

QUARTERLY BUDGET REVIEW STATEMENT

CITY OF PARRAMATTA COUNCIL

September 2020 Quarter



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Executive Summary

RECOMMENDATIONS

That Council adopt the September 2020 Quarterly Budget Review Statement and the Responsible Accounting Officer's report on the financial position of the Council.

That Council approve an operating deficit of \$10.4m, an decrease from the original budget deficit of \$13.3m with the revised estimates as follows:

1. An increase in operating revenue by \$9.0m which is detailed as:
 - a. Rates and annual charges increase of \$0.3m
 - b. User charges and fees increase of \$4.0m
 - c. Other revenue increase of \$2.9m
 - d. Interest increase of \$1.0m
 - e. Operating grants increase of \$0.3m
 - f. Operating contributions and donations increase of \$0.5m
2. An increase in operating expenses of \$6.1m which is detailed as:
 - a. Employee costs decrease of \$0.4m
 - b. Borrowing costs increase of \$0.1m
 - c. Materials and contracts increase of \$1.1m
 - d. Depreciation increase of \$4.7m
 - e. Other operating expenses increase of \$0.6m
3. Profit/Loss on Sale of Assets to remain at \$2.5m;
4. An decrease in capital revenue of \$2.5m mainly from section 7.11;
5. A decrease in capital expenditure by \$23.0m.

Financial Overview

QUARTERLY REVIEW HEADLINES

A review of Councils year to date financial position and full year forecasts has been undertaken during the December quarter. This has resulted in a number of changes made to the full year forecasts for both Operating and Capital related items.

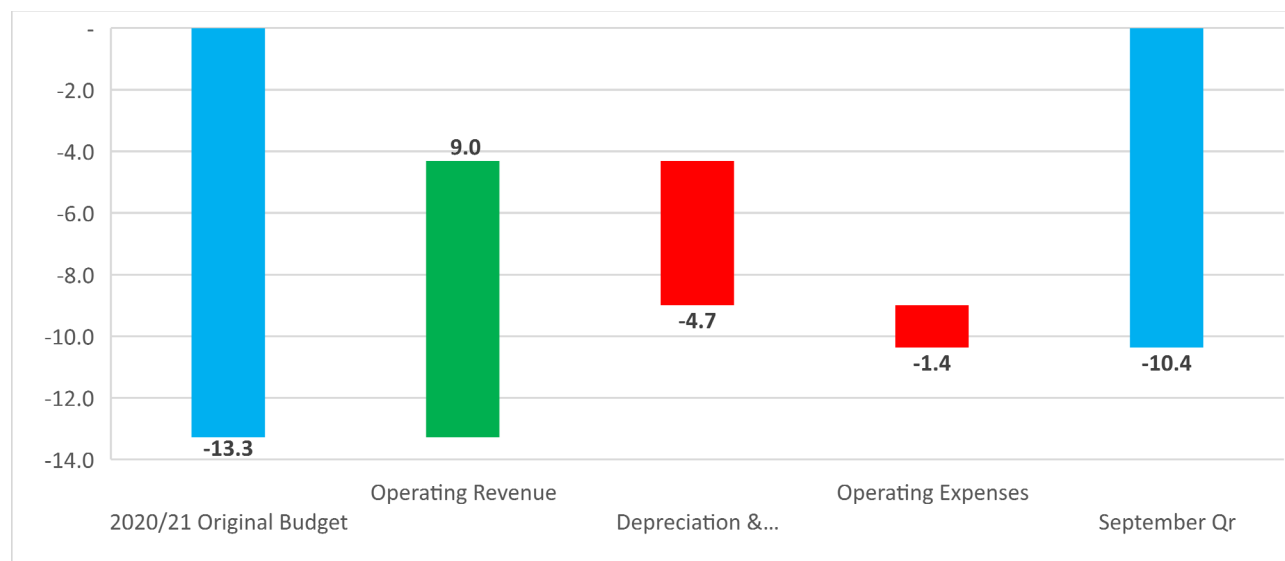
Council is forecasting a deficit of \$10.4m, a decrease of \$2.9m from the original budget.

Operating Revenues have increased by \$9.0m; Operating Expenses have increase by \$6.1m;

Capital Revenues have decrease by \$2.5m; Capital Expenditures have decrease by \$23.0m.

The following chart shows the forecast movement from the original budget over the first quarter of the financial year.

OPERATING RESULT HISTORY (\$m)



CAPITAL WORKS

The original budget Capital Works Program full year forecast was \$227.1m. A review of all projects during the first quarter, focusing on time and the availability resources, has resulted in a decrease of spend for the balance of the year. The full year Capital works expenditure has a reduction to a full year spend of \$204.1m, a decrease of \$23.0m.

A summary of the major variances to the full year forecast is contained in this document.

Financial Position and Full Year Outlook

The City of Parramatta's financial position is reflected in the following pages of the 2020-21 September Quarterly Review.

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
Rates & Annual Charges	195.7	195.5	0.2	198.7	199.0	0.3
User Charges & Fees	7.5	5.7	1.8	22.5	26.5	4.0
Other Revenue	2.2	1.0	1.2	5.4	8.3	2.9
Interest	3.1	3.5	-0.4	7.5	8.5	1.0
Operating Grants	2.9	2.2	0.7	16.2	16.5	0.3
Operating Contributions & Donations	0.8	0.4	0.4	2.1	2.6	0.5
Gain in Share in Joint Venture	0.0	0.0	0.0	0.8	0.8	0.0
Total Operating Revenue	212.2	208.3	3.9	253.2	262.2	9.0
Employee Costs	27.4	28.2	0.8	121.4	121.0	0.4
Borrowing Costs	0.5	0.5	0.0	2.1	2.2	-0.1
Materials & Contracts	12.3	13.2	0.9	52.8	53.9	-1.1
Depreciation & Amortisation	12.3	11.4	-0.9	45.2	49.9	-4.7
Other Operating Expenses	8.4	11.7	3.3	42.5	43.1	-0.6
Total Operating Expenses	60.9	65.0	4.1	264.0	270.1	-6.1
Operating Surplus/Deficit	151.3	143.3	8.0	-10.8	-7.9	2.9
Profit/Loss on Asset Sales	-0.1	-0.6	0.5	-2.5	-2.5	0.0
Net Operating Result	151.2	142.7	8.5	-13.3	-10.4	2.9

FIRST QUARTER YEAR TO DATE RESULT

The net operating result before capital revenue is \$8.5m higher than budget of \$142.7m after the first quarter. This is principally due to the timing of payments for insurance premiums, which is expected to be paid in quarter two, and higher user charges due to resumption of services that was not expected to return this quickly from Covid-19.

FULL YEAR OUTLOOK

The net deficit is forecast to decrease by \$2.9m against the original budget. Revenue is forecasted to increase by \$9.0m, due to an unexpected quicker return of services from Covid-19 resulting in higher utilisation of facilities and services across council. The expense forecast increase of \$6.1m from the original budget is due to revaluation of assets completed in 2019/20 resulting in higher valuation of assets and higher depreciation expense.

Current Revenue Position and Outlook

Table 1.2: Operating Revenue (\$m) summarises the key movements by revenue category.

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
Rates & Annual Charges	195.7	195.5	0.2	198.7	199.0	0.3
User Charges & Fees	7.5	5.7	1.8	22.5	26.5	4.0
Other Revenue	2.2	1.0	1.2	5.4	8.3	2.9
Interest	3.1	3.5	-0.4	7.5	8.5	1.0
Operating Grants	2.9	2.2	0.7	16.2	16.5	0.3
Operating Contributions & Donations	0.8	0.4	0.4	2.1	2.6	0.5
Gain on Share in Joint Venture	0.0	0.0	0.0	0.8	0.8	0.0
Total Operating Revenue	212.2	208.3	3.9	253.2	262.2	9.0

FIRST QUARTER YEAR TO DATE RESULT

The year to date total revenue is \$3.9m higher than budget of \$208.3m. Rates & annual charges is \$0.2m higher than budget due to timing of receiving of supplementary rates that was expected to be received later in the financial year. User charges & fees are \$1.8m higher than budget predominately relating to higher than expected development applications and construction fees as well as higher utilisation of multi-level car parks and street parking. Other revenue is \$1.2m higher than budget, predominantly driven by higher than predicted parking infringements as budget was significantly reduced because of Covid-19 and lease revenue as a result of opened facilities and services earlier than expected from Covid-19. Interest is \$0.4m lower than budget based on performance in the current market. Despite strong returns in July & August, September was adversely impacted by the negative performance of Councils managed funds. Operating contributions & donations are \$0.4m higher than budget due to higher than expected road restoration fees in relation NBN works. Operating grants is \$0.7m higher than budget due to late payment from Great Sydney Commission for secondment of staff, one off stimulus grant payment received from NSW Department of Planning, Industry and Environment (DPIE) and early payments for Local Government Waste Transition Grant and Roads to Recovery.

FULL YEAR OUTLOOK

The full-year forecast for total revenue is \$9.0m higher than original budget of \$253.2m. Rates and annual charges increased by \$0.3m due to additional domestic waste revenue from new development properties. User charges & fees have increased by \$4.0m due to expected higher utilisation of multi-level car parks and street metres as well as increasing the expected budget for development application fees. Other Revenues increased by \$2.9m to reflect expected parking infringements for the year and lease revenue for the year for council facilities and services. Interest has increased by \$1.0m on the basis that market fixed term deposits & floating rate notes margins have been locked in at attractive rates. However, managed funds and long-term growth are expected to be volatile given their exposure to equity markets, and may impact on returns. Operating contributions & donations have increased by \$0.5m to reflect the additional road restoration contributions received. Operating Grants increased \$0.3m to reflect late payment from Great Sydney Commission for secondment of staff and one off stimulus grant from (DPIE). Gain on share in joint venture decreased to nil due to the return from CivicRisk Mutual is estimated at nil due to the change in business structure of CRM Mutual to a Company Limited by Guarantee.

Table 1.3: User Charges and Fees (\$m), reflects the year to date March result and the full year forecast by major category.

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
Aquatic Centres	0.1	0.0	0.1	0.0	0.4	0.4
Community Facilities	0.1	0.0	0.1	0.0	0.2	0.2
Childcare	1.5	1.5	0.0	5.4	5.5	0.1
Parking	2.8	2.2	0.6	8.9	10.4	1.5
Other User Charges	0.1	0.0	0.1	0.1	0.2	0.1
Riverside Theatres	0.0	0.0	0.0	0.0	0.2	0.2
Regulatory/Statutory Fees	1.0	0.6	0.4	2.7	3.3	0.6
Discretionary Fees	1.9	1.4	0.5	5.4	6.3	0.9
Total User Charges & Fees	7.5	5.7	1.8	22.5	26.5	4.0

FIRST QUARTER YEAR TO DATE RESULT

The year to date user charges and fees revenue is \$1.8m lower than budget of \$5.7m. Parking is \$0.6m higher than budget due to higher utilisation of multi-level car parks and street parking as the budget was reduced to cater for the impact of Covid-19. Regulatory/Statutory fees is \$0.4m higher than budget predominately due to higher than expected development applications fees. Discretionary fees is \$0.5m higher than budget due to higher construction fees and rezoning fees in the first quarter.

FULL YEAR OUTLOOK

The full-year forecast for user charges and fees is \$4.0m higher than original budget of \$22.5m. Aquatic centres fees increased by \$0.4m due to the earlier than expected opening of the facilities due to Covid-19. Community facilities fees increased by \$0.2m due to the earlier than expected opening of council buildings and facilities due to Covid-19. Parking fees increased by \$1.5m due to expected higher utilisation of multi-level car parks and street metres. Regulatory/Statutory fees increase of \$0.6m to reflect first quarter results. Discretionary fees have increased by \$1.0m to reflect first quarter results as well as increases fees for the rest of the financial year. Riverside theatres fees increased by \$0.2m due to the inclusions of shows and bookings for the rest of the financial year because of restrictions easing from Covid-19.

Current Expenses Position and Outlook

Table 1.4: Expenses by category (\$m) summarises the key movements in expenses.

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
Employee Costs	27.4	28.2	0.8	121.4	121.0	0.4
Borrowing Costs	0.5	0.5	0.0	2.1	2.2	-0.1
Materials & Contracts	12.3	13.2	0.9	52.8	53.9	-1.1
Depreciation & Amortisation	12.3	11.4	-0.9	45.2	49.9	-4.7
Other Operating Expenses	8.4	11.7	3.3	42.5	43.1	-0.6
Total Operating Expenses	60.9	65.0	4.1	264.0	270.1	-6.1

FIRST QUARTER YEAR TO DATE RESULT

The year to date operating expense is \$4.1m lower than budget of \$65.0m. Employee cost is \$0.8m lower than budget due to delay in recruitment of permanent positions and staff utilising leave in the first quarter, which will offset the organisation vacancy saving target. Materials & contracts is \$0.9m lower than budget due to timing of expenditure for events and timing of completing works for parks from transitioning from winter season to summer season due to Covid-19. Depreciation & amortisation is \$0.9m higher than budget due to revaluation of assets completed in 2019/20 resulting in higher valuation of assets and higher depreciation expense. Other operating expenses is \$3.3m higher than budget due to timing of payments for insurance premiums, which is expected to be paid in quarter two and processing of utility invoices in first quarter.

FULL YEAR OUTLOOK

The full year forecast for operating expenses is \$6.1m higher than original budget of \$264.0m. Employee costs decreased by \$0.4m due to recognise savings for the first quarter from vacant positions and staff utilising leave. Materials and contracts increased by \$1.1m predominately due to projects funded by restricted reserves being increased to complete works. These projects include Lennox Bridge Carpark Development, 189 Macquarie Street and 4&6 Parramatta Square Development. Further increases in materials & contracts forecast relate to increased restorations works expected for 2020/21, one off increases in domestic waste contract payments and rent outgoings being reallocated from depreciation. Depreciation & amortisation increased by \$4.7m to reflect current valuation of assets from works conducted in June 2020. Other operating expenses increased by \$0.6m is predominantly from license costs relating to the inclusion of the human resources systems project.

Table 1.5: Materials and Contracts (\$m) details the YTD result and the full year forecast.

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
Materials	1.1	1.2	0.1	6.1	6.7	-0.6
Contracts	10.4	11.5	1.1	43.7	44.1	-0.4
Audit Fees	0.0	0.0	0.0	0.5	0.5	0.0
Legal Expenses	0.3	0.3	0.0	1.9	1.2	0.7
Operating Lease Rentals	0.5	0.2	-0.3	0.6	1.4	-0.8
Total Materials & Contracts	12.3	13.2	0.9	52.8	53.9	-1.1

FIRST QUARTER YEAR TO DATE RESULT

The year to date materials and contracts expense is \$0.9m below budget of \$13.2m. Contracts is \$1.1m lower than budget due to timing of expenditure for events and timing of completing works for parks from transitioning from winter season to summer season due to Covid-19. Operating lease rentals is \$0.3m higher than budget due to rent outgoing costs for 126 Church Street and Fitzwilliam Street being budgeted in depreciation and amortisation.

FULL YEAR OUTLOOK

The full year forecast for materials and contracts expense is \$1.1m higher than the original budget of \$52.8m. Materials increased by \$0.6m predominately due to the rollover of funds from 2019/20 for the acquisition of Lot 2 153 George Street. Contracts increased by \$0.4m due to project rollover of funds from restricted reserves for Lennox Bridge Carpark Development, 189 Macquarie Street and 4&6 Parramatta Square Development as well as increased restorations works expected for 2020/21 and one off increases in domestic waste contract payments. Legal expenses decreased by \$0.7m in relation to 3 Parramatta Square Development as construction costs are complete and reduced costs in relation to the development for 2020/21. Operating lease rentals increased by \$0.8m as budget was reallocated from depreciation and amortisation to cover rent outgoings.

Table 1.6: Other Operating expenses (\$m) details the YTD and full year position for the other expense categories.

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
Tipping Fees	4.3	4.2	-0.1	17.0	17.1	-0.1
Computer Expenses	0.3	0.2	-0.1	0.9	1.5	-0.6
Advertising & Promotions	0.1	0.2	0.1	2.2	2.2	0.0
Street Lighting	0.8	0.8	0.0	2.9	2.9	0.0
Insurance	0.1	2.1	2.0	2.6	2.6	0.0
Light Power & Heating	0.0	0.3	0.3	1.3	1.3	0.0
Telephone & Communications	0.1	0.2	0.1	0.6	0.6	0.0
Parking Space Levy	0.5	0.5	0.0	2.0	1.4	0.6
Other Operating Expenses	2.2	3.2	1.0	13.0	13.5	-0.5
Total Other Operating Expenses	8.4	11.7	3.3	42.5	43.1	-0.6

FIRST QUARTER YEAR TO DATE RESULT

The year to date other operating expenses is \$3.3m below budget of \$11.7m. Insurance is \$2.0m below budget due to the timing of payments for insurance premiums, which is expected to be paid in quarter two. Light power and heating is \$0.3 below budget due to processing of utility invoices in first quarter. It is expected that further invoices from utility companies will be received in quarter two for payment. Other operating expenses is \$1.0m lower than budget due to timing of payment of donations and government bodies in the first quarter.

FULL YEAR OUTLOOK

The full year forecast for other operating expense is \$0.6m above original budget of \$43.1m. Computer expenses increased by \$0.6m due to license costs relating to the inclusion of the human resources systems project. Parking space levy decreased by \$0.6m due to expected lower utilisation of multi-level car parks because of Covid-19. Other operating expenses increased by \$0.5m due to additional donations to be funded from the cultural reserve as adopted by council and increase in seins costs for additional parking infringement notices.

Current Capital Position and Outlook

Table 1.7: Capital Revenue and Expenses (\$m).

	September YTD Actual	September YTD Budget	YTD Variance	2020/21 Original Budget	September QR	Full Year Variance
State Capital Grants	1.1	2.2	-1.1	43.2	47.5	4.3
Federal Capital Grants	0.7	0.0	0.7	1.5	2.0	0.5
Section 94	0.7	9.3	-8.6	51.1	43.6	-7.5
Other	0.0	0.0	0.0	0.0	0.2	0.2
Total Capital Revenue	2.5	11.5	-9.0	95.8	93.3	-2.5
Corporate Services	0.4	1.1	0.7	4.5	5.1	-0.6
City Engagement and Experience	0.0	0.2	0.2	2.8	2.0	0.8
Executive Office	4.5	4.9	0.4	25.1	20.7	4.4
Property & Place	12.5	17.6	5.1	136.9	120.5	16.4
City Assets and Operations	5.3	6.3	1.0	43.1	43.4	-0.3
Community Services	0.1	0.1	0.0	0.9	0.9	0.0
City Planning and Design	0.9	2.1	1.2	13.8	11.5	2.3
Total Capital Expenditure	23.7	32.3	8.6	227.1	204.1	23.0

FIRST QUARTER YEAR TO DATE RESULT

The year to date capital revenue is \$9.0m lower than budget of \$11.5m. State capital grants is \$1.1m lower than budget due to timing of receipt of state grant payments relating to the construction of the new Aquatic Facility in Parramatta and Rydalmere Park. Federal capital grants are \$0.7m above budget due to timing of receiving funding for active transport and black spot program works completed at the end of 2019/20 financial year. Section 7.11 contributions is \$8.6m lower than budget mainly due to timing of receiving capital contributions across all council plans. The year to date capital expenditure is \$8.6m lower than budget of \$32.3m. A full review of capital projects has been undertaken during the first quarter with major variances resulting in timing of delivering works and projects phased to 2021/22 financial year.

FULL YEAR OUTLOOK

The full year forecast for capital revenue is \$2.5m lower than original budget of \$95.8m. State capital grants increased by \$4.3m due to the inclusion of the Escarpment Boardwalk grant from 2019/20 financial year. Federal capital grants increased by \$0.5m to reflect grants received in relation to 2019/20 active transport program and black spot program. Decrease in section 7.11 contributions of \$7.5m due to timing of receiving payments for all contribution plans pushed to 2021/22 financial year and beyond. Capital expenditure decreased by \$23.0m due to projects being re-phased to 2021/21 financial year which includes 5 Parramatta Square, Aquatic Centre Parramatta, Cycleway Delivery Program, Sturt and Acacia Park Upgrades and PRUAIP projects.

Capital Project Movements

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2020/21 Original Budget	September QR	Full Year Variance	Comments
Redundant Network Firewall Project	0.0	105.0	105.0	Reallocation of holding budget
ICT Customer Service Works Program	0.0	144.5	144.5	Reallocation of holding budget
ICT Mobility Works Program	0.0	25.0	25.0	Reallocation of holding budget
Knowledge & Insights Program	0.0	103.8	103.8	Reallocation of holding budget
ICT Applications, Infrastructure & Upgrades	0.0	690.0	690.0	Reallocation of holding budget
Unified Booking System	150.0	225.0	75.0	Reallocation of holding budget
Kronos Upgrade	0.0	45.0	45.0	Reallocation of holding budget
City of Parramatta Intranet Upgrade	0.0	80.0	80.0	Reallocation of holding budget
Pathway to the Cloud Project	0.0	305.0	305.0	Reallocation of holding budget
Replacement Backup Solution Project	0.0	200.0	200.0	Reallocation of holding budget
IT Works Upgrade Program	3,200.0	960.3	-2,239.7	Reallocation of holding budget
Client Technology & Computer Renewal Program	680.0	980.0	300.0	Reallocation of holding budget
Enhancing Security to Protect Privacy and Tackle Cyber Crime	0.0	208.0	208.0	Reallocation of holding budget
HR Systems Review	245.3	850.0	604.7	Increase in budget
Governor Phillip Commemorative Public Art Project	0.0	181.2	181.2	Rollover from 2019/20
Parramatta Square Public Art	2,800.0	1,862.2	-937.8	Project re-phased to 2021/22
Organisation Restructure - Office Fit Out	190.0	241.0	51.0	Increase in budget
Local Bike Facilities Encouraging Cycling	25.0	46.1	21.1	Reallocation of holding budget
Pedestrian Bridge Works - Morton/Alfred	0.0	120.1	120.1	Reallocation of holding budget
Carter Street Regional Cycleway	60.0	0.0	-60.0	Project re-phased to 2021/22
Cycleways Delivery Program	11,921.4	6,089.4	-5,832.0	Project re-phased to 2021/22
Eastern River Foreshore Stage 2	0.0	1,065.0	1,065.0	Grant funding received to complete works
Cycleway - Oakes Rd to Lake Parramatta	0.0	200.0	200.0	Rollover from 2019/20
Parramatta Square Public Domain Development	2,850.0	3,358.5	508.5	Budget brought forward from 2021/22
5 Parramatta Square Development - New Council Facilities	59,895.8	58,525.3	-1,370.5	Project re-phased to 2021/22
Horwood Place Redevelopment	205.3	303.7	98.4	Increase in budget
Riverside Theatres Sprinkler Replacement	0.0	24.4	24.4	Increase in budget
Upgrade of the Town Hall	2,183.7	4,349.4	2,165.7	Budget brought forward from 2021/22
Aquatic Centre Parramatta	10,708.5	10,567.9	-140.6	Project re-phased to 2021/22

Capital Project Movements (Continued)

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2020/21 Original Budget	September QR	Full Year Variance	Comments
PRUAIP - Bridge Street Granville Acquisition	5,244.0	7,426.4	2,182.4	Rollover from 2019/20
Rapid Deployment CCTV Cameras	0.0	12.4	12.4	Reallocation of project budget
Child Care Centres Capital Renewal	200.0	250.0	50.0	Reallocation of project budget
Prince Alfred Square Power Upgrade	0.0	35.0	35.0	Rollover from 2019/20
Somerville Park Embellishment	0.0	41.0	41.0	Rollover from 2019/20
PRUAIP - FS Garside	0.0	790.0	790.0	Reallocation and project re-phased to 2021/22
PRUAIP - Alfred Street	0.0	1,253.3	1,253.3	Reallocation and project re-phased to 2021/22
PRUAIP - FS Garside & Alfred Street	9,612.2	0.0	-9,612.2	Project split and re-phased to 2021/22
Phillip Lane Activation	0.0	100.0	100.0	Increase - grant funded
SCF Somerville Park Upgrade, Eastwood	0.0	44.5	44.5	Rollover from 2019/20
Dence Park Pool	1,870.0	1,368.0	-502.0	Project re-phased to 2021/22
Parks Prioritisation in Dundas Ward	115.0	200.0	85.0	Reallocation of project budgets
Sturt and Acacia Park Upgrades	4,740.0	1,410.0	-3,330.0	Project re-phased to 2021/22
Implementation of the Milson Park Masterplan	1,400.0	34.4	-1,365.6	Project re-phased to 2021/22
Toongabbie Shops Capital Upgrades	88.0	43.0	-45.0	Activation costs reallocated to operating project
Picasso shops, Toongabbie Upgrade	382.0	432.0	50.0	Reallocation from Parks Program.
PRUAIP - Good and Bridge Street	8,059.8	1,735.0	-6,324.8	Project re-phased to 2021/22
Parramatta CBD Wayfinding Signage Revamp	72.0	37.1	-34.9	Project re-phased to 2021/22
Rydalmere Park Master Plan	1,860.0	562.0	-1,298.0	Project re-phased to 2021/22
Public Toilet at Halvorsen Park Ermington	150.0	420.0	270.0	Increase in budget, funded from future projects
Council Plant, Fleet & Other Equipment Replacement Program	2,150.0	2,050.0	-100.0	Reduction in budget
Carlingford Oval LED Lighting	0.0	450.0	450.0	Increase - grant funded
Parks Program	420.0	370.0	-50.0	Reallocation to Picasso Shops, Toongabbie Upgrade
2019/20 ActiveTransport Program	495.0	820.0	325.0	Rollover from 2019/20
Parkes Street Upgrade of Signalised Intersections	145.0	100.0	-45.0	Project Savings
2020/21 Black Spot Program	500.0	672.0	172.0	Additional grants to be received
Parkes & Wigram/Harris Street Footpath Widening	30.0	0.0	-30.0	Project Savings
Intersection of Darcy Street and Briens Road	65.0	16.7	-48.3	Project Savings
Intersection of Hill Road and Bennelong Parkway	0.0	250.0	250.0	New project

Capital Project Movements (Continued)

Below is a table of capital expenditure forecast movements above/below \$100k or 10% by project (\$,000).

Project Description	2020/21 Original Budget	September QR	Full Year Variance	Comments
City River Program of Works	2,003.8	1,230.0	-773.8	Project re-phased to 2021/22
Charles Street Square Works	2,689.6	1,110.0	-1,579.6	Project re-phased to 2021/22
Parramatta Art and Culture Walk	1,040.0	355.0	-685.0	Project re-phased to 2021/22
Concept Plan for community facilities at Binnalong Park	0.0	140.0	140.0	Reallocation of budget
Concept Plan for Waterplay Arthur Phillip	0.0	140.0	140.0	Reallocation of budget
Concept Plan for Community Hub & Water Play at Parramatta	280.0	0.0	-280.0	Project split, reallocation of budget

Operating Project Movements

Below is a table of operating expenditure forecast movements above/below \$100k by project (\$,000).

Project Description	2020/21 Original Budget	September QR	Full Year Variance	Comments
Fair Value Assets and Condition Assessments	130.0	0.0	-130.0	Moved to Business as usual
Development of City Branding	198.1	0.0	-198.1	Project Re-Phased to 2021/22.
ED - City Culture and Liveability	155.0	200.0	45.0	Increase in budget
ED - Workforce and Skills	150.0	235.0	85.0	Increase in budget
8 Parramatta Square Development	321.0	363.0	42.0	Increase in budget
3 Parramatta Square Development	1,232.6	457.0	-775.6	Expected savings
4 & 6 Parramatta Square Development	1,210.3	1,417.2	206.9	Increase in budget
Acquisition of Lot 2 153 George Street Parramatta	0.0	396.0	396.0	Rollover from 2019/20
Parramatta heart of Play Master Plan	0.0	160.0	160.0	Rollover from 2019/20
Lomond Cres shops, Winston Hills Activation	25.0	0.0	-25.0	Reallocation to capital project
Loyalty Road Dam Weed Management	0.0	40.0	40.0	Increase- grant funded
Better Waste and Recycling Program	250.0	296.0	46.0	Increase - unspent grant funds from last financial year
Parramatta Light Rail	677.6	900.0	222.4	Increase – Grant funded

Strategic Objective Financial Summary

Strategic Objective Total Expenditure by Services \$'000

Annual Forecast (2020/21)

Community Services		Corporate Services	
Riverside Theatres	6,185	Corporate Administration	593
Social and Community Services	24,162	ICT - Information Communication & Techno	13,685
Cultural Strategy	843	People and Culture	7,341
Community Services Admin	1,697	Corporate Strategy and Governance	2,043
Total Community Services	32,887	Legal Services	1,886
		Finance	10,676
		Total Corporate Services	36,224
City Engagement and Experience		Organisation Related	
Customer Contact Centre	2,432	Organisational Costs	127
City Experience	10,901	Total Corporate Services	127
City Experience and Engagement Admin	1,468		
City Identity	3,545	A500 - Property & Place	
City Engagement	3,124	Civic Place Precinct Redevelopment	768
Total City Experience and Engagement	21,470	Property & Place Admin	534
		Property Development Group Projects	88,365
A900 - City Planning and Design		Property Security Assets and Services	18,604
Development & Traffic Services	19,629	Place	27,455
City Design	6,838	Total Property Development Group	135,726
City Planning	3,640		
City Planning and Design	574	City Assets and Operations	
Total City Strategy and Development	30,681	City Services Administration	105
		City Operations	35,288
Executive Office		City Assets & Environment	91,539
Executive Support Office	2,061	Regulatory Services	10,822
General Management Support	1,485	Total City Assets and Operations	137,754
City Strategy	29,217		
Total Executive Office	32,763		
Total		427,632	
Depreciation		49,851	
Grand Total		477,483	

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CORPORATE SERVICES					
Capital Projects					
Redundant Network Firewall Project	103.9	0.0	105.0	Completed	Upgrade of the network firewall was completed in September 2020.
ICT Infrastructure Renewal Program	26.5	180.0	200.0	Progressing on track	Planning underway for annual hardware replacement cycle. Planning will be complete by October 2020 with rollout beginning December 2020.
ICT Customer Service Works Program	40.6	0.0	144.5	Progressing on track	The project to Stabilise and migrate City of Parramatta Critical Websites continues and is on track for a June 2021 completion.
ICT Mobility Works Program	10.0	0.0	25.0	Progressing behind schedule	Meals on Wheels testing is on pause due to turnover of staff. Once recruitment process is complete, testing will resume and completion expected for February 2021.
Knowledge & Insights Program	41.4	0.0	103.8	Progressing behind schedule	The HPRM (TRIM) will be updated to the latest version as a pre-requisite for the Pathway to the Cloud Pathway. Work has commenced and expected to be complete by end of December 2020.
IT Works Upgrade Program	0.0	3,200.0	960.3	Not Due to Start	To be reallocated to below projects in September Quarterly Review.
ICT Applications, Infrastructure & Upgrades	156.8	0.0	690.0	Progressing on track	Video conferencing upgrades in meeting rooms complete except for the Civic room and Level 12 boardroom. Integrated planning implementation of the planning portal will begin soon and updated timelines to be provided. Planning for GIS upgrade is continuing with commencement early 2021.
Unified Booking System	1.9	150.0	225.0	Progressing on track	Preferred vendor has been selected and completing the procurement process.
Kronos Upgrade	0.0	0.0	45.0	Progressing on track	The project is to upgrade Kronos from version 6.3 to Version 8 to allow continuing support. Implementation of the upgrade has begun.
Pathway to the Cloud Project	3.8	0.0	305.0	Progressing on track	Large and complex program of works to get pathway to the cloud. The individual tasks are being scoped and scheduled with the overall completion expected in April 2021.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CORPORATE SERVICES					
Capital Projects					
HR Systems Review	0.0	245.3	850.0	Progressing on track	The HR System Review Project is now 92% complete and on track for completion based on project schedule.
City of Parramatta Intranet Upgrade	0.0	0.0	80.0	Progressing on track	This project is to replace councils existing intranet with a upgrade. Benefits include providing greater access to employees in the field with no access to desktop computers or laptop, enhanced features that enable two-way engagement with employees and improved search functionality. ICT have progressed the project with services agreement signed by external contractor.
Replacement Backup Solution Project	0.0	0.0	200.0	Progressing on track	This project is replacing servicers and backup software at council.
Enhancing Security to Protect Privacy and Tackle Cyber Crime	0.0	0.0	208.0	Progressing on track	Continuing works to implementing SIEM to ensure Council has data support recommendations from further Cyber Security actions and controls.
Client Technology & Computer Renewal Program	53.1	680.0	980.0	Progressing on track	The project to Stabilise and migrate City of Parramatta Critical Websites continues and is on track for a June 2021 completion.
Total Capital Projects	438.0	4,455.3	5,121.6		
Operating Projects					
Fair Value Assets and Condition Assessments	0.0	130.0	0.0	Not Due to Start	Budget moved to business as usual.
TOTAL CORPORATE SERVICES	438.0	4,585.3	5,121.6		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ENGAGEMENT & EXPERIENCE					
Capital Projects					
Parramatta Square Public Art	15.2	2,800.0	1,862.2	Progressing on track	Shortlisted artists are currently developing proposals with panel selecting final artists to commission in October 2020.
Governor Phillip Commemorative Public Art Project	0.0	0.0	181.2	Progressing on track	This public artwork is to be located in the Charles Street Square, adjacent to the Parramatta Ferry Wharf. It is currently in consultation phase and project delivery is being aligned with the upgrade of Charles Street Square.
Total Capital Projects	15.2	2,800.0	2,043.4		
Operating Projects					
Development of City Branding	29.0	198.1	0.0	Not Due to Start	Contractor appointed by Council and works commencing in site shortly, TfNSW advised of delay prior and have accepted change of time request for grant funds (\$1.2M).
Total Operating Projects	29.0	198.1	0.0		
TOTAL CITY ENGAGEMENT & EXPERIENCE	44.2	2,998.1	2,043.4		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
EXECUTIVE OFFICE					
Capital Projects					
Organisation Restructure - Office Fit Out	256.3	190.0	241.0	Completed	Church Street office fit out completed in early September 2020.
Local Bike Facilities Encouraging Cycling	25.2	25.0	46.1	Progressing on track	Various cycleway projects progressing in detail design.
Carter Street Regional Cycleway	0.0	60.0	0.0	Progressing behind schedule	Landowner consultation will continuing in October 2020.
Pedestrian Bridge Works - Morton/Alfred	120.1	0.0	120.1	Progressing on track	First stage EoI for construction reported to Council in October, planned for construction in 2021.
Escarpment Boardwalk	3,980.5	11,641.4	11,690.0	Progressing on track	Construction continuing and on target. Planned for completion early 2021 pending weather.
Eastern River Foreshore Stage 2	129.7	0.0	1,065.0	Progressing behind schedule	Contractor appointed by Council and works commencing in site shortly, TfNSW advised of delay prior and have accepted change of time request for grant funds (\$1.2M).
SCF Cycleway infrastructure linking Epping with Carlingford	2.9	408.0	408.0	Progressing behind schedule	Elements of cycleway are planned to be progressively constructed across FY20/21 and complete by mid-2021.
Cycleway - Oakes Rd to Lake Parramatta	3.5	0.0	200.0	Progressing behind schedule	Site works planned to be completed by December 2020.
Cycleways Delivery Program	0.0	11,921.4	6,089.4	Progressing on track	Detail design continues on Marsden Street Cycleway, TWay Cycleway and Finlaysons Creek.
PLR Tree Offsets	6.2	430.0	430.0	Progressing behind schedule	Negotiations still ongoing with Transport of NSW for Parramatta Light Rail Tree Offset Agreement and Plan.
Total Capital Projects	4,524.4	24,675.8	20,289.6		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
EXECUTIVE OFFICE					
Operating Projects					
ED - Branding and Communications	18.0	180.0	180.0	Progressing on track	Legal and Justice Sector Advocacy Campaign endorsed. Advocacy campaign to begin rollout with marketing and media support. AT Parramatta Gift Card has been launched and is currently in rollout phase, with significant branding and marketing support.
ED - Business Attraction and Industry Development	15.0	110.0	110.0	Progressing behind schedule	Current efforts have concentrated on investment marketing through digital and print channels with little implication on our budget. Due to COVID, no other business activities were undertaken.
ED - City Culture and Liveability	8.5	155.0	200.0	Progressing behind schedule	Night City Framework endorsed. Budget will support the delivery of priority actions from the Framework, including pilot activations and live music, development of the Late Night Trading DCP and memberships/advocacy with key stakeholders including the Night Time Industries Association.
ED - Infrastructure	0.0	70.0	70.0	Progressing on track	Advocacy for the Central City Rail has been deferred while Council establishes alliances with other partners such as neighbouring Councils and the Greater Sydney Commission.
ED - Regional Leadership, Advocacy & Governance	2.0	160.0	160.0	Progressing on track	Budget to date has funded industry association memberships and event sponsorships including the Western Sydney Awards for Business Excellence.
ED - Research	16.4	90.0	90.0	Progressing on track	Budget to date has funded for quarterly research delivered by Profile ID on key economic indicators for Parramatta.
ED - Workforce and Skills	104.8	150.0	235.0	Progressing on track	Budget to date has funded several small business workshops and programs, including 'grow your business', and dispersal of COVID-19 Small Business Grants.
Cycle Route Maintenance to Encourage Cycling	2.3	100.0	100.0	Progressing on track	Scheduled promotion, education and maintenance tasks planned across the FY. This includes free bike tune-ups and Biketober in October, repairs, signage and minor new connections, as well as the cycling route map revised and re-printed.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
EXECUTIVE OFFICE					
Operating Projects (Continued)					
Beat the Heat	0.0	150.0	149.3	Progressing on track	State Government grant for tree planting submitted (Greening Our City grants), heatwave emergency response plan development underway.
Greening the CBD	11.5	100.0	100.0	Progressing on track	Ongoing sustainability advice is being provided for new development. 28 significant development applications and 3 design excellence competitions have been assessed this quarter.
Floodplain Risk Management	0.0	70.0	70.0	Progressing on track	Options being considered to advocate for future flood infrastructure needs.
City Blueprint	0.0	60.0	60.0	Progressing behind schedule	The City Blueprint will explore the next "big ideas" for Parramatta. This is a 2-year project and is aligned with the review and update of the Community Strategic Plan.
Parramatta Ways	36.8	380.0	376.1	Progressing on track	Feasibility study completed for the Central City Parkway and discussions ongoing with State Government.
Melrose Park Climate Responsive Neighbourhood	170.7	275.0	275.0	Progressing on track	The Melrose Park Smart Planning for Climate Responsive Neighbourhoods project pilots the use of a range of sensors to capture, analyse and visualise environmental data including temperature, humidity, air quality, noise and water run-off. The project is being run with a number of project partners including the University of Technology and Payce. The project received funding from the Australian Government's Smart Cities and Suburbs Program. All project milestones have been delivered and the report on the framework, learnings and findings from the project (so far) is being finalised.
Total Operating Projects	386.0	2,050.0	2,175.4		
TOTAL EXECUTIVE OFFICE	4,910.4	26,725.8	22,465.0		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects					
Parramatta Square Public Domain Development	101.9	2,850.0	3,358.5	Progressing on track	The Public Domain - Stage One - in front of 4PS is now open including the break through from Parramatta Station. Stage Two is 80% for complete with leigh place to be delivered in line with 5 Parramatta Square opening April 2022.
5 Parramatta Square Development - New Council Facilities	7,541.0	59,895.8	58,525.3	Progressing on track	The Development Application has been approved and building works have commenced
Horwood Place Redevelopment	76.4	205.3	303.7	Progressing on track	State Government has announced that this site will be compulsorily acquired for future Metro West. Council is currently discussing with State Government regarding an outcome beneficial for the local community.
Riverside Theatres Sprinkler Replacement	24.4	0.0	24.4	Completed	Main program works completed in May 2020. Works relating to utility access to substation carried out in early July.
Upgrade of the Town Hall	48.0	2,183.7	4,349.4	Progressing on track	Contract for building works has been signed
Aquatic Centre Parramatta	997.4	10,708.5	10,567.9	Progressing on track	This is a joint project with State Government which started in September 2019. Development Application has been lodged
PRUAIP - Bridge Street Granville Acquisition	4.3	5,244.0	7,426.4	Progressing on track	City of Parramatta Council is in the process of negotiating the delivery of an Urban Plaza. Currently negotiating with existing owners on the purchase of property
Riverside Theatres Building Renewal Program	3.2	100.0	100.0	Not Due to Start	Capital Renewal Projects scheduled to commence in November 2020.
Multi level Car Parks Capital Renewal Program	9.9	250.0	250.0	Progressing behind schedule	Projects that have commenced include handrail modifications, door frame painting and installation of heel guard to stormwater grate at Station Car Park, door frame painting and installation of heel guard to stormwater grate at City Centre Carpark, door frame painting and installation of heel guard to stormwater grate at Eat Street Carpark and design of accessible paths of travel, door frame painting and installation of heel guard to stormwater grate at Justice Precinct Car Park.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Child Care Centres Capital Renewal	5.6	200.0	250.0	Progressing on track	Projects that have commenced include increase height to shade structure in the playground at Dundas Early Learning Centre, installation of Synthetic Grass to parts of playground at Jubilee Early Learning Centre, installation of new shade structure in the playground at Possum Patch Early Learning Centre and renewal of air conditioning system throughout the centre in preparation for the roof renewal at North Rocks Early Learning Centre.
Community Buildings Capital Improvement	42.8	1,200.0	1,200.0	Progressing on track	Projects that have commenced include Roselea Community Centre design for an accessible car park, Epping Baby Health Centre design for car space, refurbishment of Gallery Gardens Tennis Kiosk East and resurfacing of tennis courts at West Epping Park. Projects that are complete include refurbishment of Northmead Reserve Hall (former Guide Hall), minor works at 1st Roselea Girl Guides Hall, upgrade of car park accessible standards at Reg Byrne Community Centre, demolition of building as determined by council at 1-3 Onslow Street, Granville, floor polishing at Epping Community Centre and installation of external fence at 1st Winston Hills Scout Hall.
Libraries Capital Renewal	23.3	100.0	100.0	Progressing on track	Projects that have commenced include renewal of carpet at Ermington Library and painting of building foyer and bathroom areas at Carlingford Library. Projects that are complete include painting of the foyer and bathroom areas at Constitution Hill Library.
Acquisition of Open Space in Winston Hills	696.4	750.0	700.0	Completed	Acquisition of property for open space settled in July 2020. Project is completed.
PRUAIP - Prince & Albert Street Granville Acquisition	16.3	8,430.0	8,409.1	Progressing on track	PDG is involved in future negotiation to acquire the mentioned properties.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Prince Alfred Square Power Upgrade	1.5	0.0	35.0	Progressing behind schedule	Landscaping works are complete. Additional funding required to complete footpath restoration works.
Constitution Hills Shops Upgrade	17.4	20.0	20.0	Completed	Capital works completed in 2019 financial year. PRC approved signage component 'rollover' 30 April 2020. PO approved 15 May 2020. Signage works completed in October 2020.
St Johns Cathedral Feature Lighting Treatment	20.7	820.0	820.0	Progressing on track	Aboriginal Heritage Impact Permit for test excavations was submitted to Heritage NSW 8 October 2020. The integrated DA will be lodged with Council in October, which was delayed due to extended conversations with designers and Heritage NSW concerning the lighting fixtures on the fabric of the church. Project generated paid consultation work for 13 Registered Aboriginal Parties (RAPs) for the Aboriginal Cultural Heritage Assessment (ACHA).
Newington Central Precinct Upgrade	322.3	325.0	325.0	Completed	Complete. Maintenance period ends 30 Nov 2020. Project Manager to follow up supplier 'Carousel' as piece of equipment has broken. Also working on the 'virtual opening' (Lord Mayor video funded by Executive Support + and letterbox drop in alignment with a 'Go Local' local shopping campaign). Anticipated to be over-spent by approx. \$5K (on top of contingency) due a minor variation to enhance levels of the playground area.
Yates Avenue Shops Precinct upgrade	116.9	120.0	120.0	Progressing on track	This project is the design and installation of footpath lighting for Dundas Park. 29 of the 30 light poles have been installed, and a handover meeting occurred on 11 September. The last light pole will be installed outside the new amenities building. As works on the amenities buildings are anticipated to be finished in November 2020, this last light pole will be installed then.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Southern Precinct Renewal Project	13.6	2,053.4	2,053.4	Progressing on track	The property acquisition for 6 Valentine Ave was endorsed by Council in June 2020. The acquisition is progressing and community consultation for the future use of the building occurred in July 2020. The upgrade of Valentine Ave to allow two-way traffic is currently in design with construction anticipated in late FY2020/21.
Phillip Street Smart Street Design	988.2	3,700.0	3,700.0	Progressing on track	Construction of the streetscape upgrade commenced in May 2020 and is progressing on track for delivery by the end of 2020. Procurement of "smart city" elements has commenced and installation will follow completion of the streetscape elements.
Centenary Square Review	29.2	540.0	540.0	Progressing on track	In consultation with Parramatta light rail project regarding timing of delivering works. Project is on hold pending further advice from PLR - likely to be installed as a component of the 'make good' works for Centenary Square post light rail construction. Currently phased for Q4.
SCF North Rocks Park Master Plan	252.1	873.0	873.0	Progressing on track	Stage 1 lighting works complete; John Wearn Reserve construction 90% complete with completion of all works (except the stage) in August 2020. The park will be opened in November. The Stage roof will need to be re-designed.
Parks Prioritisation in Dundas Ward	67.1	115.0	200.0	Progressing on track	Concept designs prepared and community consultation undertaken for Cowells Lane Reserve off-leash area and Homelands Reserve accessible pathway. Doyle Ground shade sail installed and complete. Homelands Reserve pathway complete. Temporary fence at Cowells Lane Reserve to remain until February 2021, after which a permanent fence (approx. \$12k) may be installed. Allocation of the remaining budget to occur in consultation with Councillors.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Max Ruddock Reserve Playground & Amenities	28.4	450.0	450.0	Progressing on track	First round of community consultation completed in November 2019. Second round of community consultation completed in March 2020. Concept plan finalised. Currently in detailed design. Construction expected to begin in Q1 with playground component first and fitness equipment to follow. The amenities building design will occur in Q1 2020/21. Construction on Playground starting 21 September 2020. Construction all on track. Ball fence and fitness equipment have been installed
Carlingford Station Centre	92.7	166.0	166.0	Progressing on track	The project is progressing well and is anticipated to be complete by October 2020.
Hill Road Master Plan – Pedestrian and Cycle Upgrades	4.3	370.0	370.0	Progressing on track	Detailed design in progress.
SCF Somerville Park Upgrade, Eastwood	33.2	0.0	44.5	Progressing on track	Minor rectification works to be completed in quarter 1.
Dence Park Pool	17.6	1,870.0	1,368.0	Progressing on track	A concept plan with cost estimates have been prepared. Initial consultation with Councillors in July 2020 resulted in some re-work and additional budgets being sought. Further consultation with Epping Ward Councillors will occurred in September, and a subsequent all Councillor Workshop was arranged for October.
New Playground at Goodin Road (Roger Gregory Park)	80.3	160.0	160.0	Progressing on track	Anticipated completion in October 2020. The official opening will be in November 2020. The playground will have a play unit, natural stone elements, swing set and spinner.
Ward Initiatives - Dundas	28.0	200.0	200.0	Progressing on track	Ward initiative projects identified for 2019/2020/10/2020: 1) Tobin Place Pocket Park - substantially completed, with further installation of signage and correction of minor defects still to occur. 2) Fred Robertson Reserve Shade Cloth - complete. 1/3 of the project budget to be allocated at the discretion of Cr Barrack. No allocations of the 2020/21 budgets have been made.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Ward Initiatives - North Rocks	0.0	100.0	100.0	Progressing on track	Ward initiative projects identified for 2020/21 At Moxhams Park and North Rocks area. Connecting pathways, Bench Seating, Netball fence, Shade for netball courts and Transform netball court learn to ride track. 5 x Street Libraries
Ward Initiatives - Parramatta	3.3	168.0	168.0	Progressing on track	Ward initiative projects identified: 1) Hammer and Klein pedestrian safety works 2) 10 Street libraries 3) Two tennis shelters at Binalong Park 4) Water station at Binalong Park All works are now complete
Ward Initiatives - Epping	1.9	130.0	130.0	Progressing on track	9 of the 10 Street Libraries have been delivered. All will be installed by end of 2020. Bush regeneration works happening soon for Rapeana Reserve. New planting for Forest Park to be done in October. Updated park signage yet to be installed - currently in Design. Epping Ward Councillors have not decided on expenditure for the 2020/21 FY, although some initial suggestions have been put to them at the July 2020 Ward Briefing.
Ward Initiatives - Rosehill	0.0	135.0	135.0	Progressing on track	Ward initiatives project identified for 2019/20 1) Replacement of drinking station at Rosella Park. Further discussions to follow in ward briefings to allocate remaining budget
Council's Public Toilet Program - CBD	0.0	500.0	500.0	Not Due to Start	In the process of completing a Conservation Management Plan for the site which will inform this project. Currently in planning phase and will commence stakeholder engagement Sept 2020.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Concept Plan for Community Hub & Water Play at Parramatta	0.0	280.0	0.0	Progressing on track	Investigating all ability water play at Arthur Philip Park. Review feasibility of community hub at Binalong Park. Round one engagement for both masterplans planned for mid November 2020. Budget Split to 2 projects in September QR.
Concept Plan for community facilities at Binalong Park	0.0	0.0	140.0	Progressing on track	Project budget reallocation as per above.
Concept Plan for waterplay Arthur Phillip	0.0	0.0	140.0	Progressing on track	Project budget reallocation as per above.
Sturt and Acacia Park Upgrades	59.3	4,740.0	1,410.0	Progressing on track	Community consultation Round 2 closed 6 April 2020. Detailed design and documentation has commenced and REF documentation has been completed, with public exhibition of this documentation to commence shortly. Tender documentation to be brought to the February 2021 Council meeting. Current program anticipates Acacia Park to be complete by June 2021 and Sturt Park by November 2021 (slight overrun) - DPIE has been consulted about this, with formal request to alter the conditions of the grant agreement submitted.
Somerville Park Embellishment	0.0	0.0	41.0	Progressing on track	Tree planting and minor capital works were completed in quarter 4.
Phillip Lane Activation	0.0	0.0	100.0	Progressing on track	Grant funding under the NSW Government's Streets as Shared Spaces grant scheme. Works to be completed in Quarter 2.
Implementation of the Milson Park Masterplan	4.4	1,400.0	34.4	Progressing on track	Construction works have commenced. Estimated construction period is 12 months.
Pennant Hills Road Improvement Plan - Stage 2	2.0	300.0	300.0	Progressing on track	This project is currently in design and will be ready to Tender by October 2020. Council's Civil Engineering team have provided engineering details of kerb and gutter for an updated design. Currently seeking approval from TfNSW on this updated design. The project is currently expected to be complete by the end of 2020/21 financial year.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Telopea Station Centre	0.0	35.0	35.0	Progressing on track	Design only. Internal consultation to commence in September 2020.
Toongabbie Shops Capital Upgrades	14.8	88.0	43.0	Completed	Tree planting and minor capital works were completed in June 2020.
Yates Ave shops, Dundas Stage 2 improvement works	2.0	275.0	275.0	Progressing on track	Concept design is complete for Stage 2 improvement works which connects the Yates Avenue shops to Curtis Oval. Stage 2 works will occur after the Dundas Park Amenities Building (understood to be completed in Nov 2020), and the outcome of an RMS grant application (outcome now expected by end of September). The project is expected to increase the economic output of the shops through additional patronage from improved park lighting and a new amenities building.
Woodstock Road shops, Carlingford	2.8	380.0	380.0	Progressing on track	Community consultation to begin in August 2020 with the project to be construction in the 2020/21 financial year. Consultation closed 29 September 2020. Currently analysing comments from consultation, preparing for round 2 consultation.
Dundas Station Centre	0.0	110,000.0	110,000.0	Progressing on track	Internal consultation in progress. Public consultation is being prepared, expected to occur in October 2020.
Brodie Street shops, Rydalmere	5.3	620.0	620.0	Progressing on track	Round 2 consultation complete. Currently in detailed design. Working with WHS to determine if painting a mural on the second story is feasible.
Bungaree Road shops, Toongabbie	2.8	120.0	120.0	Progressing on track	Upgrade to streetscape and public domain. Stage 1 community consultation is complete, in concept development phase. Concept development dependent upon the determination of a Traffic Grant to provide a pedestrian crossing across Bethel Street, which was expected in September 2020, however, is still outstanding. Upon receiving this determination, the Concept Plan will be completed prior to proceeding with Stage 2 community consultation, expected before the end of the 2020 calendar year.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Picasso shops, Toongabbie Upgrade	16.9	382.0	432.0	Progressing on track	PRC approved BNP projects 30/04/2020. PO approved 15/05/2020. Project entails Gallery gardens tennis court, playground and picnic area upgrade. Scope enhanced in April 2020 after successful Club Grant to include bush care area. Round 2 community consultation to finalise the concept plan concluded 20 April 2020. Construction expected to commence August 2020. Project brought forward delivery in Q3/Q4 in 2020/21. Completion estimated to complete Feb 2021.
Lomond Cres shops, Winston Hills Capital Improvements	1.3	105.0	130.0	Progressing on track	Project engagement to begin late 2020 early 2021, the work will focus on the public domain of this local centre.
Epping Community Hub	223.7	2,200.0	2,200.0	Progressing on track	Stage 1 works (boom gates, new driveway, bin enclosure, lighting, bike rack) are complete and currently in the process of acquiring a OC to allow occupation of the building. Stage 2 and 3 of the project will commence by November 2020. Epping Library and LLC is currently at detailed design. The works are split into 4 packages, with the first scheduled to begin in November 2020. The delay in starting was due to confirmation of construction budget.
Oatlands Village, Belmore Street East	3.2	11.2	7.9	Progressing on track	Works at Oatlands Village Centre were finalised in June 2020 and the asset handover has occurred following the completion of the contractor maintenance period in late September 2020. The upgrade, including a new pocket park, is now open to the public.
PRUAIP - Good and Bridge Street	28.9	8,059.8	1,735.0	Progressing on track	Round 2 consultation is complete, currently entering detailed design phase

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
PRUAIP - FS Garside & Alfred Street	83.9	9,612.2	0.0	Progressing behind schedule	Council endorsed Alfred Street concept and PTC minutes 14 Sept 2020. Concept design and Remediation Action Plan for F.S. Garside Park in development. Project budget split in September QR.
PRUAIP - FS Garside	0.0	0.0	790.0	Progressing behind schedule	Project budget reallocation as per above.
PRUAIP - Alfred Street	0.0	0.0	1,253.3	Progressing on track	Project budget reallocation as per above.
Parramatta CBD Wayfinding Signage Revamp	25.6	72.0	37.1	Progressing on track	Stage 1 fabrication and installation works have been completed. Stage 2 will be implemented with PLR and other major construction projects.
Rydalmere Park Master Plan	146.9	1,860.0	562.0	Progressing on track	Stage 1 works, which included Field 3 (synthetic field upgrade) were completed in June 2020. Stage 2 works (including a natural turf upgrade to the two southern fields) are currently in the design phase.
BNP - Chisholm Centre Minor Upgrade	73.0	105.0	105.0	Completed	Project completed. Payments will be processed in September 2020. Maintenance period finishes 2 November
Implement Sue Savage Park Masterplan 2	30.8	415.0	415.0	Progressing behind schedule	This project has been delayed due to the requirement for flood studies, and electrical and sewer approvals before detailed design can progress.
Public Toilet at Halverson Park Ermington	9.2	150.0	420.0	Progressing on track	Significant geotechnical and investigation works have been required for this project and have been undertaken over the last few months. Detailed design plans for the toilet block were finalised by Council in April 2020 and have been submitted to Sydney Water for approval.
Temporary Amenities Centenary Square	12.7	233.0	233.0	Progressing on track	Temporary amenities have been constructed in Centenary Square and will remain in place until the delivery and installation of the Exeloo unit, which is anticipated towards the end of 2020.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Capital Projects (Continued)					
Bartlett Street shops, Ermington	1.5	370.0	370.0	Progressing on track	Stage 1 community consultation closed late September 2020. Council is now leveraging these insights to inform the design of the upgrade, with concept design to be completed November 2020. Project construction is anticipated in the 2020/21 financial year.
Total Capital Projects	12,460.6	246,745.9	230,351.3		
Operating Projects					
Lennox Bridge Carpark Development	0.0	133.8	133.8	Progressing on track	City of Parramatta Council sold the site in December 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.
189 Macquarie Street, Parramatta	0.0	160.0	167.5	Progressing on track	City of Parramatta Council resolved to sell the site to the Developer in March 2019. Currently working with Developer on meeting all requirements set out in the sale agreement.
8 Parramatta Square Development	97.8	321.0	363.0	Progressing on track	Construction of car park near completion. Two main structural cores up to level 18. Concrete slab pour up to level 10. Installation of the façade panels has commenced. 6PS completion scheduled for November 2021 and 8PS scheduled for April 2022.
Removal and Storage of Tom Thompson Public Mural	5.5	23.7	21.9	Progressing on track	This is for the storage of Tom Thompson Public Mural.
3 Parramatta Square Development	31.0	1,232.6	457.0	Progressing on track	The construction of the 3PS structure is now complete. The office fit out works for levels 14-16 continue. Retail fit out delayed due to Covid-19.
4 & 6 Parramatta Square Development	20.4	1,210.3	1,417.2	Progressing on track	The Developer has completed the main building works. This building opened in December 2019. Retail fit out works has been delayed due to Covid-19. Expected completion by September/October 2020, subject to Covid-19 restrictions

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
PROPERTY & PLACE					
Operating Projects (Continued)					
Acquisition of Lot 2 153 George Street Parramatta	0.0	0.0	396.0	Progressing - behind schedule	Purchase from Parramatta Mission. Exchanged contract in November 2019. Sunset date for settlement extended to 6 February 2021 due to delays with NSW land registry services registration of subdivision.
Buildings Hazardous Materials Management	0.0	100.0	100.0	Progressing - on track	Works have commenced and expected to be completed by March 2021.
Retail Frontage Improvement Program	0.0	100.0	100.0	Progressing - behind schedule	One grant was received and endorsed by Council by March 2020 for the 19/20 financial year. These works have not yet been completed by the applicant and as such the grant has not yet been paid. Program relaunch is in progress to attract more interest in the program.
Citysafe VSS (Video Surveillance System) Operational Budget	81.1	780.0	780.0	Progressing - on track	24/7 365 days surveillance of council facilities.
Lomond Cres shops, Winston Hills Activation	0.0	25.0	0.0	Progressing - on track	Currently seeking proposals from traffic engineers for a traffic investigation at the site
Epping Town Centre Activation	0.0	30.0	30.0	Progressing - on track	Community consultation for input on the master plan's concept design was open from 29 June to 3 August. Council is now reviewing feedback and commencing design work. The concept design will be publicly exhibited for further feedback in early 2021.
Ermington Shopping Town	0.0	50.0	50.0	Progressing - on track	External Traffic Consultants completing traffic surveys, an analysis will be presented to project team early November 2020.
Parramatta heart of Play Master Plan	50.3	0.0	160.0	Progressing - on track	Community consultation for input on the master plan's concept design was open from 29 June to 3 August. Council is now reviewing feedback and commencing design work. The concept design will be publicly exhibited for further feedback toward the end of 2020.
Total Operating Projects	286.1	4,166.4	4,176.4		
TOTAL PROPERTY & PLACE	12,746.7	250,912.3	234,527.7		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects					
Council Plant, Fleet & Other Equipment Replacement Program	284.5	2,150.0	2,050.0	Progressing on track	Plant replacement program being finalised.
Park Signage Replacement Program	21.6	132.0	132.0	Progressing on track	Park Signage Replacement Project is on track to complete the scheduled replacement of park name, information and regulatory signage.
Mobile Garbage Bin Roll Program	33.4	200.0	200.0	Progressing on track	Council staff has created a standing purchase order with Mastec to supply mobile garbage bins at agreed delivery dates over the financial year.
Belmore Park Masterplan	16.2	400.0	400.0	Progressing on track	Draft masterplan completed. Formal public exhibition scheduled for mid-November - mid December 2020.
Carlingford Oval LED Lighting	0.7	0.0	450.0	Progressing on track	50% of grant funding was received last financial year to provide field upgrades and lighting for Carlingford Oval.
LRCI Hume Park Playground Park Upgrade	0.0	200.0	200.0	Not Due to Start	Awaiting grant approval before project commencement.
LRCI Doyle Ground Playground and Shade Sail Replacement	0.0	140.0	140.0	Not Due to Start	Awaiting grant approval before project commencement.
LRCI Hazelwood Rose Park Lighting	0.0	121.0	121.0	Not Due to Start	Awaiting grant approval before project commencement.
Boronia Park Building Amenities Upgrade	55.4	2,500.0	2,500.0	Progressing on track	Concept design approved by stakeholders and detailed design completed in August 2020. REF undertaken and public tender under evaluation. Building scheduled for completion in August 2021.
Asbestos Remediation Works Program	317.8	2,720.0	2,720.0	Progressing on track	Remediation works underway at Barton Park and temporary turf management completed at PH Jeffery Reserve. Design work commenced to Ruse Street Reserve and Experiment Farm Reserve. Contract awarded for Ponds Creek Reserve remediation.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects (Continued)					
Contaminated Land Management in Public Parks and Land	27.2	230.0	230.0	Progressing on track	Belmore park contamination investigation complete. Annual monitoring at George Kendall Riverside Park underway, removal of asbestos from Bushland Reserves such as Impeesa Reserve, Winston Hills. McCoy Park landfill leachate testing underway.
Tree Offset Program	0.0	20.0	20.0	Progressing on track	Developer offset contribution towards tree planting.
Parks Stormwater Reuse Program	0.0	360.0	360.0	Progressing on track	In planning for reuse system at Rydalmere Park to be completed in Quarter 4.
Cemeteries and Memorials Program	0.0	192.0	192.0	Progressing on track	Planning underway for Subiaco House Columns.
Pavilion Capital Improvement Program	408.2	1,500.0	1,500.0	Progressing on track	Dundas Park amenities building commenced construction in late October 2019 and is expected to be completed December 2020. There has been a few weeks of delay due to Covid-19 and asbestos found in Dundas Park. Detailed design estimated for completion in October 2020 and tender in November 2020, and completion of project in December 2021 for Peggy Womersley Reserve amenities building.
Public Trees Program	170.2	500.0	500.0	Progressing on track	Tree planting commenced throughout Toongabbie and Silverwater industrial sites. Tree planting along park frontages commenced.
Sportsground Capital Improvement Program	7.3	550.0	550.0	Progressing on track	Dunrossil Park netball court lighting underway. Old Saleyard Reserve lighting controls upgrades commenced. Caber Park new cricket nets commenced.
Playground Replacement Program	257.3	750.0	750.0	Progressing on track	Sir Thomas Mitchell Reserve playground completed. George Gollan Reserve playground completed. Consultation planning commenced for Riverpark Playground Ermington.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects (Continued)					
Parks Program	18.9	420.0	370.0	Progressing on track	Minor park upgrades commenced, including new park regulatory signage, new park bins, and gate replacement.
Waterways Restoration	9.0	250.0	250.0	Progressing on track	McCoy Park wetland planning commenced.
Walking Track Construction	23.5	150.0	150.0	Progressing on track	Walking track upgrades for Lake Parramatta Reserve in planning.
Nursery Management for Bushland Plants & Landscaping Works	33.2	150.0	150.0	Progressing on track	Planting in bushland, reserves are ongoing.
LRCI Lake Parramatta Reserve Walking Track Improvement	0.0	270.0	270.0	Not Due to Start	Awaiting grant approval before project commencement.
Sustainable Water Program	7.9	100.0	100.0	Progressing on track	Final invoice for rainwater tank at North Rocks Early Learning Centre was processed in August 2020. Planning underway for priority sites to undergo water efficiency upgrades.
Telemetry Network Capital Works	42.7	42.7	42.7	Progressing on track	The project to install gauge sites at Vineyards and Subiaco Creek have been completed, with data flowing into our SCADA systems. The grant claim for this work has been submitted to DPIE. Work is also ongoing to improve and expand the flood modelling for FloodSmart Parramatta with phase one and two due for completion by the end of November. Currently weekly meetings are held to review modifications to the digital terrain model following survey and site visits. Once this is complete, the model will be calibrated. The tender for telemetry management has been agreed by council and now in the process of signing contracts.
Footpaths Construction Program	0.0	1,800.0	1,800.0	Progressing on track	45 locations have been listed for footpath construction throughout the LGA. All projects are awaiting approval to proceed.
Roads Renewal Program	2,456.5	9,000.0	9,000.0	Progressing on track	29 projects have been completed. Pavement investigation and design on other projects is ongoing.
Bridge Upgrades & Renewal Program	1.4	3,000.0	3,000.0	Progressing on track	Completed Reference Design for Hunts Creek Culverts rebuild. Awaiting grant application outcome from Federal Government. Detailed Design to be completed for Haslam's Creek Bridge in 2020/21 FY.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects (Continued)					
Kerb & Gutter Renewal Program	269.1	2,000.0	2,000.0	Progressing on track	3 projects have been completed. The construction at one location is underway. Investigation, design and public consultation for other projects from 2020/21 Program is underway and ongoing.
Bridge assets - safety upgrades	81.4	150.0	150.0	Progressing on track	Ongoing investigation and advice from consultant regarding the Hunts Creek Culvert.
Street Furniture Program	0.0	100.0	100.0	Progressing on track	Scheduled program of works in response to community service requests
Civil Construction Program	0.0	400.0	400.0	Progressing on track	Design in progress for Lind Avenue, Oatlands
Roads to Recovery Program	361.1	1,286.4	1,286.4	Progressing on track	Three projects have been completed. Pavement investigation and design for other projects is underway.
Footpath Renewal Program	140.3	1,500.0	1,500.0	Progressing on track	48 footpath assets have been listed for renewal throughout the LGA. Completed 14 projects, some examples include Blue Gum Rd, Constitution Hill, Carrington Street, Parramatta and Marsden Street, Parramatta.
Stormwater Drainage Renewal Program	49.8	500.0	500.0	Progressing on track	Emergency remedial works for Hunts Creek culverts at North Rocks Road have been completed. Survey monitoring for movement of road and footpath is continuing. Pipe relining projects are being planned.
Public Domain Lighting	0.0	100.0	100.0	Progressing on track	Scheduled program of works in response to community service requests
Major Drainage Construction at Lyndelle Place, Carlingford	0.0	200.0	200.0	Not Due to Start	Final stages of detailed design for Stage 1 construction is near completion. TUFLOW Flood modelling work on options for Stage 2 works have been completed and review of options for construction are investigated.
Improving Water Quality in Parramatta Waterways	0.0	150.0	150.0	Progressing on track	Suitable sites being investigated for proposed installation of a stormwater pollutant traps are being planned.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Capital Projects					
Drainage Construction Program	9.2	550.0	550.0	Progressing on track	The following projects are under investigation and design - 27 Kent Street, Epping, 36 Cambridge Street, Epping, 2B Fleet Street, North Parramatta, 51-53 Hill Road & Park St North, Wentworth Point, 46 Station Street East, Harris Park, 14 Clarke Street, Rydalmere, Design Completed for Hilder Road, Ermington, Design in progress Alfred Street, Rosehill, Coffey Street, Ermington.
Flood Mitigation Program	105.4	500.0	500.0	Progressing on track	Construction completed for 365A North Rocks Road, North Rocks. The following projects are under design - Dunlop Street, Epping, No.21 Wandsworth Street, Parramatta, 82 Wigram Street, Harris Park, 59 Bettington Road, Oatlands, 17 Vignes Street, and Ermington. The following designs have been carried over from 2019/20 FY and are being finalised - 36 Mount Street, Constitution Hill, 27 Eyles Ave, Epping, 30-32 Ellis Street, Oatlands. Design completed for 444 Victoria Road, Rydalmere.
Drainage Improvements in Growth Areas	30.2	650.0	650.0	Progressing on track	Program of Investigation and scoping of identified project areas is being planned and will be followed by detailed investigation and design later in the financial year for high priority works.
Protecting Dams Capital Works Program	18.2	320.0	320.0	Progressing on track	Improvements to Northmead Reserve Detention Basin are being planned.
Total Capital Projects	5,257.6	36,254.1	36,394.1		
Operating Projects					
Loyalty Road Dam Weed Management	8.5	0.0	40.0	Progressing on track	Noxious weed removal around the Loyalty Road Dam.
Lake Parramatta Swimming Area Improvements	0.0	12.5	12.5	Progressing on track	Pebbles to be installed at the Lake Parramatta Reserve swimming area in October 2020.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Operating Projects (Continued)					
Waterways Litter Removal	21.1	85.0	85.0	Progressing on track	Contracts in place for collection of waterways litter.
Threatened Species Management	9.7	50.0	50.0	Progressing on track	Feral animal control completed in August 2019.
Bushcare Program	16.9	200.0	200.0	Progressing on track	Volunteers Groups ongoing.
Bushland Tree Management	5.8	125.0	125.0	Progressing on track	Tree pruning works ongoing
Bushfire Management	29.8	205.0	205.0	Progressing on track	Asset Protection Zone works commenced
Natural & Cultural Areas Planning & Management	0.0	200.0	200.0	Progressing on track	Projects in planning
Western Bushland Reserve Management	113.0	655.0	655.0	Progressing on track	Bushland regeneration contractors engaged and ongoing.
Eastern Bushland Reserve Management	47.4	325.0	325.0	Progressing on track	Bushland regeneration contractors engaged and ongoing.
Environmental Education Program to Encourage Sustainability	0.6	80.0	80.0	Progressing on track	A number of education initiatives occurred this year including sustainable living workshops, environmental sustainability grants for schools, community and school gardens support on growing your own food, support of the Get Into Nature program (walks & talks) and events such as Clean Up Australia Day, World Environment Day, Plastic Free July, Ride to work Day and National Recycling Week, and targeted projects related to stormwater pollution and the promotion of sustainable transport.
Better Waste and Recycling Program	20.5	250.0	296.0	Progressing on track	This program of works is funded by the NSW EPA and includes promotion of second hand consumption through The Bower kerbside clean-up collection and rehoming service and the Garage Sale Trail; litter reduction and education activities; and working with multi-unit dwellings to reduce contamination of their recycle bins.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
CITY ASSETS AND OPERATIONS					
Operating Projects (Continued)					
Parramatta River Flood Study	62.4	500.0	500.0	Progressing on track	The Parramatta River Flood Study is progressing with the final Draft Flood Study Report and Draft mapping for mainstream flooding received from Consultant in October. The remaining local overland flood mapping results received in November 2019 from the consultant. Internal and external reviews have been completed. Consultant finalising modelling work before further final review and before progressing with Internal Councillor workshops and public exhibition and community consultation phases of this project later in next financial year.
Total Operating Projects	335.7	2,687.5	2,773.5		
TOTAL CITY ASSETS & OPERATIONS	5,593.3	38,941.6	39,167.6		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
COMMUNITY SERVICES					
Capital Projects					
Wentworth Point Library and Community Centre	22.1	135.0	135.0	Progressing on track	Works continuing. Scheduled for completion in 2nd Quarter
Riverside Refurbishment and Upgrades	0.0	335.0	335.0	Progressing on track	Capital work is currently being scoped for the website and other projects.
LRCI Ermington Community Hall Stage Access	0.0	90.0	90.0	Not Due to Start	Funding agreement was signed. Parramatta Councillors were consulted during September-2020, and we have now received the green light to proceed with nominated projects. Awaiting approval from the Fed Government on the nominated Work Schedules.
LRCI Caber Park Tennis Court Renewal	0.0	80.0	80.0	Not Due to Start	Funding agreement was signed. Parramatta Councillors were consulted during September-2020, and we have now received the green light to proceed with nominated projects. Awaiting approval from the Fed Government on the nominated Work Schedules.
Library Capital Resources	77.9	300.0	300.4	Progressing on track	Continuing review of collections to be adjusted accordingly with reduced budget for this financial year..
Total Capital Projects	100.0	940.0	940.4		
Operating Projects					
Major Cultural Infrastructure Projects (formerly MAAS)	10.9	100.0	100.0	Progressing on track	3 consultants doing design operating model for Riverside Theatre Redevelopment will wrap up by September. Post work still to be known/decided dependent on information from this consultant work.
Total Operating Projects	10.9	100.0	100.0		
TOTAL COMMUNITY SERVICES	110.9	1,040.0	1,040.4		

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
City Planning and Design					
Capital Projects					
2019/20 ActiveTransport Program	281.8	495.0	820.0	Progressing behind schedule	14 traffic projects (1 x roundabout, 3 x pedestrian refuge islands at two locations, 3 x raised pedestrian crossings, 3 x traffic signal design, 4 locations of speed cushions and 1 x pedestrian fence) are proposed under Council's Active Transport Program funds. Of these 14 projects, the pedestrian fence, speed cushions, raised pedestrian crossings and pedestrian refuge islands are now complete. Construction is in progress for the remaining roundabout project. Design is in progress for 3x traffic signal design only projects.
2019/20 Black Spot Program	479.5	1,000.0	1,022.0	Progressing behind schedule	Council received funding from the State Government for various works including a roundabout in North Parramatta, Vehicle Activity Sign (VAS) in Telopea (Adderton Road near the railway bridge), 40km/h HPAA restriction in Parramatta, North Parramatta, Harris Park and Westmead, and reconstruction of traffic signals in Eastwood (Midson & Terry Road) & Rydalmere (Park & Calder Road). Installation of VAS, roundabout, traffic signals at Park & Calder Road and at Midson & Terry Road, and signs and pavement markings for 40km/h speed limits are now complete. Arrangements have been made to construct speed humps in Parramatta and Westmead as part of the 40km/h HPAA project by early November 2020.
2020/21 Black Spot Program	0.0	500.0	672.0	Progressing on track	Council has received Government funding for the installation of '50km/h' and 'Slow Down' Vehicle Activated signs in Bettington Road, Carlingford and Statham Avenue, North Rocks to treat adverse crash history. Community consultation for this project has been undertaken and will be included in the Parramatta Traffic Committee under delegated authority in October 2020 report for determination. It is intended to install the signs by November 2020.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
City Planning and Design					
Capital Projects					
2020/21 ActiveTransport Program	0.0	1,500.0	1,500.0	Progressing on track	Ten (10) traffic projects (1 x roundabout, 1 x pedestrian refuge island, 2 x raised pedestrian crossings, 2 x kerb realignment works, 1 x pedestrian fence, 3 x raised thresholds at two locations and 1 x minor concrete works on footpath) are proposed under Council's Active Transport Program funds in 2020/21. Of these 10 projects, tender evaluation is in progress for the roundabout. Community consultation has been undertaken for 6 projects. These 6 projects will be referred to the Parramatta Traffic Committee in November and Council in December 2020 for determination. Concept plans are being prepared for the other 3 projects.
Parkes Street Upgrade of Signalised Intersections	0.0	145.0	100.0	Progressing on track	Design has commenced and is to be undertaken over 2019/20 and 2020/21.
North Rocks Road and Alkira Road Traffic Improvements	0.0	3,875.0	3,875.0	Progressing on track	Tender process has commenced for the installation of new traffic signals and median islands in North Rocks Road and Alkira Road, Carlingford. Council will consider the tender on 8 November 2020 and construction is expected to commence in January 2021.
Intersection of Darcy Street and Briens Road	16.7	65.0	16.7	Completed	This project has been completed
Intersection of Hill Road and Bennelong Parkway	0.0	0.0	250.0	Progressing on track	Detailed design has commenced and expected to complete by the end of quarter 3.
City River Program of Works	38.3	2,003.8	1,230.0	Progressing behind schedule	The construction of Escarpment Boardwalk is underway. Design is progressing for Charles Street Square. The Review of Environmental Factors (REF) has been completed for lighting at Old Kings Foreshore.

Projects by Business Unit (\$,000)

	September YTD Actual	2020/21 Original Budget	September QR Forecast	Project Status	Comment
City Planning and Design					
Capital Projects (Continued)					
Charles Street Square Works	121.1	2,689.6	1,110.0	Progressing on track	Design development phase has been completed and REF on exhibition.
Civic Link Program (Capital)	0.0	500.0	500.0	Progressing behind schedule	Preliminary delivery planning under consideration to ensure alignment with Metro, Powerhouse and private development.
Parramatta Art and Culture Walk	9.1	1,040.0	355.0	Progressing behind schedule	Draft Public Art and Interpretation Plan undergoing development.
Total Capital Projects	946.5	13,813.4	11,450.7		
Operating Projects					
3D Model Coordination	25.2	162.3	163.3	Progressing on track	3D model software has been procured and an updated digital model has additionally been acquired.
Parramatta Light Rail	228.4	677.6	900.0	Progressing on track	The Contractor continued to provide a number of final design packages during Quarter 1 2021, which utilised all available resources. Construction is underway.
Total Operating Projects	253.6	839.9	1,063.3		
TOTAL CITY PLANNING AND DESIGN	1,200.3	14,653.3	12,514.0		

Reserve Balance Summary

The following table provides a forecast of Councils restricted cash (internally and externally restricted reserves) and the forecast movements to and from reserves for the 2020/21 Budget.

Tender Contracts Awarded

There were no tender contracts awarded for the period 1 June 2020 to 30 September 2020.

Tender Contracts for Specific Projects

The following table provides a list of tender contracts for specific works for the period 1 June 2020 to 30 September 2020.

Council Meeting Approval Date	Term	Contractor	Description	Tender Number	Contract Amount (excl. GST)
13-Jul-20	Extent of work	Devson Civil Pty Ltd	Rydalmere Eastern River Foreshore Transformation Project (Stage 2), Eric Primrose Reserve, Rydalmere.	12/2020	585,539.2

RESPONSIBLE ACCOUNTING OFFICERS REPORT

Responsible Accounting Officer's Statement

Quarterly Budget Review

For the period 1 July 2020 to 30 September 2020

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review statement for the City of Parramatta Council for the quarter ended 30/09/2020 indicates that Council's projected financial position at 30/6/2021 will be satisfactory at year-end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Paul Perrett
Responsible Accounting Officer

FOR FURTHER INFORMATION

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