	Reallocation to Operating Project
Bridge assets - safety upgrades	150.0	150.0	400.0	-250.0	Reallocation of funds within programs
Major Drainage Construction at Lyndelle Place, Carlingford	1,400.0	1,400.0	400.0	1,000.0	Project Re-Phased to 2020/21
Centenary Square Review	540.0	540.0	0.0	540.0	Project Re-Phased to 2020/21
Southern Precinct Renewal Project	1,500.0	1,500.0	800.0	700.0	Project Re-Phased to 2020/21
Phillip Street Smart Street Design	3,811.7	3,811.7	1,300.0	2,511.7	Project Re-Phased to 2020/21
Pennant Hills Road Improvement Plan - Stage 2	350.0	350.0	150.0	200.0	Project Re-Phased to 2020/21
Concept Plan for Community Hub & Water Play at Parramatta	350.0	350.0	70.0	280.0	Project Re-Phased to 2020/21
Sturt and Acacia Park Upgrades	500.0	500.0	200.0	300.0	Project Re-Phased to 2020/21
PRUAIP - Good and Bridge Street	500.0	500.0	200.0	300.0	Project Re-Phased to 2020/21
PRUAIP - FS Garside & Alfred Street	600.0	600.0	350.0	250.0	Project Re-Phased to 2020/21
Reconciliation Action Plan (Capital)	335.0	335.0	0.0	335.0	Reallocation to Capital Project
2019/20 ActiveTransport Program	1,500.0	1,500.0	1,870.1	-370.1	Increase due additional funding
2019/20 Black Spot Program	500.0	540.0	3,125.0	-2,585.0	Increase due to additional funding
Cowper/Parkes Street Traffic Works	200.0	639.7	531.2	108.5	Savings and completion of project
North Rocks Road and Alkira Road Traffic Improvements	2,400.0	3,200.0	2,000.0	1,200.0	Project Re-Phased to 2020/21
Pedestrian Bridge Works - Morton/Alfred	0.0	90.0	530.7	-440.7	Project brought forward from 2020/21

## Capital Project Movements

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2019/20 Original Budget	September QR	December QR	Full Year Variance	Comments
Escarpment Boardwalk	0.0	107.0	3,306.2	-3,199.2	Reallocation from Capital Project
City River Program of Works	4,801.2	4,470.0	400.0	4,070.0	Reallocation to Capital Project
Charles Street Square Works	790.6	660.0	550.0	110.0	Project Re-Phased to 2020/21

## Operating Project Movements

Below is a table of operating expenditure forecast movements above/below \$100k by project (\$,000).

Project Description	2019/20 Original Budget	September QR	December QR	Full Year Variance	Comments
Lennox Bridge Carpark Development	250.0	400.0	250.6	149.4	Project Re-Phased to 2020/21
189 Macquarie Street, Parramatta	1,030.0	150.0	412.9	-262.9	Project brought forward from 2020/21
3 Parramatta Square Development	950.0	670.0	526.7	143.3	Project Re-Phased to 2020/21
Bushland Resources Management	780.0	780.0	1,510.0	-730.0	Reallocation from Capital Project
Major Cultural Infrastructure Projects (formerly MAAS )	990.0	990.0	140.0	850.0	Reduction in Expenses
ED - Branding and Communications	200.0	200.0	75.0	125.0	Funding returned to reserve
Citysafe VSS (Video Surveillance System) Operational Budget	490.4	490.0	670.0	-180.0	Allocation from Admin Budget
CBD Planning Framework Studies	100.0	200.0	310.0	-110.0	Allocation from Admin Budget

## Strategic Objective Financial Summary

### Strategic Objective Total Expenditure by Services \$'000

#### Annual Forecast (2019/20)

#### Community Services

Riverside Theatres	7,700
Social and Community Services	30,045
Cultural Strategy	1,465
Community Services Admin	156

**Total Community Services** **39,366**

#### City Engagement and Experience

Customer Office	3,139
City Experience	10,072
City Experience and Engagement Admin	2,651
City Identity	3,350
City Engagement	3,263

**Total City Experience and Engagement** **22,475**

#### City Strategy and Development

City Economy	1,851
Development & Traffic Services	19,423
City Strategy	22,334
Future City Unit	1,941
Outcomes & Development Administration	1,606

**Total City Strategy and Development** **47,155**

#### Executive Office

Executive Support Office	1,815
General Management Support	1,965

**Total Executive Office** **3,780**

#### Corporate Services

Corporate Administration	87
ICT - Information Communication & Techno	12,682
Human Resources	7,193
Corporate Strategy and Governance	6,053
Legal Services	1,676
Head of Security	944
Finance	7,625

**Total Corporate Services** **36,260**

#### Property Development Group

Civic Place Precinct Redevelopment	1,040
Property Development Group Admin	523
Property Development Group Projects	59,438

**Total Property Development Group** **61,001**

#### City Assets and Operations

Property Assets and Services	10,518
City Services Administration	220
City Operations	39,492
City Assets & Environment	97,701
Regulatory Services	11,447
Place	24,259

**Total City Assets and Operations** **183,637**

<b>Total</b>	<b>393,674</b>
Depreciation	44,447
<b>Grand Total</b>	<b>438,121</b>

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CORPORATE SERVICES</b>					
<b>Capital Projects</b>					
ICT Hardware Purchases	87.2	180.0	180.0	Progressing - on track	Project tracks replacement of IT hardware at City of Parramatta for 2019/20.
Data Management Hub	55.4	150.0	150.0	Progressing - on track	Work continues on the components of the Data Management Hub capabilities across the City of Parramatta Council.
ICT Customer Service Works Program	209.1	0.0	570.0	Progressing - behind schedule	Redevelopment of Council's website for phone payments, website stabilisation, chatbot and Parramatta Square digital kiosk. Redevelopment of website work has started, over the phone payments project is complete. The digital kiosk pilot is starting and intending to have the pilot technology in place in Q3, 2020.
ICT Mobility Works Program	41.7	0.0	290.4	Progressing - behind schedule	Projects - Meals On Wheels Portal, Worx.Online Phase 2 and Regulatory Services Mobility. Community Care Online (Meals on Wheels Portal) delayed to February 2020. Worx.Online Phase 2 will start Feb 2020. Regulatory Services mobility started in Q2 2019. A full pilot to be place by Q4 2020 for assessment to rollout in 2020/21.
Knowledge & Insights Program	307.5	0.0	475.0	Progressing - behind schedule	Projects include; SharePoint & Nintex upgrade, Dashboard development, HPRM upgrade, and Intranet redevelopment. Phase 1 -HPRM upgrade Feb 2020. Phase 2 expected in June 2020. Dashboard development by Q4 2020. The Intranet redevelopment has started product selection by early 2020, technical implementation and organisational change to be completed by 30 June 2020.



## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CORPORATE SERVICES</b>					
<b>Capital Projects (Continued)</b>					
Modern Workplace Program	223.1	0.0	305.0	Progressing - on track	Phase 2 of Office 365 is complete. ServiceNow Project Portfolio Management (PPM) is live and managers are undergoing training. PPM will hold single source of the truth for IT projects.
ICT Applications, Infrastructure & Upgrades	868.2	0.0	1,553.0	Progressing - on track	To improve various internal systems application upgrades for the City of Parramatta in 2019/20.
IT Works Upgrade Program	0.0	3,700.0	0.0	Completed	To be reallocated into various projects. This was completed in September Quarterly Review.
ICT Service Desk Capital Purchases	427.9	180.0	636.0	Progressing - on track	This project tracks costs associated with staff and community use of IT equipment at City of Parramatta.
Enhancing Security to Protect Privacy and Tackle Cyber Crime	146.4	0.0	150.0	Progressing - on track	Ongoing works for security and firewalls. Council's new Information Security Management Policies have been endorsed and staff are encouraged to begin familiarisation with the policies.
Rewards and Recognition System	0.0	250.0	100.0	Not Due to Start	This project is under current review by the leadership team of Council.
HR Systems Review	87.9	600.0	600.0	Progressing - on track	The documenting of current state process mapping has begun. Requirements for future systems to begin in Q3.
IP & R Framework and Systems Development	0.0	0.0	40.0	Progressing - on track	This first round launch included data preparation/population, staff training and generating the report for publication. Ongoing discussions for stepped improvements to the system and process in line with best practice IP&R.
TM1 Financial and Reporting System	0.0	50.0	0.0	Not Due to Start	Scoping of Section 94 Reports will be completed internally and other Dashboards are in progress.
<b>Total Capital Projects</b>	<b>2,454.4</b>	<b>5,110.0</b>	<b>5,049.4</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CORPORATE SERVICES</b>					
<b>Operating Projects</b>					
Fair Value Assets and Condition Assessments	36.5	130.2	130.2	Progressing - on track	70% of the stormwater condition assessment of our pipe and pit assets has occurred, due for completion in late Jan/ early Feb).
<b>Total Operating Projects</b>	<b>36.5</b>	<b>130.2</b>	<b>130.2</b>		
<b>TOTAL CORPORATE SERVICES</b>	<b>1,790.0</b>	<b>4,910.2</b>	<b>3,514.2</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ENGAGEMENT &amp; EXPERIENCE</b>					
<b>Capital Projects</b>					
SE - How To Videos	0.0	18.5	18.5	Progressing - behind schedule	To be included in the web site redevelopment project.
SCF Parramatta Artist Studio – Satellite Studios Fit Out	0.0	162.1	0.0	Completed	Budget removed for 2019/20. Works completed in 2018/19.
Governor Phillip Commemorative Public Art Project	7.2	0.0	250.0	Progressing - on track	Governor Arthur Phillip commemorative public art project is in the early design phase. This includes the commissioning of the video projection component and video projection on-site testing. The public artwork, including the video projection and sculptural components, will be completed and installed by end of the financial year 2020/21 timed with the completion of the capital upgrade of the Charles Street Square Parramatta ferry wharf precinct.
Heritage Centre Building Renewal Works	0.0	50.0	0.0	Completed	Budget removed for 2019/20.
<b>Total Capital Projects</b>	<b>7.2</b>	<b>230.6</b>	<b>268.5</b>		
<b>Operating Projects</b>					
SCF Parramatta Artist Studio – Satellite Studios	112.9	72.0	112.9	Progressing - on track	SCF Satellite Studios funding to cease at 31 December 2019. Year to date spend in line with approved forecast.
Development of City Branding	246.4	232.1	327.3	Progressing - on track	Council endorsed Parramatta place brand looking to launch in Q3. A report will go to Council on 10 Feb 2020 with a full budget and program for the 19/20 FY.
<b>Total Operating Projects</b>	<b>359.3</b>	<b>304.0</b>	<b>440.1</b>		
<b>TOTAL CITY ENGAGEMENT &amp; EXPERIENCE</b>					
	<b>366.4</b>	<b>534.7</b>	<b>708.6</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>EXECUTIVE OFFICE</b>					
<b>Capital Projects</b>					
Organisation Restructure - Office Fit Out	6.4	200.0	560.0	Progressing - on track	The new office layout floor plans for 126 Church St Parramatta are being finalised with implementation set for the second half of the financial year. The Rydalmere Operations Centre fit out has commenced on level 1 and will continue in the second half of the financial year.
<b>Total Capital Projects</b>	<b>6.4</b>	<b>200.0</b>	<b>560.0</b>		
<b>TOTAL EXECUTIVE SUPPORT</b>	<b>6.4</b>	<b>200.0</b>	<b>560.0</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>PROPERTY DEVELOPMENT GROUP</b>					
<b>Capital Projects</b>					
Parramatta Square Public Domain Development	2,364.3	19,540.0	14,130.0	Progressing - on track	The Public Domain - stage one - in front of 4PS is now completed. This section of the public domain and the break through from Parramatta Station will open shortly. Darcy St is now open to the public. Stage two due for completion June 2020.
5 Parramatta Square Development - New Council Facilities	2,176.8	55,470.0	27,621.4	Progressing - on track	The Development Application has been approved for 5 Parramatta Square and tender request for building works is currently being assessed.
Horwood Place Redevelopment	101.9	0.0	330.0	Progressing - behind schedule	State Government has announced that this site will be compulsorily acquired for future Metro West. Council is currently discussing with State Government regarding an outcome beneficial for the local community.
Eat Street Carpark Development	15.5	0.0	15.5	Progressing - behind schedule	Awaiting Council's endorsement of the carpark strategy.
Aquatics & Leisure Facility Business Case	17.5	0.0	17.5	Completed	Please review Aquatic Centre Project below.
Riverside Theatres Code Compliance Upgrade	494.2	0.0	494.2	Progressing - on track	Four stages of work have been completed. Awaiting on final defects and certification of works to be completed.
PRUAIP - Bridge Street Granville Acquisition	0.0	5,244.0	5,244.0	Progressing - on track	City of Parramatta Council is in the process of negotiating the delivery of an Urban Plaza.
Aquatic Leisure Centre Parramatta	16.4	0.0	16.4	Completed	Please review Aquatic Centre Project below.
Upgrade of the Town Hall	0.0	0.0	966.1	Progressing - on track	The Town Hall project will include an upgrade to building services and enhancing the internal area by integrating it with the new civic centre and offering a multifunctional community space. There will be restoration works on the heritage façade, changes to Jubilee Hall that will activate the northern laneway and a new entry on the southern side facing the new public domain.
Aquatic Centre Parramatta	236.8	0.0	6,020.0	Progressing - on track	This is a joint project with State Government, which started in September 2019. Project currently in the design phase.
<b>Total Capital Projects</b>	<b>5,423.4</b>	<b>80,254.0</b>	<b>54,855.0</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>PROPERTY DEVELOPMENT GROUP</b>					
<b>Operating Projects</b>					
Lennox Bridge Carpark Development	226.6	250.0	250.6	Progressing - on track	City of Parramatta Council sold the site in December 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.
189 Macquarie Street, Parramatta	165.5	1,030.0	412.9	Progressing - on track	City of Parramatta Council resolved to sell the site to the Developer in March 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.
8 Parramatta Square Development	622.1	520.0	808.5	Progressing - on track	Construction of car park near completed. Two main structural cores up to level 1. Erection of structural steel tube columns rising from ground floor is currently being installed. 6PS completion scheduled for November 2021 and 8PS scheduled for April 2022.
4 & 6 Parramatta Square Development	160.0	690.0	1,050.0	Progressing - on track	The Developer has completed the main building works. This building opened in December 2019. Some fit out works remain with Retail and station link to be completed by April 2020.
3 Parramatta Square Development	96.5	950.0	526.7	Progressing - on track	The construction of the 3PS structure is now completed with the facade installation is approaching completion. The integrated fit out is up to level 13. Construction to be complete March 2020 with tenant to occupy June 2020.
Removal and Storage of Tom Thompson Public Mural	11.1	23.7	23.7	Progressing - on track	This is for the storage of Tom Thompson Public Mural.
Acquisition of Lot 2 153 George Street Parramatta	44.0	0.0	440.0	Progressing - on track	Deposit paid. Settlement due once survey completed
<b>Total Operating Projects</b>	<b>1,325.7</b>	<b>3,463.7</b>	<b>3,512.3</b>		
<b>TOTAL PROPERTY DEVELOPMENT GROUP</b>					
	<b>6,749.1</b>	<b>83,717.7</b>	<b>58,367.3</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects</b>					
Riverside Theatres Building Renewal Program	61.8	100.0	100.0	Progressing - on track	Currently completing the Riverside Theatres fire upgrade project.
Multi level Car Parks Capital Renewal Program	33.8	100.0	100.0	Progressing - on track	Bathroom renovations; Install CCTV outside of bathrooms, Paint where required, Upgrade Lighting and Signage.
Child Care Centres Capital Renewal	13.0	350.0	350.0	Progressing - on track	Playground upgrade works at North Rocks Childcare Centre, Possum Patch Early Learning Centre and Northmead Redbank Early Learning Centre.
Refurbishment of Former Girls Guide Hall (Ponds Creek Res.)	10.7	467.5	467.5	Progressing - on track	Currently seeking town planning and legal advice.
Community Buildings Capital Improvement	215.3	1,850.0	1,850.0	Progressing - on track	Works undertaken include: 1.New lighting installed in Parramatta Lake storage area. 2.Ermington Baby Health Centre -demolish old asbestos garage. 3.Dence Park Aquatic & Leisure Centre - Implement recommendations from BCA Assessment Report.
Libraries Capital Renewal	44.4	350.0	350.0	Progressing - on track	Epping Library - installation of Perspex screen at main entrance.
Demolition Works in Parramatta & Telopea	213.3	0.0	213.3	Completed	Demolition works completed for 70 Macquarie St. Contract retention balance due August 2020.
Acquisition of Open Space in Winston Hills	0.0	750.0	750.0	Progressing - on track	Negotiations with owner completed, will report to Council 24th February 2020.
PRUAIP - Prince & Albert Street Granville Acquisition	8.7	4,200.0	4,200.0	Progressing - on track	Awaiting approval from Department of Planning, Industry and Environment for required additional funding.
Council Plant, Fleet & Other Equipment Replacement Program	1,261.4	4,000.0	4,000.0	Progressing - on track	Replacement of street sweepers and other major plant to occur in the second half of the financial year.
External Signage Upgrade	72.6	400.0	150.0	Completed	The project was completed December 2019.



## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Park Signage Replacement Program	25.0	132.0	130.0	Progressing - behind schedule	With the roll out of the corporate identity, the project has commenced.
Community Recycling Facility	0.0	8,200.0	8,200.0	Progressing - on track	Commercial and Industrial real estates have been notified of the site requirements in order to establish a Community Recycling Facility. The facility will incorporate community drop off for problem wastes such as paints, oils and batteries, as well as capacity for new bin storage, material handling and recycling for Council's civil construction waste, and potentially a second-hand shop for unwanted household furniture, clothing and sporting equipment.
Mobile Garbage Bin Roll Program	68.0	200.0	200.0	Progressing - on track	Council staff has created a standing purchase order with Mastec to supply mobile garbage bins at agreed delivery dates over the financial year. Delivery is on schedule for the second half of the financial year.
Belmore Park Masterplan	26.1	120.0	120.0	Progressing - on track	Consultant engaged and site analysis complete. Community consultation scheduled for February 2020.
Newington Reserve Upgrade	44.0	1,300.0	300.0	Progressing - on track	Concept design completed, detail design scheduled to be completed by June 2020.
Asbestos Remediation Works Program	309.6	2,000.0	2,282.3	Progressing - on track	Remediation design has been undertaken for embankment at Unnamed Reserve Ruse Street, Experiment Farm Reserve and tender advertised for Barton Park.
Boronia Park Building Amenities Upgrade	0.0	598.5	215.0	Progressing - on track	Concept design approved by stakeholders and detailed design commence in January 2020.
Tree Offset Program	0.0	20.0	20.0	Progressing - on track	Developer offset contribution towards tree planting.
SCF Playground Upgrades - Carmen Drive Reserve	97.7	0.0	97.7	Completed	Completed in December 2020.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
SCF Playground Upgrades - John Wearne Reserve	108.8	120.0	120.0	Progressing - on track	Construction commenced and expected to be completed in December 2019.
SCF Terrys Creek Rehabilitation, Epping	58.0	58.0	58.0	Completed	All works completed as of December 2019.
SCF Sporting Amenity Building at West Epping Park	1,053.8	1,648.5	1,100.0	Completed	Completed in December 2019.
Parks Stormwater Reuse Program	23.6	360.0	360.0	Progressing - on track	Design for Stormwater Re-use System at Ollie Webb Reserve, tender package at 90% completed.
Contaminated Land Management in Public Parks and Land	79.2	380.0	380.0	Progressing - on track	Consultants engaged for Methane remediation works at George Kendall Riverside Park, asbestos removed from several bushland reserves. Testing at McCoy Park, Toongabbie.
Cemeteries and Memorials Program	77.0	92.0	92.0	Progressing - on track	Consultant engaged to relocate Subiaco House Columns back to a park in Collett Park and landscape plans being prepared for installation.
Pavilion Capital Improvement Program	469.1	2,000.0	2,000.0	Progressing - on track	Dundas Park amenities building commenced construction in late October 2019 and expected to be completed by June 2020. Concept design approved by stakeholders for Peggy Womersley Reserve amenities building.
Sportsground Capital Improvement Program	380.5	550.0	550.0	Progressing - on track	Doyle Ground Field Floodlighting completed. Jones Park fencing and flood lighting construction underway.
Parks Program	131.6	420.0	420.0	Progressing - on track	Portable amenities installed at James Ruse Reserve Water Playground and West Epping Park. Design completed for Moxham Park upgrade, construction to commence in February 2020.
Public Trees Program	165.7	580.0	580.0	Progressing - on track	Completion of Autumn/Winter planting contract. 890 trees planted around Park boundaries as of December 2019.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Playground Replacement Program	355.2	750.0	750.0	Progressing - on track	Playgrounds completed at James Hoskins Reserve, Jones Park, Homelands Reserve and Richill Park.
Waterways Restoration	76.5	570.0	274.0	Progressing - on track	Works completed at Moxhams Park and contractor engaged for Archer Park.
Restoration of Natural Areas	0.0	730.0	0.0	Progressing - on track	Contracts ongoing at Core Bushland Areas, budget to be moved to Operating Project.
Walking Track Construction	39.1	170.0	170.0	Progressing - on track	Darling Mills Reserve and Toongabbie Creek track clearing works completed. Planning for track upgrades at Lake Parramatta Reserve.
Nursery Management for Bushland Plants & Landscaping Works	28.9	170.0	170.0	Progressing - on track	Propagation commenced for this financial year plants and seed collection contract commenced.
Metro Greenspace Sue Savage (Toongabbie Crossing)	154.7	250.0	160.7	Completed	Walking track works, landscaping and bushland regeneration completed.
Energy & Water Upgrades to Council Assets	0.0	185.0	180.0	Progressing - on track	A scoping study has been completed on the most suitable sites for further energy and water efficiency upgrades. Riverside Theatres will have their stage lighting replaced with more efficient LED globes. Work to be completed for Riverside Theatres in January 2020.
Sustainable Water Program	12.5	100.0	100.0	Progressing - on track	Planning is underway for the retrofit and renewal of existing Council assets to improve water efficiency and water savings. Short list of Council sites currently being finalised.
Installation of Rooftop Solar Panels on City Assets Program	0.0	50.0	50.0	Progressing - on track	A suitable Council building has been selected for roof top photovoltaic panels. Request for quotation to be issued in quarter 3.
Marsden St Bridge safety upgrade	3.0	0.0	700.0	Progressing - on track	Contract awarded, works to commence early January 2020.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Telemetry Network Capital Works	19.7	0.0	110.0	Progressing - on track	New water level and rainfall gauges installed at West Epping Park declared dam. Upgrade to the SCADA system ongoing to build resilience and allow for council wide improvements to data management and access.
Footpath Renewal Program	426.9	1,680.0	1,680.0	Progressing - on track	36 footpath assets have been listed for renewal throughout the LGA. 14 footpaths have been completed and 17 are in construction.
Stormwater Drainage Renewal Program	258.3	1,620.0	1,680.0	Progressing - on track	The Stormwater Drainage Renewal Program is being programed and projects are currently investigated and planned for implementation. Remedial works for Hunts Creek culverts emergency repair works is progressing at North Rocks Road and scheduled for completion by end of January / February 2020.
Street Furniture Program	17.9	150.0	113.1	Progressing - on track	Scheduled program of works in response to community service requests.
Civil Construction Program	344.8	440.0	440.0	Progressing - on track	Completed major drainage upgrade and road pavement works at Palmer Lane, Parramatta.
Roads to Recovery Program	98.5	1,025.9	1,286.4	Progressing - on track	There are seven road sections in Roads to Recovery Program. The construction work at two projects has been completed. One project is in construction phase. Road investigation and design is underway for other projects. It is expected that majority of projects will be delivered in Q3.
Kerb & Gutter Renewal Program	929.1	2,500.0	2,500.0	Progressing - on track	25 kerb repair projects have been completed. Geometric design, public consultation and construction of other kerb and gutter projects is ongoing.
Footpaths Construction Program	1,320.5	2,015.0	2,015.0	Progressing - on track	42 New footpath assets have been listed for construction of which, 33 have been completed, 6 are currently under construction.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Roads Renewal Program	2,279.5	9,872.5	11,450.5	Progressing - on track	18 road renewal projects have been completed throughout local government area. 6 projects scheduled for January. Pavement investigation, testing and design for other road projects are ongoing. The majority of projects are expected to be completed in Q3 and Q4.
Bridge assets - safety upgrades	256.7	150.0	400.0	Progressing - on track	Ongoing investigation and advice from SMEC regarding the Hunts Creek Culvert.
Bridge Upgrades & Renewal Program	307.9	700.0	700.0	Progressing - on track	Replacement of timber decking at Moxhams Road timber bridge completed.
Public Domain Lighting	4.4	130.0	130.0	Progressing - on track	Scheduled program of works in response to community service requests
Upgrade of Survey Instruments	36.9	0.0	36.9	Completed	Upgrade of survey equipment purchased in October 2019.
Major Drainage Construction at Lyndelle Place, Carlingford	70.0	1,400.0	400.0	Progressing - on track	Final stages of detailed design for Stage 1 construction is near completion. TUFLOW Flood modelling work on options for Stage 2 works is progressing and scheduled for completion by end of January 2020.
Flood Information System for Parramatta River	1.5	50.0	50.0	Progressing - on track	New modelling and gauges planned to expand the service along Clay Cliff, Vineyards and Subiaco Creeks in 2020.
Protecting Dams Capital Works Program	6.5	320.0	210.0	Progressing - on track	Improvements to Northmead Reserve detention basin being planned.
Improving Water Quality in Parramatta Waterways	0.0	200.0	100.0	Progressing - on track	Currently scoping projects to identify sites where water quality can be improved.
Drainage Construction Program	254.3	630.0	630.0	Progressing - on track	The Stormwater Drainage Construction Program is progressing with detailed investigation and designs in progress. Quotations for construction of 19 Swan Street Rydalmere and No.8 Tarragandi Road, Epping are being organised.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Flood Mitigation Program	176.5	1,450.0	1,450.0	Progressing - on track	The Flood Mitigation Program is progressing with detailed investigation and designs continuing. Design for No.36 Mount Street, Constitution Hill is being finalised.
Drainage Improvements in Growth Areas	71.6	650.0	578.4	Progressing - on track	Program of Investigation and scoping of identified project areas is being planned and will be followed by detailed investigation and design later in this financial year for high priority works.
SCF North Rocks Park Master Plan - Capital	1,296.3	3,330.7	5,230.0	Progressing - behind schedule	Stage 1 lighting works complete; 50% complete with the construction of John Wearn Reserve with completion expected for early April 2020.
Centenary Square Review	0.0	540.0	0.0	Progressing - behind schedule	In consultation with Parramatta light rail project regarding timing of delivering works. Funding to be moved to 2020/21.
SCF Newington Dog Park	9.1	75.0	9.1	Progressing - on track	Signage completed in 2019.
SCF Eastern River Foreshore Transformation	420.2	1,100.0	420.2	Completed	Works completed in late 2019.
SCF Barnett Park Dog Park Upgrade	368.2	230.0	368.2	Progressing - on track	Capital works completed in late 2019 with minor maintenance works for early 2020.
SCF Somerville Park Upgrade, Eastwood	824.1	1,730.0	1,750.4	Progressing - on track	Construction of amenities block, BBQ area and cricket nets in progress, with a expected delivery for March 2020.
Carlingford Masterplan	123.4	130.0	130.0	Completed	Works outside Carlingford Station shops are complete.
Southern Precinct Renewal Project	99.7	1,500.0	800.0	Progressing - behind schedule	Property acquisition required and will be completed in early 2020.
Phillip Street Smart Street Design	84.2	3,811.7	1,300.0	Progressing - behind schedule	Delayed due to external approvals outside of Council's control.
Hill Road Master Plan – Pedestrian and Cycle Upgrades	0.0	30.0	30.0	Progressing - on track	Currently in detailed design and expected to be completed by June 2020.
Pennant Hills Road Improvement Plan - Stage 2	0.0	350.0	150.0	Progressing - behind schedule	Awaiting RMS approval for works to be allowed at night. Project to be completed 2020/21 Financial Year.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
New Playground at Goodin Road (Roger Gregory Park)	0.0	27.0	20.0	Progressing - on track	Currently in planning, playground to be completed in 19/20. Consultation completed in November, currently in design phase. Construction to commence this financial year.
Ward Initiatives - Dundas	0.0	100.0	100.0	Not Due to Start	Funding has been partially allocated to Family Fun days.
Ward Initiatives - North Rocks	0.0	100.0	70.0	Not Due to Start	Funding has been allocation to Family Fun days and Signage.
Ward Initiatives - Parramatta	0.0	100.0	100.0	Not Due to Start	Planning for utilisation of the remaining funding is currently in progress.
Ward Initiatives - Rosehill	0.0	100.0	100.0	Not Due to Start	Planning for utilisation of the remaining funding is currently in progress.
Ward Initiatives - Epping	0.0	100.0	100.0	Not Due to Start	Funds have been allocated to community event at Sir Thomas Mitchel Reserve. Planning for utilisation of the remaining funding is currently in progress.
Max Ruddock Reserve Playground & Amenities	0.0	300.0	300.0	Progressing - on track	Community consultation completed in November 2019. Currently in design, with playground construction expected for quarter 4. The amenities design for 2020/21.
Parks Prioritisation in Dundas Ward	0.0	200.0	200.0	Progressing - on track	Councillors, in partnership with the Open Space team, have identified potential parks within the Ward for minor upgrades. Planning and site analysis are in progress.
Concept Plan for Community Hub & Water Play at Parramatta	0.0	350.0	70.0	Progressing - on track	Stage 1 community consultation is completed. Currently completing the concept plan.
Sturt and Acacia Park Upgrades	11.3	500.0	200.0	Progressing - on track	The community will be invited to comment on concept designs in early 2020.
Implementation of the Milson Park Masterplan	10.3	0.0	10.3	Not Due to Start	Not due to start until mid- 2020. Minor costs relate to advertising
Council's Public Toilet Program - CBD	0.0	500.0	0.0	Not Due to Start	In the process of completing a conservation management plan for the site which will inform this project. Project to start in 2020/21 financial year.



## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Carlingford Station Centre	0.0	0.0	150.0	Progressing - on track	Provide improvements to Edwin Ross Reserve, including a new playground, fencing and landscaping. Expected works to start in April 2020.
Toongabbie Shops Capital Upgrades	0.0	0.0	65.0	Progressing - on track	Draft concept plan developed. Landscaping works scheduled for end of financial year.
Yates Ave shops, Dundas Stage 2 improvement works	0.0	0.0	25.0	Progressing - on track	Undertake Stage 2 improvement works following the construction of Dundas Park Pavilion.
Woodstock Road shops, Carlingford	0.0	0.0	20.0	Progressing - on track	Currently in planning. Accessibility, street furniture and minor upgrades.
Brodie Street shops, Rydalmere	0.0	0.0	30.0	Progressing - on track	Major capital upgrade to tie in with light rail works and improve connectivity.
Bartlett Street shops, Ermington	0.0	0.0	30.0	Progressing - on track	Centre upgrade including pavement, landscaping and upgrades to adjacent playground and park frontage. Coordination with private property owners in progress.
Bungaree Road shops, Toongabbie	0.0	0.0	30.0	Progressing - on track	Upgrade to streetscape and public domain. Stage 1 community consultation planned for Feb 2020 - draft concept
Picasso shops, Toongabbie Upgrade	0.0	0.0	18.0	Progressing - on track	Project entails Gallery gardens tennis court, playground and picnic area upgrade. Stage 1 community consultation completed. Design in progress.
Oatlands Village, Belmore Street East	0.0	0.0	124.0	Progressing - on track	Tree planting, minor landscaping. Negotiations with private owners of part of the site still in progress.
Mobbs Lane shops, Carlingford	0.0	0.0	50.0	Progressing - on track	Investigate the opportunity for improved connectivity between the shops and Mobbs Lane Reserve, such as via additional tree planting. Planting anticipated to occur in March 2020.
Epping Community Hub	234.4	0.0	1,400.0	Progressing - on track	Minor interior repairs are complete and the Development Application to allow public use is pending approval from an independent panel, as required.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Parramatta CBD Wayfinding Signage Revamp	2.4	0.0	122.0	Progressing - on track	Bank West signage map has been finalised. 85% of the design graphics is complete. Commencing procurement for the signage provider
BNP - Chisholm Centre Minor Upgrade	6.5	830.0	830.0	Progressing - on track	Tender assessment to progress in February 2020 with construction to commence in quarter 4.
BNP - Ventura Road Shops Access Upgrade	0.4	350.0	350.0	Progressing - on track	Construction will commence in January 2020 with completion for April 2020.
Buller Street Small Centre Upgrade	272.6	240.0	272.6	Completed	Centre upgrade opened October 2019.
Implement Sue Savage Park Masterplan 2	17.5	465.0	465.0	Progressing - behind schedule	Approval received from Sydney Water regarding the sewer connection and works are being completed. External flood and geo tech consultants are engaged to provide advice. Detail design is being completed for the skate park.
Public Toilet at Halvorsen Park Ermington	24.8	210.0	210.0	Progressing - behind schedule	Waiting on approvals from Sydney Water regarding the sewer connection.
Dence Park Master Plan	105.1	200.0	150.0	Completed	The Dence Park Master Plan was endorsed at the 9 December Council meeting.
Newington Central Precinct Upgrade	0.0	390.0	390.0	Progressing - on track	Round 2 of consultation occurred in October 2019, currently entering detailed design; actual works to commence in March 2020.
Oatlands Connecting Centres	154.8	96.0	175.0	Completed	Footpaths installation and tree planting completed in December 2019.
Tintern Avenue Shops Upgrade	160.1	0.0	165.0	Completed	Centre upgrade opened August 2019.
Yates Avenue Shops Precinct upgrade	10.7	255.0	255.0	Progressing - on track	Project scope divided into two parts. Part 1 will be to design and install footpath lighting for Curtis Oval. Part 2 in next FY to do connectivity works to Yates avenue shops.
Epping Town Centre Improvement	192.3	250.0	250.0	Progressing - on track	Tree locations for autumn planting have been identified. Footpath improvement works are completed.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Capital Projects (Continued)</b>					
Carmen Drive Shops Minor Upgrade	726.8	910.0	910.0	Progressing - on track	Construction completed in December 2019 with minor amendments for January 2020.
Constitution Hills Shops Upgrade	25.8	135.0	50.0	Completed	Centre upgrade opened August 2019. Minor signage works to be completed.
PRUAIP - Good and Bridge Street	49.0	500.0	200.0	Progressing - on track	Draft high-level concept plans are complete, to go out for public consultation in the first quarter of 2020.
PRUAIP - FS Garside & Alfred Street	185.1	600.0	350.0	Progressing - behind schedule	Public exhibition of draft masterplan completed and endorsed by Council at the 16 December 2019 meeting. Preparing design in second half of financial year as well as additional community consultation on detailed park concept.
Rydalmere Park Field 3 Upgrade	539.6	2,400.0	2,400.0	Progressing - on track	Construction commenced early November 2019 due for completion March 2020.
CAP N'Hood Imp Program	0.0	800.0	0.0	Progressing - on track	Budget to be distributed to various Better Neighbourhood Projects
St Johns Cathedral Feature Lighting Treatment	15.6	240.0	233.6	Progressing - on track	Consultant preparing heritage approval applications.
Prince Alfred Square Power Upgrade	56.5	0.0	86.5	Progressing - on track	Final repair works and landscaping surrounding power supply is being completed.
Harris Park Station Street East Upgrade	53.6	0.0	53.6	Completed	Delay in payment of final invoice due to contractor performance. The project is completed.
<b>Total Capital Projects</b>	<b>18,684.2</b>	<b>83,380.3</b>	<b>79,589.3</b>		
<b>Operating Projects</b>					
Buildings Hazardous Materials Management	51.0	100.0	100.0	Progressing - on track	Currently obtaining quotations for required re-inspection of buildings containing hazardous material.
Aquatic Playground Maintenance	88.8	262.0	262.0	Progressing - on track	All facilities are operational for the start of the season 2019/20.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Operating Projects (Continued)</b>					
Loyalty Road Dam Weed Management	33.7	0.0	61.5	Progressing - on track	Noxious weed removal around the Loyalty Road Dam.
Lake Parramatta Swimming Area Improvements	14.3	25.0	35.0	Progressing - on track	Improvements to safety signage and entranceway to lake Parramatta swimming area.
Bushland Resources Management	630.4	780.0	1,510.0	Progressing - on track	Major bushland regeneration contracts ongoing and tree management works in bushland.
Protection of Aboriginal Heritage & Cultural Sites	1.0	30.0	30.0	Not Due to Start	Project planning commences in March 2020.
Waterways and Bushland Rehabilitation Fauna Study	6.9	75.0	75.0	Not Due to Start	Plan of Management consultant engaged.
Waterways Litter Removal	56.9	85.0	85.0	Progressing - on track	Major litter contract awarded.
Threatened Species Management	28.1	50.0	50.0	Progressing - on track	Feral animal control completed in August 2019.
Environmental Education Program to Encourage Sustainability	13.0	80.0	80.0	Progressing - on track	A number of education initiatives are planned this year including sustainable living workshops, environmental sustainability awards, community and school gardens support on growing your own food, support of the Get Into Nature program (walks & talks) and events such as Clean Up Australia Day, World Environment Day, Plastic Free July, Ride to work Day and National Recycling Week, and targeted projects related to stormwater pollution and the promotion of sustainable transport.
Waratah Shopping Centre, Telopea	0.0	0.0	65.0	Progressing - on track	Landscaping works to be completed in autumn.
Epping Town Centre Activation	0.0	0.0	30.0	Not Due to Start	Exploring potential partnership with Bendigo Bank.
Retail Frontage Improvement Program	0.0	100.0	100.0	Progressing - on track	Applications received to be presented to council in early 2020.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY ASSETS AND OPERATIONS</b>					
<b>Operating Projects (Continued)</b>					
Better Waste and Recycling Program	32.1	240.0	247.3	Progressing - on track	This program of works is funded by the NSW EPA and will include a trial of recycled plastics and glass in asphalt for road upgrades; promotion of second hand consumption through The Bower kerbside clean-up collection and rehoming service and the Garage Sale Trail; litter reduction and education activities; minimising single use plastics and waste in the Parramatta Lanes Festival; and working with multi-unit dwellings to reduce contamination of their recycle bins.
Lake Parramatta Dam	18.8	0.0	30.0	Progressing - on track	Regular Dam inspections are continuing with scheduled program of works and any identified maintenance being undertaken as required.
Parramatta River Flood Study	151.5	498.3	498.3	Progressing - on track	The Parramatta River Flood Study is progressing with the final Draft Flood Study Report and Draft mapping for mainstream flooding and remaining local overland flood mapping results have been received in late December 2019 from the consultant for internal and external review before progressing with Internal Councillor workshops and public exhibition and community consultation phases of this project later in this financial year.
Catchment Management Program of Environmental Audit & Buildi	29.9	0.0	67.8	Progressing - on track	The position is used for University Student EHO's to complete Industrial Audits on properties adjacent to Parramatta River Catchment areas.
SCF Widening of the bridge at Bridge Road, Westmead	600.0	0.0	600.0	Completed	SCF money handed over to Sydney trains
Investigation for Potential Waterpark in Dundas Ward	0.0	40.0	40.0	Progressing - on track	Investigation will commence in early 2020.
Investigate Location for a District Playground in Epping	0.0	40.0	40.0	Progressing - on track	Location found, proposed district playground will be in Dence Park.
<b>Total Operating Projects</b>	<b>1,756.5</b>	<b>2,405.3</b>	<b>4,006.9</b>		
<b>TOTAL CITY ASSETS &amp; OPERATIONS</b>	<b>20,440.7</b>	<b>85,785.7</b>	<b>83,596.2</b>		

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>COMMUNITY SERVICES</b>					
<b>Capital Projects</b>					
Riverside Refurbishment and Upgrades	0.0	335.0	335.0	Progressing - on track	The Riverside capital program has been scoped for works internal to theatres and external building areas and new equipment purchases. The planned works and purchasing schedules will proceed in accord with theatre availability in second half of the year.
Riverside Theatres Plant, Staging Equipment	44.5	150.0	150.0	Progressing - on track	The Riverside capital program has been scoped for works internal to theatres and external building areas and new equipment purchases. The planned works and purchasing schedules will proceed in accord with theatre availability in second half of the year.
Unified Booking System	7.8	205.0	205.0	Progressing - behind schedule	Project is delayed while scope and delivery plan are reviewed.
Wentworth Point Library and Community Centre	2,696.6	4,000.0	3,488.3	Progressing - on track	Wentworth Point Library and Community Centre opened to the public on December 15 2019. Final invoices to be processed.
SCF Memorial to Indigenous Service Personnel	58.1	0.0	270.0	Progressing - behind schedule	Fabrication of artwork completed. Scheduling of installation of artwork is underway.
Reconciliation Action Plan (Capital)	0.0	335.0	0.0	Not Due to Start	To be transferred to Parramatta Art and Culture Walk project.
Replacement of Library RFID Equipment	0.0	286.7	286.7	Progressing - behind schedule	Council report for procurement scheduled for February 2020, with delivery in quarter 4.
Wentworth Point Open Day Collection WWPODC	210.8	0.0	529.5	Progressing - on track	Purchase of Wentworth Point open day collection completed with final payments expected in January 2020.
Library Capital Resources	293.3	900.0	900.0	Progressing - on track	Purchase of library books and materials is on track and expected to increase in spend in the second half of the financial year.
Upgrades Community Centres, Facilities and Parks.	10.4	0.0	10.4	Progressing - on track	Requirements to upkeep community centres facilities e.g. purchase of white goods, furniture, and Audio Video equipment.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>COMMUNITY SERVICES</b>					
<b>Capital Projects (Continued)</b>					
PH Jeffrey Tennis Complex Resurface	0.0	0.0	100.0	Not Due to Start	Council in partnership with Parramatta City Tennis Club were awarded Community Project funding for the resurfacing of synthetic tennis courts at PH Jeffery Reserve.
Parramatta Square Business Planning for 5PS & Public Domain	191.9	607.0	580.8	Progressing - on track	Planning for the future operationalisation of Council's new cultural, community and civic facility (5Parramatta Square (PS)), a refurbished Parramatta Town Hall (7PS) and new Public Domain continued in the December quarter. This work included a 5PS design development and business planning for the Parramatta Square precinct.
<b>Total Community Services</b>	<b>3,513.4</b>	<b>6,818.7</b>	<b>6,855.7</b>		
<b>Operating Projects</b>					
SCF Wentworthville Early Childhood Development Initiative	152.9	42.2	152.9	Completed	Invoices still to be paid in January against the FY Forecast \$23k.
SCF Mobile Active Health	112.2	111.5	112.2	Completed	SCF program completed 31 Dec 2019.
Major Cultural Infrastructure Projects (formerly MAAS )	46.8	990.0	140.0	Progressing - behind schedule	Business Case progress is currently still in development, having been delayed due to external factors.
<b>Total Operating Projects</b>	<b>311.9</b>	<b>1,143.6</b>	<b>405.1</b>		
<b>TOTAL COMMUNITY SERVICES</b>	<b>3,825.3</b>	<b>7,962.3</b>	<b>7,260.8</b>		



## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY STRATEGY AND DEVELOPMENT</b>					
<b>Capital Projects</b>					
2019/20 ActiveTransport Program	51.1	1,500.0	1,870.1	Progressing - on track	14 traffic projects (1 x roundabout, 3 x pedestrian refuge islands, 3 x raised pedestrian crossings, 3 x traffic signal design, 4 locations of speed cushions and 1 x pedestrian fence) are proposed under Council's Active Transport Program funds. Of these 14 projects, the pedestrian fence and 3 locations of speed cushions have been completed.
2019/20 Black Spot Program	104.3	500.0	3,125.0	Progressing - on track	City of Parramatta received funding from the State Government for various works including a roundabout in North Parramatta, vehicle activity sign in Telopea (Adderton Road near the railway bridge), 40km sign in Parramatta CBD and reconstruction of traffic signals in Eastwood (Midson & Terry Road) & Rydalmere (Park & Calder Road) .Projects to be completed by end of financial year.
Parkes Street Upgrade of Signalised Intersections	0.0	100.0	100.0	Progressing - on track	Design has commenced and is to undertaken over 2019/20 and 2020/21.
2018/2019 Active Transport Program	86.7	250.0	86.7	Completed	Project was completed in July 2019.
Cowper/Parkes Street Traffic Works	531.2	200.0	531.2	Completed	Works are now complete.
Barrack Lane, Parramatta	0.0	1,300.0	0.0	Not Due to Start	Construction for 10km/h shared area has been deferred to 2022/23 after the Parramatta Light Rail completion.
North Rocks Road and Alkira Road Traffic Improvements	18.6	2,400.0	2,000.0	Progressing - behind schedule	New traffic signals are proposed to commence construction this financial year.
Pennant Hills Road at Coleman Avenue, Carlingford	119.3	0.0	119.3	Progressing - behind schedule	Construction of pedestrian phase and upgrading of kerb ramps are expected to be completed by early 2020 due to RMS request for additional works.
Hassall Street & Arthur Street Intersection, Paramatta	28.0	100.0	68.0	Completed	Installation of overhead mast arms at the existing traffic signals has been completed.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY STRATEGY AND DEVELOPMENT</b>					
<b>Capital Projects (Continued)</b>					
Intersection of Darcy Street and Briens Road	0.0	500.0	203.8	Progressing - on track	Community consultation for the re-alignment of kerbs and gutters to improve sight lines between pedestrians and motorist has been completed. Construction will begin in April 2020.
Rapid Deployment CCTV Cameras	4.0	130.0	126.7	Progressing - on track	Council is progressively replacing older cameras and upgrading the fleet.
Public Safety CCTV Network	331.3	0.0	472.0	Progressing - on track	Installation of city centre cameras has been completed. Commissioning of other sites will be conducted.
Local Bike Facilities Encouraging Cycling	23.5	100.0	100.0	Progressing - on track	Detail design of the Marsden Street Cycle Way concept has commenced.
Pedestrian Bridge Works - Morton/Alfred	255.2	0.0	530.7	Progressing - on track	Final business case has been finalised and submitted to State Government.
Carter Street Regional Cycleway	66.5	300.0	300.0	Progressing - behind schedule	The feasibility report has been completed for landowner consultation.
Escarpment Boardwalk	136.5	0.0	3,306.2	Progressing - on track	Council has appointed a contractor for this project and construction will commence in early 2020.
Eastern River Foreshore Stage 2	41.9	0.0	1,152.0	Progressing - on track	Council has prepared the documentation for tender to be complete by mid-2020.
SCF Cycleway infrastructure linking Epping with Carlingford	340.8	400.0	845.4	Progressing - behind schedule	Project is currently on hold until further community consultation.
Cycleway - Oakes Rd to Lake Parramatta	13.9	25.0	112.0	Progressing - behind schedule	Works are continuing on Stage 1 at Northam Drive.
PLR Tree Offsets	11.4	0.0	230.0	Progressing - on track	Negotiations are underway for next stages with Transport for NSW.
City River Program of Works	166.5	4,801.2	400.0	Progressing - behind schedule	Key riverside development reviews have been undertaken and planning studies are in progress.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY STRATEGY AND DEVELOPMENT</b>					
<b>Capital Projects (Continued)</b>					
Civic Link Program (Capital)	0.0	1,201.5	50.0	Progressing - behind schedule	The current focus is progressing Development Control Plan amendments for the Civic Link. The Capital Works program is to be updated in response to development timelines.
Charles Street Square Works	164.6	790.6	550.0	Progressing - behind schedule	Draft concept designs are being finalised for public exhibition for Charles Street.
Parramatta Art and Culture Walk	0.0	180.0	206.0	Progressing - behind schedule	The project plan for the Parramatta Art and Culture Walk Program has been drafted and is currently being reviewed for signoff.
Real - time Monitoring Network	0.4	50.0	50.0	Progressing - on track	Revised the scope for real time environmental monitoring. Consultants have been engaged and the project will commence in January 2020.
Smart City Hub (Parramatta Square)	0.0	350.0	350.0	Progressing - behind schedule	This project is to develop a new smart city control centre. The focus is currently on security and this project has not progressed as far as planned to date. The business case has been prepared and waiting for approval.
Smart Customer Service Solution	0.0	150.0	150.0	Progressing - on track	Working with city engagement for the story box and digital content for the Totems. A Contractor has been engaged and a workshop will take place in January 2020.
<b>Total Capital Projects</b>	<b>2,495.8</b>	<b>15,328.3</b>	<b>17,035.0</b>		
<b>Operating Projects</b>					
ED - Branding and Communications	34.3	200.0	75.0	Progressing - on track	Council recently updated their quarterly 'invest' handout and economic measures dashboard to be utilised for prospecting new business.
ED - Business Attraction and Industry Development	48.6	110.0	110.0	Progressing - on track	Council hosted the Parramatta Chamber of Commerce 'Business After 5' event supporting local businesses and launching research recently commissioned on the positive economic impact of Bankwest Stadium.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY STRATEGY AND DEVELOPMENT</b>					
<b>Operating Projects (Continued)</b>					
ED - City Culture and Liveability	21.7	155.0	130.0	Progressing - behind schedule	The framework has been sent out for consultation and will be reported to Council in February for full endorsement.
ED - Infrastructure	16.3	70.0	70.0	Progressing - on track	Council sponsored the Western Sydney Leadership Dialogue 'Boomtown Summit' supporting and advocating for investment in infrastructure and development for Parramatta.
ED - Regional Leadership, Advocacy & Governance	76.3	160.0	160.0	Progressing - on track	Council hosted a CEO Breakfast to introduce the new CEO and Executive Team to key partners in the Parramatta region and to commence strategic discussions about the future of the City.
ED - Research	46.1	90.0	90.0	Progressing - on track	Council finalised a draft retail discussion paper in the last quarter, which will now inform an engagement piece in early 2020.
ED - Workforce and Skills	29.2	150.0	150.0	Progressing - on track	Council hosted a number of specific and new programs as part of Small Business Month last quarter.
Citysafe VSS (Video Surveillance System) Operational Budget	311.2	490.4	670.0	Progressing - on track	CCTV monitoring is now operating 24 hours a day, 7 days a week. The network has been expanded to approximately 300 cameras.
Integrated Transport Plan	15.3	0.0	196.7	Progressing - on track	Council is currently working with State Government partners on transport modelling to support the Integrated Transport Plan.
Travel Demand Management	0.0	75.0	0.0	Not Due to Start	This project will be undertaken upon completion of the Integrated Transport Plan.
Cycle Route Maintenance to Encourage Cycling	41.8	125.0	125.0	Progressing - on track	Biketober was supported by Council in October. Maintenance works were completed over summer at Subiaco Creek Boardwalk.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY STRATEGY AND DEVELOPMENT</b>					
<b>Operating Projects (Continued)</b>					
Greening the CBD	93.8	100.0	150.0	Progressing - on track	Ongoing sustainability advice is being provided for new development. 20 significant development applications and design excellence competitions have been assessed this quarter.
Parramatta Light Rail Tree Offset	0.0	200.0	0.0	Not Due to Start	Please refer to the capital project for comment
Beat the Heat	0.0	150.0	150.0	Progressing - on track	Three studies were completed to inform priority issues, locations and solutions to reducing urban heat. These will be used to inform the development of an Urban Heat Resilience Plan in 2020 (for inclusion in harmonisation Development Control Plan).
Parramatta Ways	80.4	298.5	298.5	Progressing - on track	Funding has been secured from the State Government's Metro Greenspace Program to progress the development of a Spatial Framework for Priority Green Grid Corridors identified in the Central City District Plan.
Floodplain Risk Management	0.0	70.0	70.0	Progressing - on track	Development of the Integrated Water Plan continues with a Report to Council due in 2020 for draft consultation.
CBD Planning Framework Studies	266.2	100.0	310.0	Progressing - on track	An updated Parramatta CBD Planning Proposal which responds to the conditions of the Gateway determination was endorsed by Council on 25 November 2019. Council will now undertake pre-exhibition consultation with public authorities on the updated planning proposal.

## Projects by Business Unit (\$,000)

	Actual	Budget	December Forecast	Project Status	Comment
<b>CITY STRATEGY AND DEVELOPMENT</b>					
<b>Operating Projects (Continued)</b>					
3D Model Coordination	50.4	144.3	156.4	Progressing - on track	The CBD physical model and the virtual 3D model are updated quarterly with all new proposals.
Parramatta Light Rail	278.2	1,593.1	1,593.1	Progressing - on track	Design stage of the Parramatta Light Rail continues. Most packages are at Preliminary Design Review, with some at Detailed Design Review. Key design packages for review, discussion and negotiation in the next 3 months are Church Street (Eat St) urban design, Macquarie Street urban design, and CBD urban design generally and the soil retention and fill civil design for the Active Transport Link along the T6 rail corridor.
Civic Link Program (Operating)	92.2	300.0	200.0	Progressing - behind schedule	Block 3 study has commenced. The Draft Civic Link Development Control Plan for Blocks 1, 2 and 4 will be reported to Council.
City Blueprint	13.2	80.0	80.0	Progressing - on track	Work on a City Blueprint to develop the next "big ideas" for Parramatta has commenced. This is a 2-year project aligned with the review and update of the Community Strategic Plan.
Melrose Park Climate Responsive Neighbourhood	53.7	502.0	690.0	Progressing - on track	The Melrose Park Smart Planning for Climate Responsive Neighbourhoods project is deploying a range of new sensors to monitor the local environmental conditions including temperature, humidity, air quality, and noise and stormwater run-off. Eight environmental sensor devices have been installed along with a water quality-monitoring buoy and a gateway to allow messages to travel to and from the sensors. All project milestones have been met. There has been a delay in the receipt of some invoices.
<b>Total Operating Projects</b>	<b>1,568.8</b>	<b>5,163.3</b>	<b>5,474.6</b>		
<b>TOTAL COMMUNITY SERVICES</b>	<b>4,064.6</b>	<b>20,491.6</b>	<b>22,509.6</b>		

## Reserve Balance Summary

The following table provides a forecast of Councils restricted cash (internally and externally restricted reserves) and the forecast movements to and from reserves for the 2019/20 Budget.

Reserves	Opening Balance 1/07/2019	Transfers To	Transfers From	Closing Balance 30/06/2020
	\$,000	\$,000	\$,000	\$,000
<b>External Restrictions</b>				
Developer Contributions - General	134,131	54,029	-46,982	141,178
Specific Purpose Unexpended Grants	39,254	41,583	-36,092	44,746
Domestic Waste Management	24,960	11,113	-11,484	24,589
Open Space Special Rate	583	2,308	-2,575	315
Other Reserves (MAAS)	40,000	0	0	40,000
Stormwater Levy Reserve	1,882	1,800	-2,156	1,526
Economic Development Special Rate	1,225	792	-985	1,032
Suburban Infrastructure Special Rate	535	1,750	-1,318	967
CBD Infrastructure Special Rate	5,676	2,160	-2,293	5,542
Infrastructure Special Rate - Former Holroyd	208	78	0	286
Catchment Remediation Special Rate	1,579	562	-400	1,741
Harris Park Special Rate	537	123	0	660
<b>Total External Restrictions</b>	<b>250,570</b>	<b>116,297</b>	<b>-104,285</b>	<b>262,582</b>
<b>Internal Restrictions</b>				
Employees Leave Entitlement	5,499	0	0	5,499
Parking Meters	8	3,579	-3,587	0
Special Ward Works Reserves	2,629	0	-2,005	624
Property & Significant Asset Reserves #	129,131	45,280	-43,011	131,400
General Funds	53,768	34,545	-39,274	49,039
<b>Total Internal Restrictions</b>	<b>191,035</b>	<b>83,404</b>	<b>-87,876</b>	<b>186,563</b>
# Includes Bartlett Park Reserves				

**\*Note: The Council Election and Asset Renewal internal reserves have been amalgamated into General Funds at the December QR.**

## Tender Contracts Awarded

The following table provides a list of tender contracts awarded for the period 1 October 2019 to 31 December 2019.

Council Meeting Approval Date	Term	Contractor	Description	Tender Number
8-Oct-19	3 years plus 2 x 1 year options	Noppen Air Pty Ltd	Air Conditioning Services & Repairs	38/2018
8-Oct-19	3 years plus 2 x 1 year options	RMA Contracting Pty Ltd	Asbestos Demolition & Removal Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Enviropacific Service Pty Ltd	Asbestos Demolition & Removal Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Beasy Pty Ltd	Asbestos Demolition & Removal Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	O'C Civil Pty Ltd	Concreting Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Smada Electrical Services Pty Ltd	Electrical Maintenance	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Hix Group Pty Ltd T/as Hix Plumbing Services and Hix Electrical and Data Services	Electrical Maintenance	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Kerfoot Pty Ltd	Electrical Maintenance	38/2018
8-Oct-19	3 years plus 2 x 1 year options	P & C Fencing Pty Ltd	Fencing Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Northern Fencing Specialists Pty Ltd	Fencing Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Every Trade Building Services Pty Ltd	General Building Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Progroup Management Pty Ltd	General Building Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Urban Maintenance Systems Pty Ltd	General Building Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Independent Locksmith & Security Pty Ltd	Locksmith Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Integrity Locksmith & Security	Locksmith Services	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Higgins Coating Pty Ltd	Painting	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Urban Maintenance Systems Pty Ltd	Painting	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Prime Water Australia Pty Ltd	Plumbing Maintenance	38/2018
8-Oct-19	3 years plus 2 x 1 year options	PJC Plumbing Services Pty Ltd	Plumbing Maintenance	38/2018
8-Oct-19	3 years plus 2 x 1 year options	Chips Property Trade Services	Plumbing Maintenance	38/2018
25-Nov-19	3 years	Leading Hand Design Pty Limited	Graphic Design Services for Riverside Theatres	21/2019
25-Nov-19	3 years	Batt Industries Pty Ltd	Print Services for Riverside Theatres	21/2019



## Tender Contracts for Specific Projects

The following table provides a list of tender contracts for specific works for the period 1 October 2019 to 31 December 2019.

Council Meeting Approval Date	Term	Contractor	Description	Tender Number	Contract Amount (excl. GST)
9-Dec-19	Extent of work	Wood & Grieve Engineers	Multidisciplinary Engineering Design services for the Aquatic Leisure Centre Parramatta	31/2019	922,200.0
16-Dec-19	Extent of Work	Abergeldie Contractors Pty Ltd	Escarpment Boardwalk & Stewart St Link	27/2019	12,116,450.5
16-Dec-19	Extent of work	Celtic Civil Pty Ltd	Park Rd at Calder Rd Rydalmere - Traffic Control Signal Upgrade and Associated Civil Work	28/2019	546,874.0
16-Dec-19	2 years + 3 years extension option	Twist of Lemon Pty Ltd (The Evolved group)	Research and Insights Software	11/2019	289,000.0

# RESPONSIBLE ACCOUNTING OFFICERS REPORT

## Responsible Accounting Officer's Statement

### Quarterly Budget Review

*For the period 1 October 2019 to 30 December 2019*

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review statement for the City of Parramatta Council for the quarter ended 31/12/2019 indicates that Council's projected financial position at 30/6/2020 will be satisfactory at year-end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Alistair Cochrane

Responsible Accounting Officer

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## **FOR FURTHER INFORMATION**

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