

# FINANCIAL REPORT

## Quarterly Review – March 2020



# Contents

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|   |                |
|---|----------------|
| <b>Executive Summary</b>                        | <b>Page 3</b>  |
| <b>Financial Overview</b>                       | <b>Page 4</b>  |
| <b>Financial Position and Full Year Outlook</b> | <b>Page 5</b>  |
| <b>Current Revenue Position and Outlook</b>     | <b>Page 6</b>  |
| <b>Current Expenses Position and Outlook</b>    | <b>Page 8</b>  |
| <b>Current Capital Position and Outlook</b>     | <b>Page 11</b> |
| <b>Capital Projects Movement</b>                | <b>Page 12</b> |
| <b>Operating Projects Movement</b>              | <b>Page 14</b> |
| <b>Strategic Objective Financial Summary</b>    | <b>Page 15</b> |
| <b>Projects by Business Unit</b>                | <b>Page 16</b> |
| <b>Reserve Balance Summary</b>                  | <b>Page 47</b> |
| <b>Tender Contracts Awarded</b>                 | <b>Page 48</b> |
| <b>Tender Contracts for Specific Projects</b>   | <b>Page 48</b> |
| <b>Responsible Accounting Officers Report</b>   | <b>Page 49</b> |

# EXECUTIVE SUMMARY

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## RECOMMENDATIONS

That Council adopt the March 2020 Quarterly Budget Review Statement and the Responsible Accounting Officer's report on the financial position of the Council.

That Council approve an operating deficit of \$0.4m, a decrease from December forecast of \$5.2m with the revised estimates as follows:

1. A decrease in operating revenue by \$11.9m which is detailed as:
  - a. Rates and annual charges reduction of \$0.2m
  - b. User charges and fees reduction of \$6.5m
  - c. Other revenue reduction of \$3.4m
  - d. Interest reduction of \$3.1m
  - e. Operating grants increase of \$0.3m
  - f. Operating contributions and donations increase of \$1.0m
2. A decrease in operating expenses of \$6.7m which is detailed as:
  - a. Employee costs reduction of \$2.6m
  - b. Materials and contracts reduction of \$3.4m
  - c. Depreciation reduction of \$0.1m
  - d. Other operating expenses reduction of \$0.6m
3. A increase in extraordinary loss on asset sales of \$22.1m;
4. A decrease in capital revenue of \$23.1m mainly from state grants and section 7.11;
5. A decrease in capital expenditure by \$47.0m.

# FINANCIAL OVERVIEW

## QUARTERLY REVIEW HEADLINES

A review of Councils year to date financial position and full year forecasts has been undertaken during the December quarter. This has resulted in a number of changes made to the full year forecasts for both Operating and Capital related items.

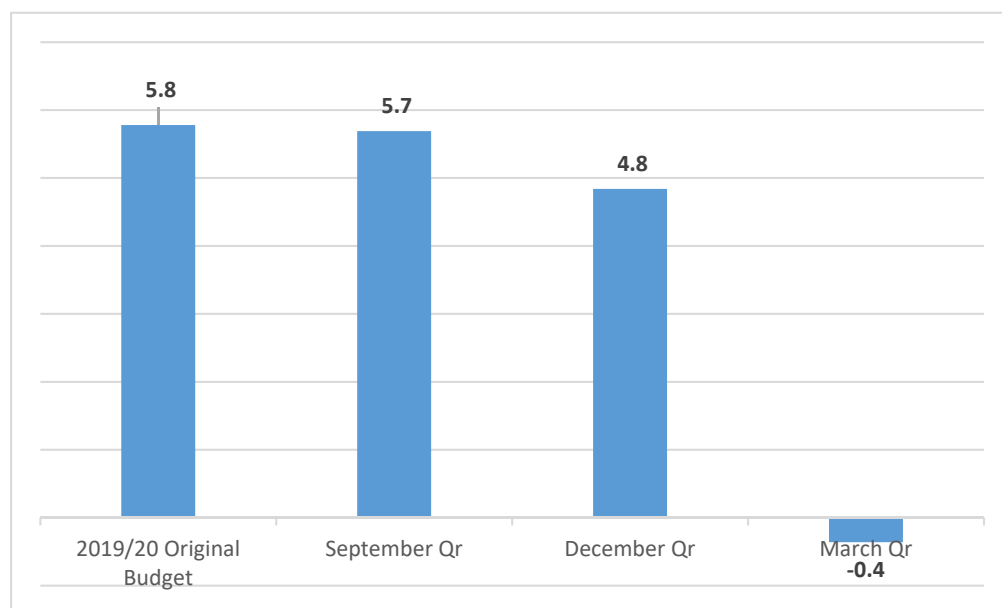
**Council is forecasting a deficit of \$0.4m, a reduction of \$5.2m from December Forecast.**

Operating Revenues have decreased by \$11.9m; Operating Expenses have decreased by \$6.7m; Extraordinary Items relating to SCF have remained the same.

Capital Revenues have decreased by \$23.1m; Capital Expenditures have decreased by \$47.0m.

The following chart shows the forecast movement from the original budget over the first quarter of the financial year.

## OPERATING RESULT HISTORY (\$m)



## CAPITAL WORKS

The December forecast Capital Works Program full year forecast was \$164.3m. A review of all projects during the March quarter, focusing on time and the availability resources, has resulted in a decrease of spend for the balance of the year. The full year Capital works expenditure has reduced to a full year spend of \$117.3m, a decrease of \$47.0m.

A summary of the major variances to the full year forecast is contained in this document.

# FINANCIAL POSITION AND FULL YEAR OUTLOOK

The City of Parramatta's financial position is reflected in the following pages of the 2019-20 December Quarterly Review.

|   | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR  | March QR     | Full Year Variance |
|---|------------------|--------------------|--------------|-------------------------|--------------|--------------|--------------------|
| Rates & Annual Charges                    | 188.9            | 189.4              | -0.5         | 188.6                   | 189.4        | 189.2        | -0.2               |
| User Charges & Fees                       | 31.1             | 31.6               | -0.5         | 40.7                    | 41.2         | 34.7         | -6.5               |
| Other Revenue                             | 10.1             | 11.1               | -1.0         | 16.3                    | 15.2         | 11.8         | -3.4               |
| Interest                                  | 5.6              | 10.1               | -4.5         | 13.5                    | 12.2         | 9.1          | -3.1               |
| Operating Grants                          | 7.4              | 7.6                | -0.2         | 15.3                    | 17.0         | 17.3         | 0.3                |
| Operating Contributions & Donations       | 3.1              | 1.9                | 1.2          | 2.5                     | 2.7          | 3.7          | 1.0                |
| Gain in Share in Joint Venture            | 0.0              | 0.0                | 0.0          | 0.8                     | 0.8          | 0.8          | 0.0                |
| <b>Total Operating Revenue</b>            | <b>246.2</b>     | <b>251.7</b>       | <b>-5.5</b>  | <b>277.7</b>            | <b>278.5</b> | <b>266.6</b> | <b>-11.9</b>       |
| Employee Costs                            | 88.6             | 91.6               | 3.0          | 120.4                   | 123.3        | 120.7        | 2.6                |
| Borrowing Costs                           | 1.9              | 1.9                | 0.0          | 1.8                     | 2.5          | 2.5          | 0.0                |
| Materials & Contracts                     | 38.7             | 43.0               | 4.3          | 60.8                    | 60.6         | 57.2         | 3.4                |
| Depreciation & Amortisation               | 33.3             | 33.3               | 0.0          | 43.8                    | 44.5         | 44.4         | 0.1                |
| Other Operating Expenses                  | 32.0             | 32.3               | 0.3          | 44.5                    | 43.0         | 42.4         | 0.6                |
| <b>Total Operating Expenses</b>           | <b>194.5</b>     | <b>202.1</b>       | <b>7.6</b>   | <b>271.3</b>            | <b>273.9</b> | <b>267.2</b> | <b>6.7</b>         |
| <b>Operating Surplus/Deficit</b>          | <b>51.7</b>      | <b>49.6</b>        | <b>2.1</b>   | <b>6.4</b>              | <b>4.6</b>   | <b>-0.6</b>  | <b>-5.2</b>        |
| Profit/Loss on Asset Sales                | -6.4             | -12.2              | 5.8          | -2.5                    | -13.6        | -35.7        | -22.1              |
| <b>Adjusted Operating Surplus/Deficit</b> | <b>45.3</b>      | <b>37.4</b>        | <b>7.9</b>   | <b>3.9</b>              | <b>-9.0</b>  | <b>-36.3</b> | <b>-27.3</b>       |
| Add: Extraordinary Item SCF               | 1.0              | 1.0                | 0.0          | 0.2                     | 1.0          | 1.0          | 0.0                |
| Add: Gain in Share in Joint Venture       | 0.0              | 0.0                | 0.0          | -0.8                    | -0.8         | -0.8         | 0.0                |
| Add: Extraordinary Loss on Asset Sales    | 6.4              | 12.2               | -5.8         | 2.5                     | 13.6         | 35.7         | 22.1               |
| <b>Net Operating Result</b>               | <b>52.7</b>      | <b>50.6</b>        | <b>2.1</b>   | <b>5.8</b>              | <b>4.8</b>   | <b>-0.4</b>  | <b>-5.2</b>        |

## THIRD QUARTER YEAR TO DATE RESULT

The net operating result before capital revenue is \$2.1m higher than forecast of \$50.6m after the third quarter. This is principally due interest having impacts from falls in local and international stock markets and underspends in operating expenses due to staff vacancies across council and timing of operating projects.

## FULL YEAR OUTLOOK

The net surplus is forecast to decrease by \$5.2m against the December Forecast. Revenue is forecasted to decrease by \$11.9m, due to COVID-19 impacts to user charges & fees and other revenue across council as well as reduction in interest due to current market conditions. The expense forecast decrease of \$6.7m from the December forecast is mainly due to re-phasing operating projects to 2020/21 financial year as well as recognising savings in staff vacancies in the third quarter. Extraordinary items forecast increase of \$22.1m from December forecast is due to the loss on disposal of asset of 8 Parramatta Square.

## Current Revenue Position and Outlook

Table 1.2: Operating Revenue (\$m) summarises the key movements by revenue category.

|                                     | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR  | March QR     | Full Year Variance |
|-------------------------------------|------------------|--------------------|--------------|-------------------------|--------------|--------------|--------------------|
| Rates & Annual Charges              | 188.9            | 189.4              | -0.5         | 188.6                   | 189.4        | 189.2        | -0.2               |
| User Charges & Fees                 | 31.1             | 31.6               | -0.5         | 40.7                    | 41.2         | 34.7         | -6.5               |
| Other Revenue                       | 10.1             | 11.1               | -1.0         | 16.3                    | 15.2         | 11.8         | -3.4               |
| Interest                            | 5.6              | 10.1               | -4.5         | 13.5                    | 12.2         | 9.1          | -3.1               |
| Operating Grants                    | 7.4              | 7.6                | -0.2         | 15.3                    | 17.0         | 17.3         | 0.3                |
| Operating Contributions & Donations | 3.1              | 1.9                | 1.2          | 2.5                     | 2.7          | 3.7          | 1.0                |
| Gain on Share in Joint Venture      | 0.0              | 0.0                | 0.0          | 0.8                     | 0.8          | 0.8          | 0.0                |
| <b>Total Operating Revenue</b>      | <b>246.2</b>     | <b>251.7</b>       | <b>-5.5</b>  | <b>277.7</b>            | <b>278.5</b> | <b>266.6</b> | <b>-11.9</b>       |

### THIRD QUARTER YEAR TO DATE RESULT

The year to date total revenue is \$5.5m lower than forecast of \$251.7m. Rates & annual charges is \$0.5m lower than forecast due to timing of receiving of supplementary rates which will be processed in April 2020. There will be a shortfall which will be adjusted in the full year forecast. User charges & fees are \$0.5m lower than forecast predominately relating to lower than expected development applications and rezoning fees due to a reduction in demand for development in the third quarter. It is expected this will continue in the last quarter. Other revenue is \$1.0m lower than forecast, predominantly driven by lower parking infringements issued in the last quarter as a result of lower car traffic in March 2020 due to Covid-19. Interest is \$4.5m lower than forecast due to severe impacts from falls in local and international stock markets. Operating contributions & donations are \$1.2m higher than forecast due to higher than expected road restoration income received in third quarter.

### FULL YEAR OUTLOOK

The full-year forecast for total revenue is \$11.9m lower than December forecast of \$278.5m. User Charges & Fees have decreased by \$6.5m predominantly from a reduction in carpark revenue and on-street parking due to anticipated lower utilisation in the fourth quarter as a result of COVID-19 as well as reduction in development application and rezoning fees due to lower demand for developments expected in the last quarter. Other Revenues decreased by \$3.4m to reflect the lower parking infringements issued in quarter 3 and anticipated lower infringements expected in the fourth quarter as a result of COVID-19. Interest has decreased by \$3.1m to reflect year to date results and expected condition of the market for the last quarter. Operating contributions & donations have increased by \$1.0m to reflect the additional road restoration contributions received.

Table 1.3: User Charges and Fees (\$m), reflects the year to date March result and the full year forecast by major category.

|                                      | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR | March QR    | Full Year Variance |
|--------------------------------------|------------------|--------------------|--------------|-------------------------|-------------|-------------|--------------------|
| Aquatic Centres                      | 0.6              | 0.6                | 0.0          | 0.6                     | 0.7         | 0.6         | -0.1               |
| Community Facilities                 | 0.9              | 1.0                | -0.1         | 1.1                     | 1.1         | 0.7         | -0.4               |
| Childcare                            | 4.0              | 4.0                | 0.0          | 5.4                     | 5.6         | 5.0         | -0.6               |
| Parking                              | 13.8             | 13.7               | 0.1          | 18.3                    | 17.8        | 14.7        | -3.1               |
| Other User Charges                   | 0.4              | 0.3                | 0.1          | 0.4                     | 0.4         | 0.5         | 0.1                |
| Riverside Theatres                   | 2.8              | 2.7                | 0.1          | 3.7                     | 3.2         | 2.8         | -0.4               |
| Regulatory/Statutory Fees            | 2.9              | 3.5                | -0.6         | 4.8                     | 4.8         | 3.7         | -1.1               |
| Discretionary Fees                   | 5.7              | 5.8                | -0.1         | 6.4                     | 7.6         | 6.7         | -0.9               |
| <b>Total User Charges &amp; Fees</b> | <b>31.1</b>      | <b>31.6</b>        | <b>-0.5</b>  | <b>40.7</b>             | <b>41.2</b> | <b>34.7</b> | <b>-6.5</b>        |

### THIRD QUARTER YEAR TO DATE RESULT

The year to date user charges and fees revenue is \$0.5m lower than forecast of \$31.6m. Regulatory/Statutory fees are \$0.6m lower than forecast predominately due to lower than expected development applications due to a reduction in demand for development in the third quarter. It is expected this will continue in the last quarter.

### FULL YEAR OUTLOOK

The full-year forecast for user charges and fees is \$6.5m lower than December forecast of \$41.2m. Parking fees reduced by \$3.1m due to anticipated lower utilisation in the fourth quarter with street parking and multi-level car parks due to COVID-19. The reduction in Regulatory/Statutory fees of \$1.1m reflects the reduction in development application due to lower demand in developments expected in the last quarter. Discretionary fees have decreased by \$0.9m due to the expected road opening permit reimbursement in the last quarter and lower demand in rezoning fees. Community facilities have reduced by \$0.4m as no further income are expected in the last quarter from annual hirers for halls, parks & ovals due to COVID-19 restrictions. Childcare facilities decreased by \$0.6m due to the implementation of the Commonwealth childcare relief package. Families will not be charged for a period of 6 months and the Government will pay 50 per cent of the sector's fee revenue in lieu of the Child Care (CCS) and additional Child Care Subsidy payments. Riverside theatres are below December QR forecast by \$0.4m due to the cancellation of all programs in the last quarter due to COVID-19 restrictions.

## Current Expenses Position and Outlook

Table 1.4: Expenses by category (\$m) summarises the key movements in expenses.

|                                 | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR  | March QR     | Full Year Variance |
|---------------------------------|------------------|--------------------|--------------|-------------------------|--------------|--------------|--------------------|
| Employee Costs                  | 88.6             | 91.6               | 3.0          | 120.4                   | 123.3        | 120.7        | 2.6                |
| Borrowing Costs                 | 1.9              | 1.9                | 0.0          | 1.8                     | 2.5          | 2.5          | 0.0                |
| Materials & Contracts           | 38.7             | 43.0               | 4.3          | 60.8                    | 60.6         | 57.2         | 3.4                |
| Depreciation & Amortisation     | 33.3             | 33.3               | 0.0          | 43.8                    | 44.5         | 44.4         | 0.1                |
| Other Operating Expenses        | 32.0             | 32.3               | 0.3          | 44.5                    | 43.0         | 42.4         | 0.6                |
| <b>Total Operating Expenses</b> | <b>194.5</b>     | <b>202.1</b>       | <b>7.6</b>   | <b>271.3</b>            | <b>273.9</b> | <b>267.2</b> | <b>6.7</b>         |

### THIRD QUARTER YEAR TO DATE RESULT

The year to date operating expense is \$7.6m lower than forecast of \$202.1m. Employee cost is \$3.0m lower predominately due to staff vacancies across council and timing of expenditure relating to staff training. Materials & contracts are lower than forecast by \$4.3m predominantly due to timing of projects relating to City of Parramatta branding, 4 & 6 Parramatta Square development and acquisition of 153 George Street Parramatta. Other operating expenses is \$0.3m lower than forecast due to street lighting savings generated from completed 2018-19 LED lighting works.

### FULL YEAR OUTLOOK

The full year forecast for operating expenses is \$6.7m lower than December forecast \$273.9m. Employee costs decreased by \$2.6m due to savings from staff vacancies in the third quarter. Materials and Contracts decreased by \$3.4m predominately due to project re-phasing to 2020/21 financial year of Parramatta light rail, City of Parramatta branding, 4 & 6 Parramatta Square Development and 189 Macquarie Street Parramatta. Further reductions in materials & contracts forecast relate to reduced or closed services relating to Riverside Theatres, libraries, community programs & facilities resulting from COVID-19. Other Operating Expenses decreased by \$0.6m is predominantly from efficiency savings of street lighting costs due to prior years works of LED lighting projects and savings in rates collection fees.



Table 1.5: Materials and Contracts (\$m) details the YTD result and the full year forecast.

|  | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR | March QR    | Full Year Variance |
|--|------------------|--------------------|--------------|-------------------------|-------------|-------------|--------------------|
| Materials                              | 5.3              | 5.6                | 0.3          | 6.2                     | 7.4         | 7.4         | 0.0                |
| Contracts                              | 31.3             | 35.0               | 3.7          | 45.5                    | 49.9        | 46.8        | 3.1                |
| Audit Fees                             | 0.2              | 0.3                | 0.1          | 0.5                     | 0.4         | 0.4         | 0.0                |
| Legal Expenses                         | 1.6              | 1.7                | 0.1          | 2.6                     | 2.2         | 2.3         | -0.1               |
| Operating Lease Rentals                | 0.3              | 0.4                | 0.1          | 6.0                     | 0.7         | 0.3         | 0.4                |
| <b>Total Materials &amp; Contracts</b> | <b>38.7</b>      | <b>43.0</b>        | <b>4.3</b>   | <b>60.8</b>             | <b>60.6</b> | <b>57.2</b> | <b>3.4</b>         |

### THIRD QUARTER YEAR TO DATE RESULT

The year to date materials and contracts expense is \$4.3m below forecast of \$43.0m. Materials is \$0.3m lower than forecast due to timing of acquisition of 153 George Street Parramatta project. Contracts is \$3.7m lower than forecast due to timing of projects relating to City of Parramatta branding and 4 & 6 Parramatta Square development.

### FULL YEAR OUTLOOK

The full year forecast for Materials and Contracts expense is \$3.4m lower than the December forecast of \$60.6m. Contracts decreased by \$3.1m due to project re-phasing to 2020/21 financial year of Parramatta light rail, City of Parramatta branding, 4 & 6 Parramatta Square Development and 189 Macquarie Street Parramatta. Further reductions in materials & contracts forecast relate to reduced or closed services relating to Riverside Theatres, libraries, community programs & facilities resulting from COVID-19. Operating lease rentals decreased by \$0.4m predominately due to delays in finding a new rehearsal studio for Riverside Theatres. This has now been postponed due to COVID-19.

Table 1.6: Other Operating expenses (\$m) details the YTD and full year position for the other expense categories.

|                                       | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR | March QR    | Full Year Variance |
|---------------------------------------|------------------|--------------------|--------------|-------------------------|-------------|-------------|--------------------|
| Tipping Fees                          | 12.3             | 11.8               | -0.5         | 16.1                    | 15.8        | 16.4        | -0.6               |
| Computer Expenses                     | 0.9              | 1.1                | 0.2          | 3.5                     | 1.4         | 1.5         | -0.1               |
| Advertising & Promotions              | 1.9              | 2.0                | 0.1          | 2.8                     | 2.5         | 2.2         | 0.3                |
| Street Lighting                       | 2.1              | 2.3                | 0.2          | 3.1                     | 3.1         | 2.7         | 0.4                |
| Insurance                             | 2.1              | 2.2                | 0.1          | 2.4                     | 2.3         | 2.3         | 0.0                |
| Light Power & Heating                 | 0.8              | 1.0                | 0.2          | 1.4                     | 1.6         | 1.5         | 0.1                |
| Telephone & Communications            | 0.5              | 0.4                | -0.1         | 0.6                     | 0.6         | 0.7         | -0.1               |
| Parking Space Levy                    | 1.3              | 1.3                | 0.0          | 1.8                     | 1.8         | 1.8         | 0.0                |
| Other Operating Expenses              | 10.1             | 10.2               | 0.1          | 12.8                    | 13.9        | 13.3        | 0.6                |
| <b>Total Other Operating Expenses</b> | <b>32.0</b>      | <b>32.3</b>        | <b>0.3</b>   | <b>44.5</b>             | <b>43.0</b> | <b>42.4</b> | <b>0.6</b>         |

### THIRD QUARTER YEAR TO DATE RESULT

The year to date other operating expenses is \$0.3m below forecast of \$32.3m. Tipping fees is \$0.5m above forecast due to increase in higher weight of tipping as a result of wet weather experience in February and March and back charge for clean-ups in new multi-unit dwellings. Street lighting is \$0.2 below forecast due to efficiency savings from LED lighting introduced in 2018/19 financial year.

### FULL YEAR OUTLOOK

The full year forecast for other operating expense is \$0.6m below December forecast of \$43.0m. Tipping fees increased by \$0.6m above December QR forecast of \$15.8 due to the anticipated tipping fee back charge for clean-ups for new residential apartments in the fourth quarter. Advertising & promotions decreased by \$0.3m due to savings in council election expenses as a result of the election being postponed a year due to Covid-19 and savings in Riverside Theatres marketing expenses due to the cancellation of programs. Street lighting decreased by \$0.4m due to identified efficiency savings from the introduction of new LED lighting from the project in the 2018/19 financial year. Other operating expenses decreased by \$0.6m due to anticipated reduction in parking infringement-processing fees due to COVID-19 and savings in rate collection fees.

## Current Capital Position and Outlook

Table 1.7: Capital Revenue and Expenses (\$m).

|                                  | March YTD Actual | March YTD Forecast | YTD Variance | 2019/20 Original Budget | December QR  | March QR     | Full Year Variance |
|----------------------------------|------------------|--------------------|--------------|-------------------------|--------------|--------------|--------------------|
| State Capital Grants             | 3.3              | 3.6                | -0.3         | 32.9                    | 35.3         | 21.2         | -14.1              |
| Federal Capital Grants           | 1.0              | 1.6                | -0.6         | 0.5                     | 5.1          | 4.0          | -1.1               |
| Section 7.11                     | 37.4             | 37.8               | -0.4         | 41.7                    | 51.4         | 43.5         | -7.9               |
| Other                            | 0.2              | 0.2                | 0.0          | 0.0                     | 0.2          | 0.2          | 0.0                |
| <b>Total Capital Revenue</b>     | <b>41.9</b>      | <b>43.2</b>        | <b>-1.3</b>  | <b>75.1</b>             | <b>92.0</b>  | <b>68.9</b>  | <b>-23.1</b>       |
| Corporate Services               | 3.4              | 3.7                | 0.3          | 5.1                     | 5.0          | 4.4          | 0.6                |
| City Engagement and Experience   | 0.0              | 0.0                | 0.0          | 0.2                     | 0.3          | 0.1          | 0.2                |
| Executive Office                 | 0.2              | 0.1                | -0.1         | 0.2                     | 0.6          | 0.6          | 0.0                |
| Property Development Group       | 18.6             | 20.1               | 1.5          | 80.3                    | 54.9         | 26.1         | 28.8               |
| City Assets and Operations       | 33.5             | 40.4               | 6.9          | 83.4                    | 79.6         | 68.9         | 10.7               |
| Community Services               | 4.6              | 5.8                | 1.2          | 6.8                     | 6.9          | 5.5          | 1.4                |
| City Strategy and Development    | 4.3              | 6.4                | 2.1          | 15.3                    | 17.0         | 11.7         | 5.3                |
| <b>Total Capital Expenditure</b> | <b>64.6</b>      | <b>76.5</b>        | <b>11.9</b>  | <b>191.3</b>            | <b>164.3</b> | <b>117.3</b> | <b>47.0</b>        |

### THIRD QUARTER YEAR TO DATE RESULT

The year to date capital revenue is \$1.3m lower than forecast of \$43.2m. State capital grants is \$0.3m lower than forecast due to timing of receipt of state grant payments relating to the construction of the new Aquatic Facility in Parramatta. Federal capital grants are \$0.6m below forecast due to timing of receiving funding for Pennant Hills Road at Coleman Avenue Carlingford which will be received in April 2020. Section 7.11 contributions is \$0.4m lower than forecast mainly due to timing of receiving capital contributions across all council plans. The year to date capital expenditure is \$11.9m lower than forecast of \$76.5m. A full review of capital projects has been undertaken during the March quarter with major variances resulting in timing of delivering works and projects phased to quarter four or 2020/21 financial year.

### FULL YEAR OUTLOOK

The full year forecast for capital revenue is \$23.1m lower than December forecast of \$92.0m. State capital grants decreased by \$14.1m due to the timing of receiving state grants Parramatta Urban Amenity Improvement Program (PRUAIP) and Eastern River Foreshore Rydalmere, which has been delayed to 2020/21 financial year. Federal capital grants decreased by \$1.1m due to timing of completing works related to the Black Spot Program to be completed in early 2020/21 financial year. Decrease in section 7.11 contributions of \$7.9m due to timing of receiving payments for CBD contributions relating to Parramatta Square Public Domain expected in 2020/21 financial year. Capital expenditure decreased by \$47.0m due to projects being re-phased to 2020/21 financial year which includes 5 Parramatta Square, Aquatic Centre Parramatta, Southern Precinct Renewal Project, Phillip Street Smart Street, Epping Community Hub, North Rocks Road & Alkira Road Traffic Improvements and PRUAIP projects.

## Capital Project Movements

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

| Project Description   | 2019/20<br>Original<br>Budget | December<br>QR | March QR | Full Year<br>Variance | Comments  |
|---|-------------------------------|----------------|----------|-----------------------|---|
| 419067 - ICT Hardware Purchases                                     | 180.0                         | 180.0          | 312.8    | -132.8                | Reallocation from other ICT Capital Works           |
| 419071 - ICT Mobility Works Program                                 | 0.0                           | 290.4          | 97.1     | 193.3                 | Reallocation from other ICT Capital Works           |
| 419074 - ICT Applications, Infrastructure & Upgrades                | 0.0                           | 1,553.0        | 1,286.5  | 266.5                 | Reallocation from other ICT Capital Works           |
| 419068 - ICT Service Desk Capital Purchases                         | 180.0                         | 636.0          | 794.1    | -158.1                | Reallocation from other ICT Capital Works           |
| 419015 - Rewards and Recognition System                             | 250.0                         | 100.0          | 0.0      | 100.0                 | Project cancelled until HR Systems review completed |
| 419016 - HR Systems Review  | 600.0                         | 600.0          | 353.0    | 247.0                 | Project Re-Phased to 2020/21                        |
| 118980 - Governor Phillip Commemorative Public Art Project          | 0.0                           | 250.0          | 27.5     | 222.5                 | Project Re-Phased to 2020/21                        |
| 118470 - 5 Parramatta Square Development - New Council Facilities   | 55,470.0                      | 27,621.4       | 6,571.2  | 21,050.2              | Project Re-Phased to 2020/21                        |
| 419089 - PRUAIP - Bridge Street Granville Acquisition               | 5,244.0                       | 5,244.0        | 0.0      | 5,244.0               | Project Re-Phased to 2020/21                        |
| 420066 - Upgrade of the Town Hall                                   | 0.0                           | 966.1          | 358.5    | 607.6                 | Project Re-Phased to 2020/21                        |
| 420081 - Riverside Theatres Sprinkler Replacement                   | 0.0                           | 0.0            | 1,069.0  | -1,069.0              | New Project to complete capital improvements        |
| 421008 - Aquatic Centre Parramatta                                  | 0.0                           | 6,020.0        | 2,922.9  | 3,097.1               | Project Re-Phased to 2020/21                        |
| 419088 - PRUAIP - Prince & Albert Street Granville Acquisition      | 4,200.0                       | 4,200.0        | 12.9     | 4,187.1               | Project Re-Phased to 2020/21                        |
| 420019 - Newington Reserve Upgrade                                  | 1,300.0                       | 300.0          | 140.0    | 160.0                 | Project Re-Phased to 2020/21                        |
| 119060 - Parks Stormwater Reuse Program                             | 360.0                         | 360.0          | 48.8     | 311.2                 | Reduction due to timing of works                    |
| 100070 - Sportsground Capital Improvement Program                   | 550.0                         | 550.0          | 796.0    | -246.0                | Increase due to additional works to be complete     |
| 120660 - Footpath Renewal Program                                   | 1,680.0                       | 1,680.0        | 1,500.0  | 180.0                 | Reduction due to timing of works                    |
| 120900 - Stormwater Drainage Renewal Program                        | 1,620.0                       | 1,680.0        | 1,480.0  | 200.0                 | Reduction due to timing of works                    |
| 101290 - Footpaths Construction Program                             | 2,015.0                       | 2,015.0        | 1,800.0  | 215.0                 | Reduction due to timing of works                    |
| 101300 - Roads Renewal Program                                      | 9,872.5                       | 11,450.5       | 9,000.0  | 2,450.5               | Reduction due to timing of works                    |
| 101220 - Kerb & Gutter Renewal Program                              | 2,500.0                       | 2,500.0        | 2,000.0  | 500.0                 | Reduction due to timing of works                    |
| 112230 - Bridge assets - safety upgrades                            | 150.0                         | 400.0          | 600.0    | -200.0                | Reallocation due to urgent reactive works           |
| 113730 - Bridge Upgrades & Renewal Program                          | 700.0                         | 700.0          | 500.0    | 200.0                 | Reduction due to continuing scoping                 |
| 121970 - Major Drainage Construction at Lyndelle Place, Carlingford | 1,400.0                       | 400.0          | 212.9    | 187.1                 | Project Re-Phased to 2020/21                        |
| 114500 - Protecting Dams Capital Works Program                      | 320.0                         | 210.0          | 80.0     | 130.0                 | Reduction due to continuing scoping                 |
| 101210 - Flood Mitigation Program                                   | 1,450.0                       | 1,450.0        | 1,000.0  | 450.0                 | Reduction due to continuing scoping                 |
| 100330 - Drainage Improvements in Growth Areas                      | 650.0                         | 578.4          | 300.0    | 278.4                 | Reduction due to continuing scoping                 |
| 122410 - Southern Precinct Renewal Project                          | 1,500.0                       | 800.0          | 224.7    | 575.3                 | Project Re-Phased to 2020/21                        |
| 122420 - Phillip Street Smart Street Design                         | 3,811.7                       | 1,300.0        | 569.0    | 731.0                 | Project Re-Phased to 2020/21                        |

## Capital Project Movements

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

| Project Description  | 2019/20<br>Original<br>Budget | September<br>QR | December<br>QR | Full Year<br>Variance | Comments                             |
|--|-------------------------------|-----------------|----------------|-----------------------|--------------------------------------|
| 420021 - Parks Prioritisation in Dundas Ward                         | 200.0                         | 200.0           | 85.0           | 115.0                 | Reduction due to timing of works     |
| 420031 - Epping Community Hub  | 0.0                           | 1,400.0         | 401.6          | 998.4                 | Project Re-Phased to 2020/21         |
| 418046 - Newington Central Precinct Upgrade                          | 390.0                         | 390.0           | 200.9          | 189.1                 | Project Re-Phased to 2020/21         |
| 419029 - Implement Sue Savage Park Masterplan 2                      | 465.0                         | 465.0           | 250.0          | 215.0                 | Project Re-Phased to 2020/21         |
| 419031 - Public Toilet at Halvorsen Park Ermington                   | 210.0                         | 210.0           | 60.0           | 150.0                 | Project Re-Phased to 2020/21         |
| 419033 - Temporary Amenities Centenary Square                        | 0.0                           | 0.0             | 300.0          | -300.0                | Project brought forward              |
| 419021 - Rydalmere Park Field 3 Upgrade                              | 2,400.0                       | 2,400.0         | 3,800.0        | -1,400.0              | Project brought forward from 2020/21 |
| 419086 - PRUAIP - Good and Bridge Street                             | 500.0                         | 200.0           | 300.0          | -100.0                | Project brought forward from 2020/21 |
| 419087 - PRUAIP - FS Garside & Alfred Street                         | 600.0                         | 350.0           | 742.9          | -392.9                | Project brought forward from 2020/21 |
| 119870 - St Johns Cathedral Feature Lighting Treatment               | 240.0                         | 233.6           | 133.6          | 100.0                 | Project Re-Phased to 2020/21         |
| 119000 - Riverside Refurbishment and Upgrades                        | 335.0                         | 335.0           | 0.0            | 335.0                 | Project Re-Phased to 2020/21         |
| 419064 - Unified Booking System                                      | 205.0                         | 205.0           | 40.2           | 164.8                 | Project Re-Phased to 2020/21         |
| 121680 - Wentworth Point Library and Community Centre                | 4,000.0                       | 3,488.3         | 3,331.8        | 156.5                 | Project complete and underspent      |
| 419020 - Replacement of Library RFID Equipment                       | 286.7                         | 286.7           | 143.4          | 143.3                 | Project Re-Phased to 2020/21         |
| 418020 - Parramatta Square Business Planning for 5PS & Public Domain | 607.0                         | 580.8           | 0.0            | 580.8                 | Project Re-Phased to 2020/21         |
| 420001 - 2019/20 ActiveTransport Program                             | 1,500.0                       | 1,870.1         | 1,520.1        | 350.0                 | Project Re-Phased to 2020/21         |
| 420003 - 2019/20 Black Spot Program                                  | 500.0                         | 3,125.0         | 2,222.0        | 903.0                 | Project Re-Phased to 2020/21         |
| 122620 - North Rocks Road and Alkira Road Traffic Improvements       | 2,400.0                       | 2,000.0         | 100.0          | 1,900.0               | Project Re-Phased to 2020/21         |
| 418060 - Carter Street Regional Cycleway                             | 300.0                         | 300.0           | 125.0          | 175.0                 | Project Re-Phased to 2020/21         |
| 420056 - Eastern River Foreshore Stage 2                             | 0.0                           | 1,152.0         | 66.5           | 1,085.5               | Project Re-Phased to 2020/21         |
| 122933 - SCF Cycleway infrastructure linking Epping with Carlingford | 400.0                         | 845.4           | 481.0          | 364.4                 | Project on-hold                      |
| 419043 - Smart City Hub (Parramatta Square)                          | 350.0                         | 350.0           | 0.0            | 350.0                 | Project Re-Phased to 2020/21         |
| 113410 - Child Care Centres Capital Renewal                          | 350.0                         | 350.0           | 210.0          | 140.0                 | Reduction due to timing of works     |
| 113120 - Community Buildings Capital Improvement                     | 1,850.0                       | 1,850.0         | 1,720.0        | 130.0                 | Reduction due to timing of works     |
| 113400 - Libraries Capital Renewal                                   | 350.0                         | 350.0           | 180.0          | 170.0                 | Reduction due to timing of works     |
| 420096 - Parramatta Square Public Art                                | 0.0                           | 0.0             | 100.0          | 100.0                 | Project brought forward              |

## Operating Project Movements

Below is a table of operating expenditure forecast movements above/below \$100k by project (\$,000).

| Project Description  | 2019/20<br>Original<br>Budget | September<br>QR | December<br>QR | Full Year<br>Variance | Comments  |
|--|-------------------------------|-----------------|----------------|-----------------------|---|
| 110410 - Lennox Bridge Carpark Development                           | 250.0                         | 250.6           | 9,691.8        | -9,441.2              | Project brought forward   |
| 110490 - 189 Macquarie Street, Parramatta                            | 1,030.0                       | 412.9           | 176.0          | 236.9                 | Project Re-Phased to 2020/21  |
| 112850 - 8 Parramatta Square Development                             | 520.0                         | 808.5           | 1,039.3        | -230.8                | Project brought forward   |
| 114920 - 4 & 6 Parramatta Square Development                         | 690.0                         | 1,050.0         | 800.0          | 250.0                 | Project Re-Phased to 2020/21  |
| 117300 - Citysafe VSS (Video Surveillance System) Operational Budget | 490.4                         | 670.0           | 870.0          | -200.0                | One off adjustment due to timing of security arrangement at council |
| 112160 - Parramatta Light Rail                                       | 1,593.1                       | 1,593.1         | 1,153.9        | 439.2                 | Project Re-Phased to 2020/21  |

## Strategic Objective Financial Summary

### Strategic Objective Total Expenditure by Services \$'000

**Annual Forecast (2019/20)**

|   |               |  |                |
|---|---------------|--|----------------|
| <b>Community Services</b>                   |               | <b>Corporate Services</b>                |                |
| Riverside Theatres                          | 6,556         | Corporate Administration                 | 664            |
| Social and Community Services               | 28,495        | ICT - Information Communication & Techno | 13,316         |
| Cultural Strategy                           | 843           | Human Resources                          | 5,352          |
| Community Services Admin                    | 1,088         | Corporate Strategy and Governance        | 5,125          |
| <b>Total Community Services</b>             | <b>36,982</b> | Legal Services                           | 2,133          |
|   |               | Head of Security                         | 0              |
| <b>City Engagement and Experience</b>       |               | Finance                                  | 8,596          |
| Customer Office                             | 3,053         | <b>Total Corporate Services</b>          | <b>35,186</b>  |
| City Experience                             | 9,339         |  |                |
| City Experience and Engagement Admin        | 1,931         | <b>Property Development Group</b>        |                |
| City Identity                               | 3,332         | Civic Place Precinct Redevelopment       | 1,048          |
| City Engagement                             | 3,128         | Property Development Group Admin         | 496            |
| <b>Total City Experience and Engagement</b> | <b>20,783</b> | Property Development Group Projects      | 30,070         |
|   |               | <b>Total Property Development Group</b>  | <b>31,614</b>  |
| <b>City Strategy and Development</b>        |               |  |                |
| City Economy                                | 0             | <b>City Assets and Operations</b>        |                |
| Development & Traffic Services              | 15,701        | Property Assets and Services             | 5,703          |
| City Strategy                               | 15,092        | City Services Administration             | 796            |
| Future City Unit                            | 0             | City Operations                          | 38,640         |
| Outcomes & Development Administration       | 9,755         | City Assets & Environment                | 93,097         |
| <b>Total City Strategy and Development</b>  | <b>40,548</b> | Regulatory Services                      | 10,569         |
|   |               | Place                                    | 23,402         |
| <b>Executive Office</b>                     |               | <b>Total City Assets and Operations</b>  | <b>172,207</b> |
| Executive Support Office                    | 1,693         |  |                |
| General Management Support                  | 1,875         |  |                |
| <b>Total Executive Office</b>               | <b>3,568</b>  |  |                |
| <b>Total</b>                                |               |  | <b>340,888</b> |
| Depreciation                                |               |  | 44,352         |
| <b>Grand Total</b>                          |               |  | <b>385,240</b> |

## Projects by Business Unit (\$,000)

|                                    | Actual | Budget | March Forecast | Project Status                | Comment   |
|------------------------------------|--------|--------|----------------|-------------------------------|---|
| <b>CORPORATE SERVICES</b>          |        |        |                |                               |   |
| <b>Capital Projects</b>            |        |        |                |                               |   |
| ICT Hardware Purchases             | 94.93  | 180.00 | 312.78         | Progressing - on track        | Project tracks replacement of IT hardware at City of Parramatta for 2019/20.  |
| ICT Customer Service Works Program | 372.99 | 0.00   | 545.51         | Progressing - on track        | Projects include City of Parramatta website redevelopment, over the phone payments project, other website stabilisation, a customer service chatbot pilot and the Parramatta Square digital kiosk pilot. Phase 1 of the redevelopment of the City of Parramatta website which improves the user experience is due for release late March 2020. Selection of a website Chatbot tool will be completed in February 2020 with implementation to occur in June 2020 as part of the release of phase 2 of the website redevelopment. The digital totem pilot will be established in March 2020 and enable staff to learn how to push content to the digital totems using cloud technologies. |
| ICT Mobility Works Program         | 78.58  | 0.00   | 97.06          | Progressing - on track        | Meals on Wheels Portal due for delivery at end of March 2020. Worx.Online Phase 2 will kick-off in April 2020. Regulatory Services mobility project kicked off in Q2 2019 with various prototypes being considered. A full pilot will be in place by Q4 2020 for assessment to rollout in 2020/21.  |
| Knowledge & Insights Program       | 383.64 | 0.00   | 432.46         | Progressing - behind schedule | Phase 1 of the HPRM upgrade project has been delayed and will conclude in March 2020. Phase 2 to be agreed and can be completed by December 2020. Dashboard development continues through to end of Q4 2020. The Intranet redevelopment project has selected a new product with technical implementation and organisational change activities to be completed through until December 2020.  |
| Modern Workplace Program           | 237.49 | 0.00   | 237.49         | Progressing - on track        | Phase 2 of the Office 365 project is now complete and has delivered an enhanced computer device management capability for Council. ServiceNow Project Portfolio Management (PPM) is now live and IT project managers are currently undergoing training. PPM will be the single source of the truth for IT projects moving forward and will provide a standardised and enhanced project management capability for IT-related projects.   |



## Projects by Business Unit (\$,000)

|  | Actual         | Budget         | March Forecast | Project Status         | Comment   |
|--|----------------|----------------|----------------|------------------------|---|
| <b>CORPORATE SERVICES</b>                                    |                |                |                |                        |   |
| <b>Capital Projects (Continued)</b>                          |                |                |                |                        |   |
| ICT Applications, Infrastructure & Upgrades                  | 1,059.57       | 0.00           | 1,286.46       | Progressing - on track | To improve various internal systems application upgrades for the City of Parramatta in 2019/20.   |
| Data Management Hub  | 101.56         | 150.00         | 125.56         | Progressing - on track | Work continues on the components of the Data Management Hub capabilities across the City of Parramatta Council  |
| IT Works Upgrade Program                                     | 0.00           | 3,700.00       | 0.00           | Completed              | Reallocated to various projects.  |
| ICT Service Desk Capital Purchases                           | 636.93         | 180.00         | 794.06         | Progressing - on track | This project tracks costs associated with staff and community use of IT equipment at City of Parramatta   |
| Enhancing Security to Protect Privacy and Tackle Cyber Crime | 193.20         | 0.00           | 214.80         | Progressing - on track | Ongoing works to enhance security and firewalls at the City of Parramatta Council. Our new Information Security Management Policies have been endorsed and staff encouraged to begin familiarisation with the policies. Work to implement controls continues. |
| Rewards and Recognition System                               | 0.00           | 250.00         | 0.00           | Not Due to Start       | This project is under review by the leadership Team of Council.   |
| HR Systems Review  | 190.68         | 600.00         | 353.00         | Progressing - on track | The documenting of current state process mapping is over 95 percent on track. Documentation of requirements for future systems has commenced.   |
| IP & R Framework and Systems Development                     | 18.50          | 0.00           | 18.50          | Completed              | This project is completed   |
| TM1 Financial and Reporting System                           | 0.00           | 50.00          | 0.00           | Not Due to Start       | Scoping of Section 94 Reports and other Dashboards.   |
| <b>Total Capital Projects</b>                                | <b>3,368.1</b> | <b>5,110.0</b> | <b>4,417.7</b> |                        |   |
| <b>Operating Projects</b>                                    |                |                |                |                        |   |
| Fair Value Assets and Condition Assessments                  | 36.6           | 130.2          | 36.6           | Completed              | The project is completed. The contractor has completed 100 percent of inspections and has delivered condition ratings. The council engineers are reviewing the CCTV footage to ensure everything is delivered as per the specifications.                      |
| <b>Total Operating Projects</b>                              | <b>36.6</b>    | <b>130.2</b>   | <b>36.6</b>    |                        |   |
| <b>TOTAL CORPORATE SERVICES</b>                              | <b>3,404.7</b> | <b>5,240.2</b> | <b>4,454.3</b> |                        |   |

## Projects by Business Unit (\$,000)

|  | Actual        | Budget        | March Forecast | Project Status                | Comment   |
|--|---------------|---------------|----------------|-------------------------------|---|
| <b>CITY ENGAGEMENT &amp; EXPERIENCE</b>                  |               |               |                |                               |   |
| <b>Capital Projects</b>                                  |               |               |                |                               |   |
| SE - How To Videos                                       | 0.00          | 18.50         | 0.00           | Not Due to Start              | Project is not due to start in 2019/20.   |
| SCF Parramatta Artist Studio – Satellite Studios Fit Out | 0.00          | 162.12        | 0.00           | Completed                     | Budget removed for 2019/20. Works completed in 2018/19.   |
| Governor Phillip Commemorative Public Art Project        | 7.15          | 0.00          | 27.51          | Progressing - behind schedule | Governor Arthur Phillip commemorative public art project is in the early design phase including the commissioning of the video projection component of the work and video projection on-site testing. The public artwork, including the video projection and sculptural components, will be completed and installed by end of the financial year 2020/21 timed with the completion of the capital upgrade of the Charles Street Square Parramatta ferry wharf precinct. |
| Parramatta Square Public Art                             | 0.00          | 0.00          | 100.00         | Progressing - on track        | Early design pf Parramatta square artwork to start in May 2020 and continue in 2020/21 Financial Year.  |
| Heritage Centre Building Renewal Works                   | 0.00          | 50.00         | 0.00           | Not Due to Start              | Funding allocation removed from the budget.   |
| <b>Total Capital Projects</b>                            | <b>7.15</b>   | <b>230.62</b> | <b>127.51</b>  |                               |   |
| <b>Operating Projects</b>                                |               |               |                |                               |   |
| SCF Parramatta Artist Studio – Satellite Studios         | 117.01        | 71.97         | 117.01         | Completed                     | SCF Satellite Studios funding ceased at 31 December 2019 and the project is complete. .   |
| Development of City Branding                             | 277.33        | 232.08        | 327.23         | Progressing - behind schedule | The City Brand launched on March 12. Full budget was endorsed by council.   |
| <b>Total Operating Projects</b>                          | <b>394.34</b> | <b>304.04</b> | <b>444.24</b>  |                               |   |
| <b>TOTAL CITY ENGAGEMENT &amp; EXPERIENCE</b>            | <b>401.5</b>  | <b>534.7</b>  | <b>571.7</b>   |                               |   |

## Projects by Business Unit (\$,000)

|                                | Actual        | Budget        | March Forecast | Project Status         | Comment   |
|--------------------------------|---------------|---------------|----------------|------------------------|---|
| <b>EXECUTIVE OFFICE</b>        |               |               |                |                        |   |
| <b>Capital Projects</b>        |               |               |                |                        |   |
| Organisation Restructure       | 177.88        | 200.00        | 560.00         | Progressing - on track | Works on 126 Church Street has commenced and expected to be completed in the last quarter. The operations centre is on track to be completed in the last quarter. |
| <b>Total Capital Projects</b>  | <b>177.88</b> | <b>200.00</b> | <b>560.00</b>  |                        |   |
| <b>TOTAL EXECUTIVE SUPPORT</b> | <b>177.88</b> | <b>200.00</b> | <b>560.00</b>  |                        |   |

## Projects by Business Unit (\$,000)

|  | Actual          | Budget          | March Forecast  | Project Status                | Comment   |
|--|-----------------|-----------------|-----------------|-------------------------------|---|
| <b>PROPERTY DEVELOPMENT GROUP</b>            |                 |                 |                 |                               |   |
| <b>Capital Projects</b>                      |                 |                 |                 |                               |   |
| Parramatta Square Public Domain Development  | 13,092.07       | 19,540.00       | 14,216.11       | Progressing - on track        | The Public Domain - stage one - in front of 4PS is now open including the break through from Parramatta Station. Stage two due for completion June 2020.  |
| 5 Parramatta Square Development              | 3,217.34        | 55,470.00       | 6,571.24        | Progressing - on track        | The Development Application has been approved for 5 Parramatta Square and tender for building works has been awarded.   |
| Horwood Place Redevelopment                  | 198.00          | 0.00            | 370.57          | Progressing - behind schedule | State Government has announced that this site will be compulsorily acquired for future Metro West. Council is currently discussing with State Government regarding an outcome beneficial for the local community. |
| Eat Street Carpark Development               | 15.51           | 0.00            | 15.51           | Progressing - behind schedule | Awaiting Council's endorsement of the carpark strategy.   |
| Aquatics & Leisure Facility Business Case    | 17.46           | 0.00            | 17.46           | Completed                     | Project Complete.   |
| PRUAIP - Bridge Street Granville Acquisition | 0.00            | 5,244.00        | 0.00            | Progressing - on track        | City of Parramatta Council is in the process of negotiating the delivery of an Urban Plaza.   |
| Upgrade of the Town Hall                     | 21.84           | 0.00            | 358.49          | Progressing - on track        | Tender for building works has been awarded  |
| Riverside Theatres Sprinkler Replacement     | 31.67           | 0.00            | 1,069.01        | Progressing - on track        | Tender for building works has been awarded. Works expected to be completed by May 2020  |
| Aquatic Centre Parramatta                    | 1,531.41        | 0.00            | 2,922.93        | Progressing - on track        | This is a joint project with State Government which started in September 2019. Project currently in the design phase.   |
| Riverside Theatres Code Compliance Upgrade   | 502.36          | 0.00            | 502.73          | Progressing - on track        | Four stages of work has been completed. Awaiting on final defects and certification of works to be completed.   |
| Aquatic Leisure Centre Parramatta            | 16.36           | 0.00            | 16.36           | Completed                     | Project Complete  |
| <b>Total Capital Projects</b>                | <b>18,644.0</b> | <b>80,254.0</b> | <b>26,060.4</b> |                               |   |

## Projects by Business Unit (\$,000)

|   | Actual          | Budget          | March Forecast  | Project Status         | Comment   |
|---|-----------------|-----------------|-----------------|------------------------|---|
| <b>PROPERTY DEVELOPMENT GROUP</b>                 |                 |                 |                 |                        |   |
| <b>Operating Projects</b>                         |                 |                 |                 |                        |   |
| Lennox Bridge Carpark Development                 | 9,686.77        | 250.00          | 9,691.77        | Progressing - on track | City of Parramatta Council sold the site in December 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.  |
| 40-48 Cowper Street, Granville                    | 2.68            | 0.00            | 2.68            | Progressing - on track | Negotiating with Union for site acquisition.  |
| 189 Macquarie Street, Parramatta                  | 168.75          | 1,030.00        | 175.98          | Progressing - on track | City of Parramatta Council resolved to sell the site to the Developer in March 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.  |
| 8 Parramatta Square Development                   | 681.55          | 520.00          | 1,039.29        | Progressing - on track | Construction of car park near completion. Two main structural cores up to level 7. Erection of structural steel tube columns rising from ground floor currently being installed. 6PS completion scheduled for November 2021 and 8PS scheduled for April 2022. |
| 4 & 6 Parramatta Square Development               | 191.22          | 690.00          | 800.03          | Progressing - on track | The Developer has completed the main building works. This building opened in December 2019. Retail fit out works underway to be completed by April 2020.  |
| 3 Parramatta Square Development                   | 143.12          | 950.00          | 496.01          | Progressing - on track | The construction of the 3PS structure is now complete with the facade installation is approaching completion. The integrated fit out is up to level 13. Construction to be complete March 2020 with tenant to occupy June 2020.                               |
| Removal and Storage of Tom Thompson Public Mural  | 18.37           | 23.66           | 22.98           | Progressing - on track | This is for the storage of Tom Thompson Public Mural.   |
| Acquisition of Lot 2 153 George Street Parramatta | 44.00           | 0.00            | 440.00          | Progressing - on track | Deposit paid. Settlement due once survey completed  |
| <b>Total Operating Projects</b>                   | <b>10,936.5</b> | <b>3,463.7</b>  | <b>12,668.7</b> |                        |   |
| <b>TOTAL PROPERTY DEVELOPMENT GROUP</b>           | <b>29,580.5</b> | <b>83,717.7</b> | <b>38,729.2</b> |                        |   |

## Projects by Business Unit (\$,000)

|   | Actual   | Budget   | March Forecast | Project Status                | Comment  |
|---|----------|----------|----------------|-------------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>                           |          |          |                |                               |  |
| <b>Capital Projects</b>                                     |          |          |                |                               |  |
| Riverside Theatres Building Renewal Program                 | 78.34    | 100.00   | 100.00         | Progressing - on track        | Works are scheduled to be completed in the fourth quarter  |
| Multi level Car Parks Capital Renewal Program               | 39.74    | 100.00   | 100.00         | Progressing - on track        | Works are scheduled to be completed in the fourth quarter  |
| Child Care Centres Capital Renewal                          | 95.35    | 350.00   | 350.00         | Progressing - on track        | Works are scheduled to be completed in the fourth quarter  |
| Refurbishment of Former Girls Guide Hall (Ponds Creek Res.) | 16.93    | 467.50   | 467.50         | Progressing - on track        | Project on hold due to restrictions on permissible development and use under current zoning  |
| Community Buildings Capital Improvement                     | 554.14   | 1,850.00 | 1,850.00       | Progressing - on track        | Works are scheduled to be completed in the fourth quarter.   |
| Libraries Capital Renewal                                   | 136.53   | 350.00   | 350.00         | Progressing - on track        | Works are scheduled to be completed in the fourth quarter  |
| Demolition Works in Parramatta & Telopea                    | 213.34   | 0.00     | 213.34         | Completed                     | Demolition works completed for 70 Macquarie St. Contract retention balance due August 2020.  |
| Acquisition of Open Space in Winston Hills                  | 0.00     | 750.00   | 750.00         | Progressing - on track        | Council has approved acquisition of property, currently finalising transfer.   |
| PRUAIP - Prince & Albert Street Granville Acquisition       | 12.92    | 4,200.00 | 12.92          | Progressing - on track        | No agreements to transfer have been achieved despite Council's offers. Negotiations with owners continuing   |
| Council Plant, Fleet & Other Equipment Replacement Program  | 2,999.72 | 4,000.00 | 4,000.00       | Progressing - on track        | Replacement of street sweepers and other major plant to occur in the quarter 4.  |
| External Signage Upgrade                                    | 87.40    | 400.00   | 87.40          | Completed                     | Project finished in December 2019.   |
| Park Signage Replacement Program                            | 48.97    | 132.00   | 69.00          | Progressing - behind schedule | Project put on hold for remaining Financial Year. Project to resume next financial year.   |
| Community Recycling Facility                                | 0.00     | 8,200.00 | 8,200.00       | Progressing - on track        | Commercial and Industrial real estates have been notified of the site requirements in order to establish a Community Recycling Facility. The facility will incorporate community drop off for problem wastes such as paints, oils and batteries, as well as capacity for new bin storage, material handling and recycling for Council's civil construction waste, and potentially a second-hand shop for unwanted household furniture, clothing and sporting equipment. Expression of interest in April 2020. Report to council for acquisition will occur in June 20. |

## Projects by Business Unit (\$,000)

|   | Actual   | Budget   | March Forecast | Project Status         | Comment  |
|---|----------|----------|----------------|------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>                 |          |          |                |                        |  |
| <b>Capital Projects (Continued)</b>               |          |          |                |                        |  |
| Mobile Garbage Bin Roll Program                   | 102.03   | 200.00   | 200.00         | Progressing - on track | Council staff has created a standing purchase order with Mastec to supply mobile garbage bins at agreed delivery dates over the financial year. Delivery is on schedule for the second half of the financial year. |
| Belmore Park Masterplan                           | 44.78    | 120.00   | 95.00          | Progressing - on track | Consultant engaged and concept designs completed. Community consultation completed. .  |
| Newington Reserve Upgrade                         | 90.93    | 1,300.00 | 140.00         | Progressing - on track | Concept design completed, detail design scheduled to be completed by June / July 2020.   |
| Asbestos Remediation Works Program                | 1,231.48 | 2,000.00 | 2,282.34       | Progressing - on track | Remediation design being undertaken for embankment at Unnamed Reserve Ruse Street, Experiment Farm Reserve and tender awarded for Barton Park.   |
| Tree Offset Program                               | 0.00     | 20.00    | 20.00          | Progressing - on track | Developer offset contribution towards tree planting.   |
| Boronia Park Building Amenities Upgrade           | 22.78    | 598.52   | 200.00         | Progressing - on track | Concept design approved by stakeholders and detailed design commenced. Draft REF completed. 50% detailed documentation completed.  |
| SCF Playground Upgrades                           | 100.40   | 0.00     | 100.40         | Completed              | Completed in December 2019.  |
| SCF Playground Upgrades                           | 122.46   | 120.00   | 122.46         | Completed              | Project Completed March 2020   |
| SCF Terrys Creek Rehabilitation, Epping           | 58.00    | 58.00    | 58.00          | Completed              | All works completed as of December 2019.   |
| SCF Sporting Amenity Building at West Epping Park | 1,061.85 | 1,648.45 | 1,066.06       | Completed              | Completed in December 2019.  |
| Parks Stormwater Reuse Program                    | 48.81    | 360.00   | 48.81          | Progressing - on track | Design for Stormwater Re-use System at Ollie Webb Reserve, tender package completed for tender will be advertised in the 20/21 financial year.   |

## Projects by Business Unit (\$,000)

|   | Actual   | Budget   | March Forecast | Project Status         | Comment  |
|---|----------|----------|----------------|------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>                     |          |          |                |                        |  |
| <b>Capital Projects (Continued)</b>                   |          |          |                |                        |  |
| Contaminated Land Management in Public Parks and Land | 272.56   | 380.00   | 380.00         | Progressing - on track | Consultants engaged for Methane remediation works at George Kendall Riverside Park, asbestos removed from several bushland reserves. Testing at McCoy Park, Toongabbie completed.  |
| Cemeteries and Memorials Program                      | 87.09    | 92.00    | 92.00          | Progressing - on track | Consultant engaged to relocate Subiaco House Columns to Collett Park and landscape plans are being prepared for installation. Headstone improvements commenced at St Patricks and All Saints Cemeteries.   |
| Pavilion Capital Improvement Program                  | 1,058.27 | 2,000.00 | 2,000.00       | Progressing - on track | Dundas Park amenities building commenced construction in late October 2019 and expected to be completed by August 2020. Detailed design commenced for Peggy Womersley Reserve amenities building   |
| Sportsground Capital Improvement Program              | 496.25   | 550.00   | 796.00         | Progressing - on track | Doyle Ground Field Floodlighting completed. Jones Park floodlighting installed and fencing 90% complete. Dunrossil Park netball court lighting replacement commenced.  |
| Parks Program   | 237.05   | 420.00   | 420.00         | Progressing - on track | Moxham Park upgrade works completed. Don Stewart Reserve new gates completed, Don Moore Reserve netball court improvements, portable amenities installed at James Ruse Reserve Water Playground and West Epping Park.  |
| Public Trees Program                                  | 241.06   | 580.00   | 580.00         | Progressing - on track | Completion of Autumn/Winter planting contract. 1050 trees planted around park boundaries and playgrounds this Financial year. Autumn planting contract under procurement.  |
| Playground Replacement Program                        | 392.74   | 750.00   | 750.00         | Progressing - on track | Playgrounds completed at James Hoskins Reserve, Jones Park, Homelands Reserve and Richill Park. Consultation and landscape design completed at Deakin Park Playground, Winton Ave Playground, Tiara Place Park Playground, George Gollan Reserve and shade sail for Sir Thomas Mitchell Reserve. |



## Projects by Business Unit (\$,000)

|   | Actual | Budget | March Forecast | Project Status         | Comment   |
|---|--------|--------|----------------|------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>                           |        |        |                |                        |   |
| <b>Capital Projects (Continued)</b>                         |        |        |                |                        |   |
| Waterways Restoration                                       | 235.23 | 570.00 | 274.00         | Progressing - on track | Restoration works completed at Moxhams Park and Archer Park. Planning underway for Bruce Cole Reserve.  |
| Restoration of Natural Areas                                | 0.00   | 730.00 | 0.00           | Progressing - on track | Contracts ongoing at Core Bushland Areas, budget has been moved to Operating Project.   |
| Walking Track Construction                                  | 63.49  | 170.00 | 170.00         | Progressing - on track | Darling Mills Reserve and Toongabbie Creek track clearing works completed. Contractors engaged for track and signage upgrades at Lake Parramatta Reserve.   |
| Nursery Management for Bushland Plants & Landscaping Works  | 49.08  | 170.00 | 170.00         | Progressing - on track | Propagation commenced for this financial year plants and seed collection contract ongoing.  |
| Metro Greenspace Sue Savage (Toongabbie Crossing)           | 161.87 | 250.00 | 161.87         | Completed              | Walking track works, landscaping and bushland regeneration completed.   |
| Energy & Water Upgrades to Council Assets                   | 95.35  | 185.00 | 180.00         | Progressing - on track | A scoping study has been completed on the most suitable sites for further energy and water efficiency upgrades. Riverside Theatres will have their stage lighting replaced with more efficient LED globes. Work completed for Riverside Theatres in January 2020. |
| Sustainable Water Program                                   | 54.73  | 100.00 | 100.00         | Progressing - on track | Planning is underway for the retrofit and renewal of existing Council assets to improve water efficiency and water savings. Suitable sites identified with RFQ's issued and works to commence in Quarter 4.   |
| Installation of Rooftop Solar Panels on City Assets Program | 0.00   | 50.00  | 50.00          | Progressing - on track | A suitable Council building has been selected for roof top photovoltaic panels. Request for quotation to be issued in Quarter 4.  |
| Marsden St Bridge safety upgrade                            | 235.75 | 0.00   | 700.00         | Completed              | Project completed.  |

## Projects by Business Unit (\$,000)

|                                     | Actual   | Budget   | March Forecast | Project Status         | Comment   |
|-------------------------------------|----------|----------|----------------|------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>   |          |          |                |                        |   |
| <b>Capital Projects (Continued)</b> |          |          |                |                        |   |
| Telemetry Network Capital Works     | 48.93    | 0.00     | 110.00         | Progressing - on track | Upgrade to the SCADA system is ongoing to build resilience and allow for council wide improvements to data management and access.   |
| Footpath Renewal Program            | 1,088.26 | 1,680.00 | 1,500.00       | Progressing - on track | 36 footpath assets have been listed for renewal throughout the LGA, 1 additional job was added as urgent works. 34 footpaths have been completed and 3 are in construction.   |
| Stormwater Drainage Renewal Program | 1,411.95 | 1,620.00 | 1,480.00       | Progressing - on track | Ongoing monitoring of completed emergency works at Hunts Creek culverts, North Rocks Road is continuing. Pipe lining and point lining Projects are being planned for delivery.  |
| Street Furniture Program            | 87.99    | 150.00   | 100.00         | Progressing - on track | Scheduled program of works in response to community service requests  |
| Civil Construction Program          | 366.44   | 440.00   | 400.00         | Progressing - on track | Completed major drainage upgrade and road pavement works at Palmer Lane, Parramatta. Design in progress for 2 other projects.   |
| Roads to Recovery Program           | 402.30   | 1,025.88 | 1,286.35       | Progressing - on track | There are ten road sections in Roads To Recovery Program. The construction work at four projects has been completed. The construction works at three projects are underway. Road investigation and design is underway for other projects. |
| Footpaths Construction Program      | 1,739.93 | 2,015.00 | 1,800.00       | Progressing - on track | 42 New footpath assets have been listed for construction of which, 41 have been completed, 1 is currently under construction.   |
| Roads Renewal Program               | 4,087.05 | 9,872.50 | 9,000.00       | Progressing - on track | 40 road renewal projects have been completed throughout local government area. 10 projects scheduled for April. Pavement investigation, testing and design for other road projects are ongoing.   |

## Projects by Business Unit (\$,000)

|  | Actual   | Budget   | March Forecast | Project Status         | Comment   |
|--|----------|----------|----------------|------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>                          |          |          |                |                        |   |
| <b>Capital Projects (Continued)</b>                        |          |          |                |                        |   |
| Kerb & Gutter Renewal Program                              | 1,136.30 | 2,500.00 | 2,000.00       | Progressing - on track | 32 kerb repair projects have been completed. The construction of 7 projects is underway. Geometric design, public consultation and construction of other kerb and gutter projects is ongoing.   |
| Bridge assets  | 487.36   | 150.00   | 600.00         | Progressing - on track | Ongoing investigation and advice from SMEC regarding the Hunts Creek Culvert.   |
| Bridge Upgrades & Renewal Program                          | 339.77   | 700.00   | 500.00         | Progressing - on track | Replacement of timber decking at Moxhams Road timber bridge completed.  |
| Public Domain Lighting                                     | 5.51     | 130.00   | 65.00          | Progressing - on track | Scheduled program of works in response to community service requests  |
| Upgrade of Survey Instruments                              | 36.87    | 0.00     | 36.87          | Completed              | Upgrade of survey equipment purchased in October 2019.  |
| Major Drainage Construction at Lyndelle Place, Carlingford | 142.90   | 1,400.00 | 212.90         | Progressing - on track | Final stages of detailed design for Stage 1 construction is near completion. TUFLOW Flood modelling work on options for Stage 2 works is continuing.  |
| Flood Information System for Parramatta River              | 6.24     | 50.00    | 50.00          | Progressing - on track | New modelling and gauges planned to expand the FloodSmart service along Clay Cliff, Vineyards and Subiaco Creeks in 2020.   |
| Protecting Dams Capital Works Program                      | 13.00    | 320.00   | 80.00          | Progressing - on track | Improvements to Northmead Reserve detention basin being planned. Improvement works at Lake Parramatta Dam and REF being planned.  |
| Improving Water Quality in Parramatta Waterways            | 1.86     | 200.00   | 20.00          | Progressing - on track | Currently scoping projects to identify sites where water quality can be improved. Detailed investigation and design will need to extend into next financial year.   |
| Drainage Construction Program                              | 284.29   | 630.00   | 630.00         | Progressing - on track | The Stormwater Drainage Construction Program is progressing with detailed investigation and designs in progress. No.19 Swan Street Rydalmere is currently under construction. No.8 Tarragandi Road, Epping quotations received and construction scheduled to start 14th April 2020. |

## Projects by Business Unit (\$,000)

|  | Actual   | Budget   | March Forecast | Project Status                | Comment  |
|--|----------|----------|----------------|-------------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>          |          |          |                |                               |  |
| <b>Capital Projects (Continued)</b>        |          |          |                |                               |  |
| Flood Mitigation Program                   | 280.02   | 1,450.00 | 1,000.00       | Progressing - on track        | The Flood Mitigation Program is progressing with detailed investigation completed and designs being finalised. These are - No.36 Mount Street, Constitution Hill, No.34A Honiton Ave, 444 Victoria Road Rydalmere, 30-32 Ellis Street, Oatlands and 27 Eyles Ave, Epping. Designs have been completed and construction work planned to commence for 365a North Rocks Road, North Rocks, 99 North Rocks Road, North Rocks and 10-12 Dalley Street, Harris Park. |
| Drainage Improvements in Growth Areas      | 101.21   | 650.00   | 300.00         | Progressing - on track        | Program of Investigation and scoping of identified project areas is being planned and will be followed by detailed investigation and design that will need to extend into next financial year.   |
| SCF North Rocks Park Master Plan           | 2,613.21 | 3,330.74 | 5,230.00       | Progressing - behind schedule | Stage 1 lighting works complete; 70% complete with the construction of John Wearn Reserve with completion expected for June 2020.  |
| Centenary Square Review                    | 0.00     | 540.00   | 0.00           | Progressing - behind schedule | In consultation with Parramatta light rail project regarding timing of delivering works. Project is on hold to further advice is given from PLR.   |
| SCF Barnett Park Dog Park Upgrade          | 372.99   | 230.00   | 400.00         | Progressing - on track        | Works completed in late 2019. With minor maintenance and irrigation upgrades occurring during May and June 2020.   |
| SCF Somerville Park Upgrade, Eastwood      | 1,191.33 | 1,730.00 | 1,750.39       | Progressing - on track        | Construction of amenities block, BBQ area and cricket nets in progress, with an expected delivery for April 2020. The works schedule has been pushed back by a month due to wet weather.   |
| SCF Newington Dog Park                     | 9.09     | 75.00    | 9.09           | Completed                     | Final works including signage completed in 2019.   |
| SCF Eastern River Foreshore Transformation | 518.61   | 1,100.00 | 518.61         | Completed                     | Works completed in late 2019.  |
| Carlingford Masterplan                     | 129.73   | 130.00   | 130.00         | Completed                     | Works outside Carlingford Station shops are complete.  |

## Projects by Business Unit (\$,000)

|   | Actual | Budget   | March Forecast | Project Status                | Comment  |
|---|--------|----------|----------------|-------------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>                     |        |          |                |                               |  |
| <b>Capital Projects (Continued)</b>                   |        |          |                |                               |  |
| Southern Precinct Renewal Project                     | 124.68 | 1,500.00 | 224.67         | Progressing - behind schedule | Parkes & Cowper streets works were completed in mid-2019. Project was then re-phased to prioritise the property acquisition component in 2019/20. The property acquisition was initially scheduled to be considered at 11 May Council meeting, however, has been delayed until 9 June meeting due to changing agendas associated with Covid-19. The acquisition will now occur in Q1 2020/21 and construction of the Valentine Street traffic component (make 2-way) is also anticipated to commence in 2020/21. |
| Phillip Street Smart Street Design                    | 169.01 | 3,811.74 | 569.01         | Progressing - behind schedule | Tender Evaluation report scheduled for meeting of 14 April 2020 following indigenous heritage investigation (AHIP) approval request lodged with DPIE in May 2019 and approved in October 2019. Heritage investigation complete January 2020. PLR sign-off in March 2020. Majority of the project budget has been rephased to FY20/21 as construction is now anticipated to commence in May/June 2020.  |
| Hill Road Master Plan – Pedestrian and Cycle Upgrades | 6.00   | 30.00    | 60.00          | Progressing - on track        | Concept design is complete for Stage 2 improvement works which involves connecting the shops to Curtis Oval. Stage 2 works will occur after the Dundas Park Pavilion with completed in 2020/21. The project is expected to increase the economic output of the shops through addition patronage from improved park lighting and a new amenities building.  |
| Pennant Hills Road Improvement Plan                   | 10.00  | 350.00   | 50.82          | Progressing - behind schedule | Due to delay in Transport NSW approval for the works to be conducted at night and works to a common asset (kerb and gutter) the project is delayed by 6 months. The project is currently expected to be complete by the end of 2020 calendar year.   |

## Projects by Business Unit (\$,000)

|   | Actual | Budget | March Forecast | Project Status         | Comment  |
|---|--------|--------|----------------|------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>                 |        |        |                |                        |  |
| <b>Capital Projects (Continued)</b>               |        |        |                |                        |  |
| Sturt and Acacia Park Upgrades                    | 12.22  | 500.00 | 262.22         | Progressing - on track | Community consultation Round 2 closed 6 April. Detailed design commenced. Cancelled planned Sturt Park Family Fun Day on 21 March 2020.  |
| Implementation of the Milson Park Masterplan      | 10.33  | 0.00   | 10.33          | Not Due to Start       | Not due to start until mid- 2020. Minor costs relate to advertising  |
| Council's Public Toilet Program                   | 0.00   | 500.00 | 0.00           | Not Due to Start       | In the process of completing a conservation management plan for the site which will inform this project. Project to start in 2020/21 financial year.   |
| Carlingford Station Centre                        | 5.00   | 0.00   | 121.00         | Progressing - on track | Concept plan will be on consultation from mid-April and will finish on 4 May. Expected constructed to commence shortly afterwards in May 2020. Due the scale of the project and the autumn start date, there is a 50% chance that the project will finish in early July. |
| Toongabbie Shops Capital Upgrades                 | 3.00   | 0.00   | 65.00          | Progressing - on track | Draft concept plan developed with a change of scope of works. Landscaping works scheduled for end of financial year.   |
| Yates Ave shops, Dundas Stage 2 improvement works | 5.00   | 0.00   | 22.50          | Progressing - on track | Design is complete for Stage 2 improvement works which is connecting the shops to Curtis Oval. Stage 2 works will occur after the Dundas Park Pavilion with completed in 2020/21.  |
| Woodstock Road shops, Carlingford                 | 0.00   | 0.00   | 20.00          | Progressing - on track | Currently in planning. Accessibility, street furniture and minor upgrades.   |
| Brodie Street shops, Rydalmere                    | 3.00   | 0.00   | 48.75          | Progressing - on track | Major capital upgrade to tie in with light rail works and improve connectivity. First consultation to begin in late April 2020.  |
| Bartlett Street shops, Ermington                  | 3.00   | 0.00   | 30.00          | Progressing - on track | Centre upgrade including pavement, landscaping and upgrades to adjacent playground and park frontage. Coordination with private property owners in progress and may be delayed due to Covid-19 safety considerations.  |

## Projects by Business Unit (\$,000)

|  | Actual | Budget | March Forecast | Project Status         | Comment   |
|--|--------|--------|----------------|------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>                  |        |        |                |                        |   |
| <b>Capital Projects (Continued)</b>                |        |        |                |                        |   |
| Bungaree Road shops, Toongabbie                    | 3.00   | 0.00   | 11.25          | Progressing - on track | Upgrade to streetscape and public domain. Stage 1 community consultation is complete. In concept plan development phase. 100% of 2019/20 budget to go to Landscape Architecture overheads.                            |
| Picasso shops, Toongabbie Upgrade                  | 0.01   | 0.00   | 48.00          | Progressing - on track | Project entails Gallery gardens tennis court, playground and picnic area upgrade. Stage 2 community consultation to finalise the concept plan concludes 20 April 2020. Construction expected to commence August 2020. |
| Oatlands Village, Belmore Street East              | 3.56   | 0.00   | 128.90         | Progressing - on track | Minor upgrades and installation of a pocket park. Contractor selected. Anticipated construction to commence in May 2020.  |
| Mobbs Lane shops, Carlingford                      | 0.00   | 0.00   | 50.00          | Progressing - on track | Consultation process with residents will occur in April and early May. Quotes are currently being sought for the trees and planting anticipated to occur in late May 2020.  |
| New Playground at Goodin Road (Roger Gregory Park) | 3.00   | 27.00  | 20.00          | Progressing - on track | Currently in planning with second round of community consultation expected in April 2020. Construction expected to commence late in quarter 4.  |
| Ward Initiatives - Dundas                          | 0.00   | 100.00 | 100.00         | Not Due to Start       | Projects to be confirmed by Ward Councillors.   |
| Ward Initiatives - North Rocks                     | 0.00   | 100.00 | 70.00          | Progressing - on track | Funding has been allocation to Carmen Drive Family Fun Day and resurfacing two tennis courts at Timbergetters Reserve. Remaining funds will be put to centre and park signage.  |
| Ward Initiatives - Parramatta                      | 0.00   | 100.00 | 100.00         | Not Due to Start       | Planning for utilisation of the remaining funding is currently in progress.   |
| Ward Initiatives - Rosehill                        | 0.00   | 100.00 | 100.00         | Not Due to Start       | Projects to be confirmed by Ward Councillors.   |

## Projects by Business Unit (\$,000)

|   | Actual | Budget | March Forecast | Project Status                | Comment   |
|---|--------|--------|----------------|-------------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>                         |        |        |                |                               |   |
| <b>Capital Projects (Continued)</b>                       |        |        |                |                               |   |
| Ward Initiatives - Epping                                 | 0.00   | 100.00 | 100.00         | Not Due to Start              | \$2500 were previously allocated to August 2019-community event at Sir Thomas Mitchel Reserve. Projects to be confirmed by Ward Councillors for the remainder of the funding.   |
| Max Ruddock Reserve Playground & Amenities                | 10.00  | 300.00 | 300.00         | Progressing - on track        | Community consultation completed in November 2019. Currently in design with the second round of community consultation in March 2020. The playground construction expected to begin in the fourth quarter. The amenities design for 2020/21.  |
| Parks Prioritisation in Dundas Ward                       | 5.00   | 200.00 | 85.00          | Progressing - behind schedule | Project brief to internal delivery partner September 2019. Delay in Open Space team comment and landscape design due to capacity issues. Design received in February 2020. Concept designs and community consultation are in progress for Cowells Lane Reserve off-leash area and Homelands Reserve accessible pathway. Requirement to consult further with the community regarding concerns. |
| Concept Plan for Community Hub & Water Play at Parramatta | 18.87  | 350.00 | 18.87          | Not Due to Start              | Project is funded from general revenue and is proposed for the funds to be returned as part of Council's Covid-19 response. Prior to this, Phase One consultation was completed at Binalong Park. During Concept Plan development, it was determined that Binalong Park was not a suitable location. Options analysis for alternate location was completed prior to Covid-19.                 |
| Epping Community Hub                                      | 301.63 | 0.00   | 401.63         | Progressing - behind schedule | Fit out of two meeting rooms are complete. The Development Application for Change of Use to allow public use was approved by the Local Planning Panel with conditions that will delay opening the rooms to the public due to requiring physical works outside the building. These works are currently in design.  |



## Projects by Business Unit (\$,000)

|  | Actual | Budget | March Forecast | Project Status         | Comment   |
|--|--------|--------|----------------|------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>        |        |        |                |                        |   |
| <b>Capital Projects (Continued)</b>      |        |        |                |                        |   |
| Parramatta CBD Wayfinding Signage Revamp | 33.93  | 0.00   | 122.00         | Progressing - on track | Design graphics and procurement process have been finalised. Fabrication and installation of the new signage will be commencing soon.   |
| Dence Park Master Plan                   | 152.20 | 200.00 | 200.00         | Completed              | The Dence Park Master Plan was endorsed at the 9 December Council meeting. A 14 April Council report will seek endorsement of an Implementation Plan for delivering works in the master plan which include a new Epping pool infrastructure and pool amenities building.  |
| Newington Central Precinct Upgrade       | 0.88   | 390.00 | 200.88         | Progressing - on track | Procurement is being undertaken with works to commence May 2020 and to go into August 2020.   |
| Oatlands Connecting Centres              | 158.91 | 96.00  | 162.98         | Completed              | Footpaths installation and tree planting completed in December 2019.  |
| Tintern Avenue Shops Upgrade             | 165.00 | 0.00   | 165.00         | Completed              | Centre upgrade completed and opened August 2019.  |
| Yates Avenue Shops Precinct upgrade      | 10.72  | 255.00 | 255.00         | Progressing - on track | This project is the design and installation of footpath lighting for Curtis Oval. A Purchase Order for the works were raised in April. Light poles will be installed by end of June 2020.   |
| Epping Town Centre Improvement           | 192.28 | 250.00 | 250.00         | Progressing - on track | The balance of this project's budget is for street tree planting to encourage a more walkable environment. Consultation process with residents will occur in April and early May. Quotes are currently being sought for the trees and planting anticipated to occur in late May 2020. The footpath improvement works for this project are complete. |
| Carmen Drive Shops Minor Upgrade         | 811.05 | 910.00 | 910.00         | Progressing - on track | Construction completed in December 2019, with tables and shelters have been installed in February 2020 in line with the opening in February 2020. Shade sails to be installed in April 2020   |

## Projects by Business Unit (\$,000)

|   | Actual   | Budget   | March Forecast | Project Status                | Comment   |
|---|----------|----------|----------------|-------------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>         |          |          |                |                               |   |
| <b>Capital Projects (Continued)</b>       |          |          |                |                               |   |
| Constitution Hills Shops Upgrade          | 30.81    | 135.00   | 50.00          | Completed                     | Centre upgrade opened August 2019. Minor signage works to be completed.   |
| BNP - Chisholm Centre Minor Upgrade       | 21.06    | 830.00   | 830.00         | Progressing - on track        | Tender assessment complete with Council approve in March 2020. Construction to commence in April 2020.  |
| BNP - Ventura Road Shops Access Upgrade   | 309.95   | 350.00   | 350.00         | Completed                     | Construction completed in March 2020.   |
| Buller Street Small Centre Upgrade        | 278.41   | 240.00   | 278.41         | Completed                     | Centre upgrade completed and open for community access in October 2019.   |
| Implement Sue Savage Park Masterplan 2    | 34.10    | 465.00   | 250.00         | Progressing - behind schedule | Waiting on geo tech and flood modelling reports from consultants. Detail design is being completed for the skate park. Public toilet has been fabricated.   |
| Public Toilet at Halvorsen Park Ermington | 30.69    | 210.00   | 60.00          | Progressing - behind schedule | Waiting on approvals from Sydney Water regarding the sewer connection has delayed the project by 8 months. Construction of the man hole has been completed.   |
| Temporary Amenities Centenary Square      | 0.96     | 0.00     | 300.00         | Progressing - on track        | demountable toilet has been installed and will remain in place for 3-6 months. an order has been placed for fabrication and installation of exeloo toilet, replacing the demountable toilets for approximately 18 months, until such time as the new public toilets in 5PS are constructed and operational. |
| Rydalmere Park Field 3 Upgrade            | 2,440.48 | 2,400.00 | 3,800.00       | Progressing - on track        | The project is anticipated to complete by mid to late May. Stage 2 design has commenced.  |
| PRUAIP - Good and Bridge Street           | 55.33    | 500.00   | 300.00         | Progressing - on track        | Draft high level concept plans are complete and to go out for public consultation in the first quarter of 2020. New timeline of delivery of works is currently being negotiated with Department of Planning, Industry and Environment along with funding.   |

## Projects by Business Unit (\$,000)

|   | Actual           | Budget           | March Forecast   | Project Status                | Comment  |
|---|------------------|------------------|------------------|-------------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>             |                  |                  |                  |                               |  |
| <b>Capital Projects (Continued)</b>           |                  |                  |                  |                               |  |
| PRUAIP - FS Garside & Alfred Street           | 209.89           | 600.00           | 742.90           | Progressing - behind schedule | Consultation for Alfred St cycleway and geotechnical investigations planned for late April 2020. New timeline of delivery of works to be negotiated with Department of Planning, Industry and Environment due to FS Garside declaration of James Hardie site #49 by Environment Protection Agency.           |
| CAP N'Hood Imp Program                        | 0.00             | 800.00           | 0.00             | Progressing - on track        | Budget to be distributed to various Better Neighbourhood Projects  |
| St Johns Cathedral Feature Lighting Treatment | 29.33            | 240.00           | 133.55           | Progressing - on track        | Consultant preparing heritage approval applications to be sent to Heritage NSW for permit to start works. Integrated Development DA lodged with Council in late-April. Generating paid consultation work for 13 Registered Aboriginal Parties (RAPs) for the Aboriginal Cultural Heritage Assessment (ACHA). |
| Harris Park                                   | 53.59            | 0.00             | 53.59            | Completed                     | Delay in payment of final invoice due to contractor performance. The project is completed.   |
| Prince Alfred Square Power Upgrade            | 57.89            | 0.00             | 86.45            | Progressing - on track        | Final repair works and landscaping surrounding power supply is being completed. Design for landscaping is approved by Heritage NSW. Currently progressing through design documentation and procurement.  |
| <b>Total Capital Projects</b>                 | <b>33,524.23</b> | <b>83,380.34</b> | <b>69,435.00</b> |                               |  |
| <b>Operating Projects</b>                     |                  |                  |                  |                               |  |
| Buildings Hazardous Materials Management      | 51.04            | 100.00           | 100.00           | Progressing - on track        | Currently obtaining quotations for required re-inspection of buildings containing hazardous material.  |
| Aquatic Playground Maintenance                | 143.04           | 262.00           | 267.00           | Progressing - on track        | All facilities are operational and in use for the community.   |

## Projects by Business Unit (\$,000)

|   | Actual | Budget | March Forecast | Project Status         | Comment   |
|---|--------|--------|----------------|------------------------|---|
| <b>CITY ASSETS AND OPERATIONS</b>                           |        |        |                |                        |   |
| <b>Operating Projects (Continued)</b>                       |        |        |                |                        |   |
| Loyalty Road Dam Weed Management                            | 55.89  | 0.00   | 61.46          | Progressing - on track | Noxious weed removal around the Loyalty Road Dam.   |
| Lake Parramatta Swimming Area Improvements                  | 19.82  | 25.00  | 35.00          | Progressing - on track | Improvements to safety signage and entrance way to lake Parramatta swimming area.   |
| Bushland Resources Management                               | 989.16 | 780.00 | 1,510.00       | Progressing - on track | Major bushland regeneration contracts ongoing and tree management works in bushland.  |
| Protection of Aboriginal Heritage & Cultural Sites          | 2.00   | 30.00  | 30.00          | Not Due to Start       | Project planning commences in March 2020 for completion in the last quarter.  |
| Waterways and Bushland Rehabilitation Fauna Study           | 9.41   | 75.00  | 75.00          | Not Due to Start       | Plan of Management draft discussion paper produced.   |
| Waterways Litter Removal                                    | 67.75  | 85.00  | 85.00          | Progressing - on track | Major litter contract awarded. Large clean up after storms completed.   |
| Threatened Species Management                               | 35.44  | 50.00  | 50.00          | Progressing - on track | Feral animal control completed in August 2019. Works underway for the last quarter.   |
| Environmental Education Program to Encourage Sustainability | 27.60  | 80.00  | 80.00          | Progressing - on track | A number of education initiatives are planned this year including sustainable living workshops, environmental sustainability awards, community and school gardens support on growing your own food. Support of the Get Into Nature program (walks & talks) and events such as Clean Up Australia Day, World Environment Day, Plastic Free July, Ride to work Day and National Recycling Week, and targeted projects related to stormwater pollution and the promotion of sustainable transport. |
| Better Waste and Recycling Program                          | 87.74  | 240.00 | 247.27         | Progressing - on track | This program of works is funded by the NSW EPA and will include a trial of recycled plastics and glass in asphalt for road upgrades. Promotion of second hand consumption through The Bower kerbside clean-up collection and rehoming service and the Garage Sale Trail; litter reduction and education activities; minimising single use plastics and waste in the Parramatta Lanes Festival; and working with multi-unit dwellings to reduce contamination of their recycle bins.             |

## Projects by Business Unit (\$,000)

|  | Actual          | Budget          | March Forecast  | Project Status         | Comment  |
|--|-----------------|-----------------|-----------------|------------------------|--|
| <b>CITY ASSETS AND OPERATIONS</b>                              |                 |                 |                 |                        |  |
| <b>Operating Projects (Continued)</b>                          |                 |                 |                 |                        |  |
| Lake Parramatta Dam  | 38.48           | 0.00            | 50.00           | Progressing - on track | Regular Dam inspections are continuing with scheduled program of works and any identified maintenance being undertaken as required.  |
| Parramatta River Flood Study                                   | 245.00          | 498.34          | 476.75          | Progressing - on track | The Parramatta River Flood Study is progressing with the final Draft Flood Study Report and Draft mapping for mainstream flooding received from Consultant in October. The remaining local overland flood mapping results received in November 2019 form the consultant for internal and external review before progressing with Internal Councillor workshops and public exhibition and community consultation phases of this project later in next financial year. |
| Catchment Management Program of Environmental Audit & Building | 44.07           | 0.00            | 64.25           | Progressing - on track | The position is used for University Student EHO's to complete Industrial Audits on properties adjacent to Parramatta River Catchment areas.  |
| SCF Widening of the bridge at Bridge Road, Westmead            | 600.00          | 0.00            | 600.00          | Completed              | SCF money handed over to Sydney trains   |
| Retail Frontage Improvement Program                            | 0.00            | 100.00          | 40.00           | Progressing - on track | One grant has been received and endorsed by Council in March 2020. Update of marketing collateral is currently in progress.  |
| Investigation for Potential Waterpark in Dundas Ward           | 33.53           | 40.00           | 40.00           | Progressing - on track | This project is now part of a larger master planning project for a sporting and recreation network in North Parramatta. The community will be invited to be involved in early winter.  |
| Investigate Location for a District Playground in Epping       | 0.00            | 40.00           | 47.00           | Completed              | Location found, proposed district playground will be in Dence Park   |
| Waratah Shopping Centre, Telopea                               | 7.03            | 0.00            | 16.90           | Progressing - on track | Project completed March 2020   |
| Epping Town Centre Activation                                  | 0.00            | 0.00            | 0.00            | Not Due to Start       | Exploring potential partnership with Bendigo Bank  |
| <b>Total Operating Projects</b>                                | <b>2,457.0</b>  | <b>2,405.3</b>  | <b>3,875.6</b>  |                        |  |
| <b>TOTAL CITY ASSETS &amp; OPERATIONS</b>                      | <b>35,981.2</b> | <b>85,785.7</b> | <b>73,310.6</b> |                        |  |

## Projects by Business Unit (\$,000)

|  | Actual   | Budget   | March Forecast | Project Status                | Comment  |
|--|----------|----------|----------------|-------------------------------|--|
| <b>COMMUNITY SERVICES</b>                    |          |          |                |                               |  |
| <b>Capital Projects</b>                      |          |          |                |                               |  |
| Riverside Refurbishment and Upgrades         | 0.00     | 335.00   | 0.00           | Not Due to Start              | The Riverside Refurbishment and Upgrades project including the new website had been cancelled due to COVID-19 pandemic.  |
| Riverside Theatres Plant, Staging Equipment  | 76.25    | 150.00   | 129.02         | Completed                     | Riverside Theatres Plant, Staging Equipment has been cancelled due COVID-19 after actual spend and commitment totalling \$125k.  |
| Unified Booking System                       | 40.20    | 205.00   | 40.20          | Progressing - behind schedule | Project and budget balance moved to IT as project owner following final invoice payment to initial supplier.   |
| Wentworth Point Library and Community Centre | 3,126.86 | 4,000.00 | 3,331.76       | Progressing - on track        | Some final corrective works and external signage works are being finalised prior to the project being closed. Usage data from the facility demonstrates that the facility is popular with the community. |
| SCF Memorial to Indigenous Service Personnel | 136.87   | 0.00     | 270.00         | Progressing - behind schedule | Electrical works and footings installation now complete. Final installation of steel elements and landscaping remain to be completed.  |
| Reconciliation Action Plan (Capital)         | 0.00     | 335.00   | 0.00           | Not Due to Start              | Has been transferred to Parramatta Art and Culture Walk project (City Strategy).   |
| Replacement of Library RFID Equipment        | 0.00     | 286.72   | 143.36         | Progressing - behind schedule | Delay in equipment delivery from interstate due to COVID-19 crisis. Need to revote full budget to next FY.   |
| Wentworth Point Open Day Collection WWPODC   | 338.92   | 0.00     | 530.00         | Progressing - on track        | Final components of order are on hold and ready to be delivered when library reopens. In the interim, focus has been on the purchase of e-resources.   |
| Library Capital Resources                    | 526.83   | 900.00   | 900.00         | Progressing - on track        | Books continue to be on order to be ready when library reopens, buying mostly e-books/e-resources.   |

## Projects by Business Unit (\$,000)

|   | Actual         | Budget         | March Forecast | Project Status                | Comment  |
|---|----------------|----------------|----------------|-------------------------------|--|
| <b>COMMUNITY SERVICES</b>                                   |                |                |                |                               |  |
| <b>Capital Projects (Continued)</b>                         |                |                |                |                               |  |
| Upgrades Community Centres, Facilities and Parks.           | 27.92          | 0.00           | 27.09          | Progressing - on track        | Contingent fund for upkeep of community centres' facilities e.g. purchase of white goods, furniture, Audio Video equipment.  |
| PH Jeffery Tennis Complex Resurface                         | 0.00           | 0.00           | 100.00         | Progressing - on track        | Council in partnership with Parramatta City Tennis Club were awarded Community Project funding for the resurfacing of synthetic tennis courts at PH Jeffery Reserve. Works commenced in April, three courts are complete another 3 remaining.  |
| Parramatta Square Business Planning for 5PS & Public Domain | 343.78         | 607.00         | (0.00)         | Progressing - on track        | Planning for the future operationalisation of Council's new cultural, community and civic facility (5Parramatta Square (PS), a refurbished Parramatta Town Hall (7PS) and new Public Domain continued in the 3rd quarter. This work included a 5PS design development and business planning for the Parramatta Square precinct. Some external consultation activities maybe impacted by COVID-19 restrictions in the coming months.. |
| <b>Total Capital Projects</b>                               | <b>4,617.6</b> | <b>6,818.7</b> | <b>5,471.4</b> |                               |  |
| <b>Operating Projects</b>                                   |                |                |                |                               |  |
| SCF Wentworthville Early Childhood Development Initiative   | 154.18         | 42.15          | 154.18         | Completed                     | SCF Program completed December 2019.   |
| SCF Mobile Active Health                                    | 115.14         | 111.46         | 115.14         | Completed                     | SCF program completed December 2019.   |
| Major Cultural Infrastructure Projects (formerly MAAS )     | 46.01          | 990.00         | 140.00         | Progressing - behind schedule | Business case is delayed and not expected to be completed in the 2020/21 financial year.   |
| <b>Total Operating Projects</b>                             | <b>315.3</b>   | <b>1,143.6</b> | <b>409.3</b>   |                               |  |
| <b>TOTAL COMMUNITY SERVICES</b>                             | <b>4,933.0</b> | <b>7,962.3</b> | <b>5,880.7</b> |                               |  |

## Projects by Business Unit (\$,000)

|   | Actual | Budget   | December Forecast | Project Status                | Comment  |
|---|--------|----------|-------------------|-------------------------------|--|
| <b>CITY STRATEGY AND DEVELOPMENT</b>              |        |          |                   |                               |  |
| <b>Capital Projects</b>                           |        |          |                   |                               |  |
| 2019/20 ActiveTransport Program                   | 526.64 | 1,500.00 | 1,520.10          | Progressing - behind schedule | 14 traffic projects (1 x roundabout, 3 x pedestrian refuge islands, 3 x raised pedestrian crossings, 3 x traffic signal design, 4 locations of speed cushions and 1 x pedestrian fence) are proposed under Council's Active Transport Program funds. Of these 14 projects, the pedestrian fence, 4 locations of speed cushions and 2 location of raised pedestrian crossing have been completed. Tenders for 2 projects will be considered by Council on 11 May 2020 for approval. RFQ process has commenced for 5 x projects. Design is in progress for all 3 traffic signal projects.  |
| 2019/20 Black Spot Program                        | 338.84 | 500.00   | 2,221.95          | Progressing - behind schedule | City of Parramatta received funding from the State Government for various works including a roundabout in North Parramatta, Vehicle Activity Sign (VAS) in Telopea (Adderton Road near the railway bridge), 40km sign in Parramatta, North Parramatta, Harris Park and Westmead, and reconstruction of traffic signals in Eastwood (Midson & Terry Road) & Rydalmere (Park & Calder Road). Installation of VAS and 40km/h speed limits are now complete. Construction works for traffic signals at Park & Calder Road has commenced. Tender for the roundabout and Midson/Terry Road traffic signals projects is to be considered in April 2020. |
| Parkes Street Upgrade of Signalised Intersections | 0.00   | 100.00   | 100.00            | Progressing - on track        | Design has commenced and is to undertaken over 2019/20 and 2020/21.  |
| 2018/2019 Active Transport Program                | 86.69  | 250.00   | 86.69             | Completed                     | Project was completed in July 2019.  |
| Cowper/Parkes Street Traffic Works                | 531.24 | 200.00   | 531.24            | Completed                     | Works are now complete.  |



## Projects by Business Unit (\$,000)

|  | Actual | Budget   | December Forecast | Project Status                | Comment  |
|--|--------|----------|-------------------|-------------------------------|--|
| <b>CITY STRATEGY AND DEVELOPMENT</b>                   |        |          |                   |                               |  |
| <b>Capital Projects (Continued)</b>                    |        |          |                   |                               |  |
| Barrack Lane, Parramatta                               | 0.00   | 1,300.00 | 0.00              | Not Due to Start              | Construction for 10km/h shared area has been deferred to 2022/23 after the Parramatta Light Rail completion.   |
| North Rocks Road and Alkira Road Traffic Improvements  | 72.79  | 2,400.00 | 100.00            | Progressing - behind schedule | This project is now proposed to commence construction early next financial year.   |
| Pennant Hills Road at Coleman Avenue, Carlingford      | 119.27 | 0.00     | 119.27            | Completed                     | Works completed in March 2020.   |
| Hassall Street & Arthur Street Intersection, Paramatta | 85.37  | 100.00   | 67.97             | Completed                     | Works are now complete.  |
| Intersection of Darcy Street and Briens Road           | 0.00   | 500.00   | 203.79            | Progressing - on track        | Detail design is complete. Request for quotation will commence in April.   |
| Rapid Deployment CCTV Cameras                          | 4.05   | 130.00   | 126.66            | Progressing - on track        | Council is progressively replacing older cameras and upgrading the fleet. New Data SIMs ordered to provide better value than existing plan. 20/21 budget adjusted in response to COVID-19. |
| Public Safety CCTV Network                             | 403.24 | 0.00     | 472.00            | Progressing - on track        | Installation of city centre cameras has been completed. Upgrading of servers to handle increased network traffic to be completed.  |
| Local Bike Facilities Encouraging Cycling              | 76.34  | 100.00   | 100.00            | Progressing - on track        | Detail design of the Marsden Street Cycle Way concept is progressing.  |
| Pedestrian Bridge Works                                | 470.56 | 0.00     | 530.74            | Progressing - on track        | Final business case has been assured by Infrastructure NSW. Environmental approvals currently underway.  |

## Projects by Business Unit (\$,000)

|   | Actual | Budget | December Forecast | Project Status                | Comment  |
|---|--------|--------|-------------------|-------------------------------|--|
| <b>CITY STRATEGY AND DEVELOPMENT</b>                        |        |        |                   |                               |  |
| <b>Capital Projects (Continued)</b>                         |        |        |                   |                               |  |
| Carter Street Regional Cycleway                             | 66.53  | 300.00 | 125.00            | Progressing - behind schedule | Landowners are currently being consulted.  |
| Escarpment Boardwalk  | 399.25 | 0.00   | 3,306.16          | Progressing - on track        | Instruction has commenced with site establishment vegetation clearing access path and excavation.  |
| Eastern River Foreshore Stage 2                             | 59.36  | 0.00   | 66.53             | Progressing - behind schedule | Tender will report to council mid-2020.  |
| SCF Cycleway infrastructure linking Epping with Carlingford | 404.54 | 400.00 | 480.98            | Progressing - behind schedule | Project will report to council on 14th of April for decision to whether to proceed.  |
| Cycleway  | 13.90  | 25.00  | 13.90             | Progressing - behind schedule | Works are continuing on Stage 1 at Northam Drive.  |
| PLR Tree Offsets  | 24.31  | 0.00   | 230.00            | Progressing - on track        | Negotiations still ongoing with TFNSW for Parramatta Light Rail Tree Offset Agreement and Plan.  |
| Real  | 41.75  | 50.00  | 50.00             | Progressing - on track        | Devices were delivered and are being installed. The sensors will collect a range of environmental data including temperature, noise, air quality and humidity.   |
| Smart City Hub (Parramatta Square)                          | 0.00   | 350.00 | 0.00              | Progressing - behind schedule | This project aims to develop a new smart city control centre. The project is behind schedule as resources have been focused in other priorities including CCTV and security. It is proposed to move the budget from 2019-20 to 2020/21 and the budget for 2020-21 to 2021/22 and adjust the project delivery timeframes whilst still enabling the smart city control centre to be delivered for Parramatta Square. |
| Smart Customer Service Solution                             | 28.00  | 150.00 | 110.00            | Progressing - on track        | This project trials digital content and digital platforms in public spaces. This Storybox was originally planned as a temporary installation to be opened in Parramatta Square but is pivoting to an online-first platform instead.  |

## Projects by Business Unit (\$,000)

|   | Actual          | Budget           | December Forecast | Project Status                | Comment   |
|---|-----------------|------------------|-------------------|-------------------------------|---|
| <b>CITY STRATEGY AND DEVELOPMENT</b>              |                 |                  |                   |                               |   |
| <b>Capital Projects (Continued)</b>               |                 |                  |                   |                               |   |
| City River Program of Works                       | 245.71          | 4,801.20         | 396.39            | Progressing - behind schedule | Public exhibition of Charles Street Square concluded. Construction of Escarpment Boardwalk commenced. Bayanami PS foreshore lighting design commenced. Consultant study commenced to inform City River public domain guidelines. City River DCP scope being formulated. |
| Charles Street Square Works                       | 243.52          | 790.63           | 478.07            | Progressing - behind schedule | Public exhibition of Charles Street Square concluded. Design development is ongoing.  |
| Civic Link Program (Capital)                      | 0.00            | 1,201.50         | 50.00             | Progressing - behind schedule | The delivery strategy and program of capital works is on hold to ensure alignment with Metro, MAAS and private development.   |
| Parramatta Art and Culture Walk                   | 21.66           | 180.00           | 206.00            | Progressing - behind schedule | Consultation has commenced on the Public Art and Interpretation Strategy for the Parramatta CBD.  |
| <b>Total Capital Projects</b>                     | <b>4,306.89</b> | <b>15,328.34</b> | <b>11,736.77</b>  |                               |   |
| <b>Operating Projects</b>                         |                 |                  |                   |                               |   |
| ED - Branding and Communications                  | 34.52           | 200.00           | 50.00             | Progressing - on track        | Work has commenced on the legal and justice industry, with a business case in development. Funding will assist with finalising the business case and a campaign to advocate for recommendations in the report.  |
| ED - Business Attraction and Industry Development | 48.94           | 110.00           | 60.00             | Progressing - on track        | Funding allocated to an industry investment event was no longer required, as Council partnered with NSW Treasury to deliver.  |
| ED - City Culture and Liveability                 | 23.06           | 155.00           | 90.00             | Progressing - on track        | After a period of deferment, the Draft Parramatta Night City Framework has been endorsed. Work has commenced on delivering actions in the Framework, including the delivery of the Night Time Economy Grants Scheme.  |

## Projects by Business Unit (\$,000)

|   | Actual | Budget | December Forecast | Project Status                | Comment  |
|---|--------|--------|-------------------|-------------------------------|--|
| <b>CITY STRATEGY AND DEVELOPMENT</b>                        |        |        |                   |                               |  |
| <b>Operating Projects (Continued)</b>                       |        |        |                   |                               |  |
| ED - Infrastructure   | 18.15  | 70.00  | 20.00             | Progressing - behind schedule | Advocacy for the Central City Rail has been deferred while Council establishes alliances with other partners such as neighbouring Councils and the Greater Sydney Commission.      |
| ED - Regional Leadership, Advocacy & Governance             | 79.41  | 160.00 | 140.00            | Progressing - on track        | Budget to date has funded industry association memberships and event sponsorships including the Western Sydney Awards for Business Excellence.                                     |
| ED - Research   | 46.08  | 90.00  | 60.00             | Progressing - on track        | Budget to date has funded for quarterly research delivered by Profile ID on key economic indicators for Parramatta.  |
| ED - Workforce and Skills                                   | 81.01  | 150.00 | 135.00            | Progressing - on track        | Budget to date has funded several small business workshops and programs, including 'grow your business'.   |
| Citysafe VSS (Video Surveillance System) Operational Budget | 604.31 | 490.38 | 870.00            | Progressing - on track        | CCTV monitoring is now operating 24 hours a day, 7 days a week. The network has been expanded to approximately 300 cameras.  |
| Integrated Transport Plan                                   | 147.33 | 0.00   | 196.68            | Progressing - behind schedule | Council is currently working with State Government partners on transport modelling to support the Integrated Transport Plan.   |
| Travel Demand Management                                    | 0.00   | 75.00  | 0.00              | Not Due to Start              | This project will be undertaken upon completion of the Integrated Transport Plan.  |
| Cycle Route Maintenance to Encourage Cycling                | 121.20 | 125.00 | 125.00            | Progressing - on track        | O'Connell Street boardwalk has been resurfaced. Biketober was supported by Council in October. Cycling route mat is being revised and reprinted.                                   |
| Greening the CBD  | 140.08 | 100.00 | 150.00            | Progressing - on track        | Ongoing sustainability advice is being provided for new development. 28 significant development applications and 1 design excellence competitions have been assessed this quarter. |

## Projects by Business Unit (\$,000)

|   | Actual | Budget   | December Forecast | Project Status         | Comment   |
|---|--------|----------|-------------------|------------------------|---|
| <b>CITY STRATEGY AND DEVELOPMENT</b>    |        |          |                   |                        |   |
| <b>Operating Projects (Continued)</b>   |        |          |                   |                        |   |
| Parramatta Light Rail Tree Offset       | 0.00   | 200.00   | 0.00              | Not Due to Start       | Please refer to the capital project for comment.  |
| Beat the Heat                           | 24.05  | 150.00   | 120.00            | Progressing - on track | New Project Officer Urban Heat recruited and started late March. Cool Roads Trial delivered in 3 residential streets and 1 car park. Trial monitoring underway. Trial effectiveness Report expected March 2021.   |
| Parramatta Ways                         | 126.63 | 298.52   | 342.41            | Progressing - on track | Awaiting formal notification from NSW State Government to initiate the project. We expect project timeframes may be revised in light of COVID-19.   |
| Floodplain Risk Management              | 0.00   | 70.00    | 0.00              | Progressing - on track | Development of the Integrated Water Plan continues with a Report to Council due in 2020 for draft consultation. Delays may result due to covid-19.  |
| CBD Planning Framework Studies          | 266.68 | 100.00   | 310.00            | Progressing - on track | Council officers are currently finalising a number of studies in order to respond to the Gateway Determination conditions. These studies relate to various issues, including heritage, urban design, overshadowing, transport, flooding, infrastructure funding and economics. These studies will inform an update to the Parramatta CBD Planning Proposal. |
| Parramatta Light Rail Precinct Planning | 2.47   | 0.00     | 2.47              | Progressing - on track | Three studies were completed to inform priority issues, locations and solutions to reducing urban heat. These will be used to inform the development of an Urban Heat Resilience Plan in 2020 (for inclusion in harmonisation Development Control Plan).  |
| 3D Model Coordination                   | 77.49  | 144.31   | 122.56            | Progressing - on track | Proceeding with Request for Quote for 3D visualisation in Q4.   |
| Parramatta Light Rail                   | 682.99 | 1,593.06 | 1,153.91          | Progressing - on track | The Council is continuing to review the design packages for the PLR Stage 1. This work is expected to be complete by end July 2020, when construction will be well underway.  |

## Projects by Business Unit (\$,000)

|   | Actual         | Budget          | December Forecast | Project Status                | Comment  |
|---|----------------|-----------------|-------------------|-------------------------------|--|
| <b>CITY STRATEGY AND DEVELOPMENT</b>          |                |                 |                   |                               |  |
| <b>Operating Projects (Continued)</b>         |                |                 |                   |                               |  |
| Civic Link Program (Operating)                | 170.90         | 300.00          | 194.07            | Progressing - on track        | Current focus is the Development Control Plan. Reporting on public exhibition of draft DCP for Blocks 1 and 4 to occur next quarter and Block 2 is delayed due to Metro. Study for Block 3 is 90% complete and preparation of controls will commence shortly.  |
| City Blueprint                                | 13.19          | 80.00           | 13.19             | Progressing - behind schedule | The City Blueprint will help to develop the next "big ideas" for Parramatta. This is a 2-year project aligned with the review and update of the Community Strategic Plan. As the review and update of the Community Strategic Plan being postponed for 1 year, the City Blueprint project plan will also be reviewed and re-aligned.   |
| Melrose Park Climate Responsive Neighbourhood | 291.05         | 502.00          | 687.75            | Progressing - on track        | The Melrose Park Smart Planning for Climate Responsive Neighbourhoods project will pilot the use of a range of sensors to capture, analyse and visualise environmental data including temperature, humidity, air quality, noise and water run-off. The project is being run with a number of project partners including the University of Technology and Payce. The project received funding from the Australian Government's Smart Cities and Suburbs Program. All environmental sensor devices have been delivered and installed, data is beginning to be collected and dashboards are being developed. To date, all project milestones have been delivered and work is progressing towards completion of the final two project milestones which include analysing and developing a detailed report on the data collected and insights gained so far (by 30 June). |
| <b>Total Operating Projects</b>               | <b>2,999.6</b> | <b>5,163.3</b>  | <b>4,843.0</b>    |                               |  |
| <b>TOTAL CITY STRATEGY &amp; DEVELOPMENT</b>  | <b>5,779.7</b> | <b>17,941.6</b> | <b>12,076.5</b>   |                               |  |

## Reserve Balance Summary

The following table provides a forecast of Councils restricted cash (internally and externally restricted reserves) and the forecast movements to and from reserves for the 2019/20 Budget.

| Reserves                                     | Opening Balance<br>1/07/2019 | Transfers To  | Transfers From | Closing Balance<br>30/06/2020 |
|--|------------------------------|---------------|----------------|-------------------------------|
|  | \$,000                       | \$,000        | \$,000         | \$,000                        |
| <b>External Restrictions</b>                 |                              |               |                |                               |
| Developer Contributions - General            | 134,131                      | 45,528        | -43,740        | 135,919                       |
| Specific Purpose Unexpended Grants           | 39,254                       | 26,537        | -23,754        | 42,037                        |
| Domestic Waste Management                    | 24,960                       | 10,688        | -11,437        | 24,211                        |
| Open Space Special Rate                      | 583                          | 2,308         | -2,473         | 418                           |
| Other Reserves (MAAS)                        | 40,000                       | 0             | 0              | 40,000                        |
| Stormwater Levy Reserve                      | 1,882                        | 1,827         | -1,761         | 1,948                         |
| Economic Development Special Rate            | 1,225                        | 777           | -755           | 1,247                         |
| Suburban Infrastructure Special Rate         | 535                          | 1,750         | -1,114         | 1,171                         |
| CBD Infrastructure Special Rate              | 5,676                        | 2,095         | -1,806         | 5,965                         |
| Infrastructure Special Rate - Former Holroyd | 208                          | 73            | 0              | 281                           |
| Catchment Remediation Special Rate           | 1,579                        | 532           | -213           | 1,898                         |
| Harris Park Special Rate                     | 537                          | 111           | 0              | 648                           |
| <b>Total External Restrictions</b>           | <b>250,570</b>               | <b>92,226</b> | <b>-87,053</b> | <b>255,743</b>                |
| <b>Internal Restrictions</b>                 |                              |               |                |                               |
| Employees Leave Entitlement                  | 5,499                        | 0             | 0              | 5,499                         |
| Parking Meters                               | 8                            | 3,492         | -3,458         | 42                            |
| Special Ward Works Reserves                  | 2,629                        | 0             | -1,897         | 732                           |
| Property & Significant Asset Reserves #      | 129,131                      | 45,309        | -18,932        | 155,508                       |
| General Funds                                | 53,768                       | 29,483        | -29,079        | 54,172                        |
| <b>Total Internal Restrictions</b>           | <b>191,035</b>               | <b>78,284</b> | <b>-53,366</b> | <b>215,953</b>                |
| # Includes Bartlett Park Reserves            |                              |               |                |                               |

## Tender Contracts Awarded

There were no new contracts awarded for the period 1 January 2020 to 31 March 2020.

## Tender Contracts for Specific Projects

The following table provides a list of tender contracts for specific works for the period 1 October 2019 to 31 December 2019.

| Council Meeting Approval Date | Term           | Contractor                                    | Description   | Tender Number | Contract Amount (excl. GST) |
|-------------------------------|----------------|---|---|---------------|-----------------------------|
| 10-Feb-20                     | Extent of work | Built Pty Ltd                                 | 5 & 7 Parramatta Square – Design and Construct  | 06/2019       | 105,436,180.0               |
| 09-Mar-20                     | Extent of work | Johnstaff Construction Services (NSW) Pty Ltd | Fire Sprinkler upgrade works  | 39/2019       | 831,784.0                   |
| 23-Mar-20                     | Extent of work | O.C. Civil Pty Ltd                            | Chisholm Centre Shops Winston Hills Civil & Landscaping Upgrade                             | 33/2018       | 630,777.0                   |
| 14-Apr-20                     | Extent of work | CA & I Pty Ltd                                | Streetscape Revitalisation – Phillip St, between Church St and Smith St, Parramatta         | 49/2019       | 2,785,997.5                 |
| 14-Apr-20                     | Extent of work | O.C. Civil Pty Ltd                            | Barton Park/ PH Jeffrey Reserve North Parramatta – Remediation Works                        | 36/2019       | 645,705.0                   |
| 14-Apr-20                     | Extent of work | Civx Pty Ltd                                  | Terry Rd at Midson and Shaftsbury Rd, Eastwood – Traffic Signal Upgrade & Assoc Civil Works | 37/2019       | 610,109.0                   |



# RESPONSIBLE ACCOUNTING OFFICERS REPORT

## Responsible Accounting Officer's Statement

### Quarterly Budget Review

*For the period 1 January 2020 to 31 March 2020*

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review statement for the City of Parramatta Council for the quarter ended 31/03/2020 indicates that Council's projected financial position at 30/6/2020 will be satisfactory at year-end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Alistair Cochrane

Responsible Accounting Officer

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## **FOR FURTHER INFORMATION**

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